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2950 North Seventh Street, Suite 200, Phoenix AZ 85014 USA
 (602) 224-0296; www.nicr.org

Chronology of A. Earl Homewood, D.C., N.D., LL.B.

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Joseph C. Keating, Jr., Ph.D.
 6135 N. Central Avenue, Phoenix AZ 85012 USA
 (602) 264-3182; JCKeating@aol.com

Color Code:

Red & Magenta: questionable or uncertain information

Green: for emphasis

NOTES:

- committee/board governance (vs. presidential system); 1959 (Apr 1?)
- Scholarship/Research
- Homewood argues DD vs. BJ; 1959 (Mar 30) letter to KB Kennedy
- Lyman Johnston DC
- seniors must complete theses; 1959 (Apr 8)
- Gordon Potter DC, MD

1956 (Spring): **CMCC Quarterly** [6(1)] includes:
 -Partlow's history of CMCC

Leads & Sources:

Breen, Alan, D.C., Ph.D., Director of Research, AECC); 13-15 Parkwood Road, Boscombe, Bournemouth BH5 2DF, England; (44) (202) 431021; FAX: (44) (202) 417352

Brown, Doug, DC (& Bruna); 2191 Victoria Park Avenue, Scarborough, Ontario, M1R 1V5 (W: 416-447-9001; H: 416-284-1168; e-mail: DBrown4741@aol.com)

Churchil, David A., DC (former CMCC Senate chairman), 20 Sydenham Street, Dundas, Ontario L9H 2T4 (905-628-8112)

Drum, David C, DC; 226 Carlton Street, 2nd Floor, Toronto, Ontario M5A 1L1 (Phone: 416-964-9698; Fax: 416-964-8742)

Greenshields, Colin A., D.C.; 710-250 Lake Street, St. Catharines, Ontario L2R 5Z4

Johnston, Lyman C, DC; Bradgate Arms, 54 Fox Bar Road, Suite 225, Toronto, Ontario M4V 2G6 (416-935-4020; e-mail: info@backmagic.com)

Langford, James A., DC (former chair of CCEB), 416 Lawson Road, London, Ontario N4G 1X8 (519-471-4548)

CHRONOLOGY

1916 (Sept 5): Albert Earl Homewood born in Toronto; younger sister Gwyneth (Gwyneth F. Smith-Pyne DC); father was cop who emigrated from England; Earl attended Brock Street Public School; parents were chiropractic patients, Earl benefited from DC care for bronchitis (Brown, 1989)

1937: A. Earl Homewood graduated from Bloor Collegiate in 1937, had planned on medical school but family finances prevent this (Brown, 1989)

1938: took course at Shaw's Business College; enrolled at University of Natural Healing Arts (UNHA) in Denver, Homer Beatty DC, ND was Homewood's mentor (Brown, 1989)

1938: only 40 students enrolled at UNHA when Homewood arrived in Denver; tuition was \$200/yr or \$25/monthly; campus was "former mansion of the Fischer family who owned a department store in downtown Denver"; campus located at "Sixteenth and Logan" in Denver; limited lab facilities; dissection only in winter owing to lack of refrigeration for cadavers; believes too many technique instructors were recent grads...UNHA spending money on basic science instructors and facilities to meet accreditation challenge; Neal Bishop DC was VP of UNHA and taught technique; Homewood worked at various odd jobs to pay his way through UNHA, including embalmer; felt he was weak in diagnosis, so went to WSCC; volunteered for Royal Canadian Naval Volunteer Reserve in 1939, but granted deferral until education completed (Homewood, 1995)

1938: Homewood attends NCA convention in Toronto, meets several college presidents (Homewood, 1995)

1941: A. Earl Homewood earns Doctor of Physical Therapy degree from UNHA; enrolls at WSCC (Brown, 1989)

1941-42: W.A. Budden DC, ND taught most courses, 40 students at WSCC; Homewood worked at drugstore, J.C. Penney and newsstand to pay way through WSCC; Robert Elliot enrolled as freshman while Earl was at WSCC (Homewood, 1995)

1942 (May): A. Earl Homewood earns DC from WSCC in Portland OR (Brown, 1989)

1942 (June): A. Earl Homewood enlists in Royal Canadian Navy (Brown, 1989)

1942 (July): Homewood transferred to Halifax, serves in Royal Canadian Naval Volunteer Reserve, stationed at HMCS Halifax hospital, serves as secretary, later earns Masseur's rating in PT department, promoted to Leading Sick Berth Attendant; transferred to RCN Corvette HMCS Owen Sound on duty in North Atlantic (Brown, 1989)

1943 (Apr): **National Chiropractic Journal**[12(4)] includes:
 -"The Chiron Call" includes (p. 33):

IT'S THE SAME IN CANADA

Discrimination against non-medicals is a practice in the Royal Canadian Navy, too, according to Chiron A.E. Homewood. A sick berth attendant attached to the R.C.N. hospital staff at Halifax, Nova Scotia, Homewood has known puffy knees and water wrinkled fingers, the result of being a chore-man in place of a corpsman. Currently, however, he is "the keeper of the records and general handy man for six lieutenant commanders (surgeons)" on the specialists staff. The most distasteful part of his new job is typing reports "sending boys with low back pains, foot disorders, persistent headaches, etc. back to duty with aspirin...for pain."

1944-45: Homewood served 18 months on HMCS Owen Sound, was only medical staff on board (Homewood, 1995)

1945 (June): Homewood discharged RCN, begins practice in Toronto in August (Homewood, 1995)

1945: Homewood honorably discharged from RCN; establishes practice in Toronto, member of CMCC's "Property Search Committee" (Brown, 1989)

1945 (Sept 18): Homewood is charter faculty member at CMCC, teaching palpation & technique first term, then osteology, eventually teaches all anatomy courses for seven years (Homewood, 1995)

1945 (Sept 18): Homewood begins teaching career at CMCC, first term in technique, second term also anatomy, later jurisprudence; earns \$3K/yr plus \$4/hr for >20 hrs/wk in classroom (Brown, 1989)

1945 (Oct): *National Chiropractic Journal*[15(10)] notes:

-article by NCA Director of Education John J. Nugent DC entitled "Canadian Memorial College" (pp. 15, 62):

The movement to establish the school was initiated by the Dominion Council of Canadian Chiropractors under the leadership of such forthright pioneers as Drs. Walter Sturdy, Vancouver; J.S. Clubine, Toronto; J.M. Gaudet, Montreal; F.B. McElrea, Winnipeg; F.L. Wallace, Halifax; J.A. Schnick, Hamilton; J.N. **Haldeman**, Regina; and C.E. Messenger, Calgary.

Associated with these men and actively engaged in the many details of setting up the school were Drs. A.W. Macfie, H.K. Lee, C.C. Clemmer, S.F. Sommacal, James Ellison, H.A. Hill, D.V. Hoskins and K.B. Kenndy, all of Toronto, and J.A. Henderson of Hamilton.

A vigorous campaign to raise \$100,000 was initiated and the profession's response was immediate and generous. The greater part of this sum is now raised and the balance will shortly be forthcoming. A \$50,000 building has been purchased in the heart of the University of Toronto district, and teaching equipment, school, dormitory and office furniture have been bought and paid for.

The school will operate as a non-profit, professionally owned institution under a charter obtained from the Ontario government, and under the direction of a Board of Directors elected by the Canadian Association of Chiropractors, Inc. The Board of Directors will appoint a Board of Governors, consisting of prominent chiropractors and laymen.

The course of study will consist of 4,200 to 4,600 hours over a period of four years of eight to nine months in each calendar year. The minimum entrance requirement is junior matriculation or its equivalent - high school graduation.

The curriculum includes all of the basic science subjects and a thorough training in "straight" chiropractic. For those wishing to qualify under the Province of Ontario Drugless Therapists Act, there will be a separate course in physiotherapy.

The tuition fee is \$300.00 per year.

A strong faculty, with University of Toronto background, has been selected for the basic science subjects and experienced and competent chiropractors with teaching experience will teach the subjects of chiropractic principles, technic and practice.

Situated in the educational center of Toronto, the student will not only secure a splendid chiropractic education, but through the many facilities of the University of Toronto available to the public, will be able to acquire a broad cultural background...

The school has been accredited by the Department of Veterans Affairs and a number of Canadian **veterans** are enrolled.

-**photo** caption reads: "New home of Canadian Memorial Chiropractic College in the heart of business and professional ct in Toronto, Ontario, which opened for enrollment on September 7, 1945." (*National Chiropractic Journal* 1945 [Oct]; 15[11]: 15)

-Loran M. Rogers DC authors "On the Fighting Front" in the "Chiron Call" section (pp. 34-5), including:

Word from Chiron A.E. Homewood advises that he has been medically discharged from the Royal Canadian Navy and is now located in Toronto. He sends his sincere appreciation for the splendid service the NCA rendered to those in the armed forces, and declares the arrival of the Journal made a red-letter day for him each month. He is pleased with the progress that has been made and particularly mentions the rapid growth of the Chiropractic Research Foundation. He declares that as soon as he becomes established in private practice he shall certainly throw his full support into the NCA program.



National Chiropractic Journal 1947 (May); 17(5): 37; journal caption reads: "Commander Frank O. Logic being greeted by R.M. Newitt, President at A.S.M.C. meeting at Canadian Memorial College in Toronto on March 8-9. Others are George G. Reynolds, Sgt. at Arms, Dr. A.E. Homewood, Hon. Pres., and Howard L. Gauthier, Historian." A. Earl Homewood, D.C., N.D. of Toronto is center; Frank O. Logic, D.C. of Iron Mountain, Michigan is far right

1947: "Canadian Memorial Chiropractic College; 'Professionally Owned'; Catalogue for the Academic Year 1947-1948-1949; 252 Bloor Street West, Toronto 5, Ontario" lists:

-Board of Directors:

- *Walter Sturdy DC, President
- *SF Sommacal DC, VP
- *Douglas Warden DC, Secretary
- *JA Henderson DC, Registrar
- *JM Anderson DC
- *CC Clemmer DC
- *JS Clubine DC
- *JM Gaudet DC
- *JN ~~Haldeman~~ DC
- *JA Hetherington DC
- *HA Hill DC
- *DV Hoskins DC
- *FB McElrea DC
- *CE Messenger DC
- *FL Wallace
- *HA Yates DC

-Faculty & Staff:

Department of Chiropractic

- *Rudy O. Muller DC, PhC, Dean
- *Herbert K. Lee DC, PhC
- *James Ellison DC, PhC
- *Richard S. Wynn DC, ND
- *Colin Greenshields DC

Department of Chemistry

- *Major LH Colbeck, E.D., B.S.A., B.Paed.(Tor.), M.C.I.C., Asst. Dean
- Department of Histology & Embryology
- *DM Allan B.S.(Pitt.), DC

Department of Anatomy

- *AE Homewood DC, DPT

Department of Diagnosis & Pathology

- *Crichton Alison MB, ChB (Aberdeen)

Department of Physiology

- *AL Bailey DC, DDT

Department of Bacteriology & Public Health

- EH Grieg BA (Queen's)

Clinical Laboratories

- *Lynn Beazer

Office Staff

- *June Harris, Secretary
- *Cecile Conron, Assistant

1947 (Sept 26): "Dedicatory Service, Canadian Memorial Chiropractic College" (CMCC Archives); lists all student enrolled at the college; also:

-Board of Directors (all DCs):

Walter Sturdy, <i>President</i>	C.C. Clemmer	D.V. Hoskins
S.F. Sommacal, <i>Vice President</i>	J.S. Clubine	F.B. McElrea
J.A. Henderson, <i>Registrar</i>	J.M. Gaudet	C.E. Messenger
J.M. Anderson	Joshua N. Haldeman	F.L. Wallace
	J.A. Hetherington	H.A. Yates
	H.A. Hill	

-Faculty:

- Department of Chiropractic
- R.O. Muller, D.C., Ph.C., *Dean*
- Herbert K. Lee, D.C., Ph.C.

James Ellison, D.C., Ph.C.
 Richard S. Wynn, D.C., N.D.
 Colin Greenshields, D.C.
 Department of Chemistry
 Major L.H. Colbeck, E.D., B.S.A., B.Paed. (Tor.), M.C.I.C., *Asst. Dean*
 Department of Histology and Embryology
 Duncan M. Allan, B.S. (Pitt.), D.C.
 Department of Anatomy
 A. E. Homewood, D.C., D.P.T.
 Department of Diagnosis and Pathology
 Crichton Allison, M.B., Ch.B. (Aberdeen)
 Department of Physiology
 A.L. Bailey, D.C., D.D.T.
 Department of Bacteriology and Public Health
 E.H. Grieg, B.A. (Queen's)
 Department of X-Ray
 C.G. Baizley, D.C.
 Clinic Director
 Ronald J. Watkins, D.C., Ph.C.
 Clinical Laboratories
 Lynn Beazer
 Office Staff
 June Harris, *Secretary*
 Cecile Conron, *Assistant*

1948: Homewood earns Bachelor of Therapeutic Arts from WSCC; thesis forms basis for book, *Neurodynamics of the Vertebral Subluxation* (Brown, 1989)

1952 (Aug/Sept): Homewood appointed administrative dean & business administrator of CMCC; CMCC has \$22K overdraft...3 years later has \$21K surplus (Brown, 1989); Homewood becomes CMCC's CEO (Homewood, 1995)

c1952 (Oct): J.S. Clubine DC drafts resignation (CMCC Archives #84-249):

A short time ago, the Chiropractors of Canada, honoured me with the presidency of the Canadian Memorial Chiropractic College. Since assuming duties, the first of this present College year, several changes have been made, and at the present time, I am happy to report, that the college is making splendid progress. There is a harmonious feeling of happiness and contentment among the students and faculty. This, in itself, is one of the great essentials to success and prosperity.

It is with great regret that I feel it necessary to tender you my resignation at this time. I find that my health is much better in California consequently, I have asked your Board to release me, which they have done.

Since I have taken over office, I have had the complete co-operation with the Board of Management in the College. The expressions of confidence that have been extended to me in this work, speak in the highest terms and, indeed, I am happy at this time, to express my sincere appreciation of their co-operation and assistance. Without this, my work here, could not have progressed as it has.

Ever since its inception the C.M.C.C. has been of major importance in my life. This College was organized for the explicit purpose of making Chiropractic in Canada a potential force in the social structure of our country. In 1942, with the thought of socialized medicine in Canada being voiced everywhere, representatives of the various provinces met in Ottawa to find ways and means by which chiropractic would be incorporated within the structure of the proposed socialized medicine.

It was considered that by establishing a Canadian Chiropractic College, we could best serve this purpose. Consequently, the C.M.C.C. was established three years later, in the city of Toronto.

At this date, we can all see that the establishment of this college has been a very wise move. To-day chiropractic in Canada, receives much publicity, and enjoys a degree of Public recognition that makes the people of Canada well aware that chiropractic is a potential force in our midst. Consider the work being done by the Dominion Council and the various Provincial Public Relations organizations, also the source of new blood in our profession, annually, arising from our College. These factors speak for themselves, and I am very proud to know that I have had a small part in making the vision of 1942 come true.

My leaving Toronto, and direct relations with the C.M.C.C. is not going to cause you any particular concern. A well defined pattern for the future activities of the College has been set-up. Your Board has made a wise choice for the College Organization work by asking **Dr. Earl Homewood to assume duties as Administrative Dean. In this he will co-operate with Dean Muller.** I trust that this slight change in administration is going to bring forth much success.

Dr. Homewood has been with the College since it opened in 1945. He has proven to us that he is a capable teacher, also possesses many executive qualities so essential for organizational work. The graduates from the C.M.C.C. and the present student body speak highly of him.

I expect to live in Los Angeles, California. This is as close as your telephone. If I can be of service to our College at any time, I shall be on call. My thoughts shall be with you here. I am sure you will solve your problems if you will continue to be fair to all, by being true to your Chiropractic principles.

-handwritten note at bottom of page reads: "Hope you like this, J.S. Clubine"

1952 (Nov 28): letter from H.K. Lee DC, Secretary-Treasurer of CAC (CMCC Archives #84-249):

Messrs. Parkinson, Gardiner, Willis and Roberts
Northern Ontario Bldg.

330 Bay Street, Toronto

Dear Sirs:

Enclosed please find our cheque for legal fees for the month of November, for the amount of \$50.00.

Kindly note the name and address of the new secretary.

At the Board of Management Meeting on November 11th, **Earl A. Homewood, D.C. was appointed Administrative Dean, his duties to be the internal administration of the College.** This action was taken because of the resignation of Dr. Clubine who had to return to California due to ill health

Sincerely yours,...

1952: A. Earl Homewood's sisters earns DC from CMCC (Brown, 1989)

1953: Homewood named FICC (Brown, 1989)

1953 (Jan 28): letter from Gil Young DC to Drs. Jackson, Bramham, McPhail, Lessard, Short (CMCC Archives #84-520): Gentlemen:

Some two months ago I wrote a hopeful letter suggesting each province contribute something to the C.M.C.C. in the form of a side posture table, microscope, skeletal system, charts, etc., etc. I suggested at the time you write to Dr. Herb Lee what your province would do. His reply to me as recently as January 14th gave no suggestion that he had heard from any of you!

Lloyd McPhail writes me about his approaches to the government re Health Insurance. A campaign is also afoot to free the C.M.C.C. debt. I wonder where the provinces are headed regarding all the important issues that confront them? In this out of the way province where I practice we have done certain things which we hope will augment certain necessities. 1. To Lloyd McPhail's request we have promised \$5.00 per member (111) (\$555.00). I hope each one of you will keep your eye to the keyhole – you should Lloyd's efforts and your financial help will set Chiropractic for all time. 2. B.C. has contributed a Thompson X Ray Head Clamp to the clinic. Dr. **Homewood** wanted this badly. 3. The College Alumni of this province paid half the new sign. Did I hear what your province has done?

The Debt Retirement Fund starts in Toronto on March 7th. Mr. Whalen wants to set up an itinerary to visit all provinces sometime after that date. He is willing to go anywhere where there are Chiropractors interested enough with NO cost to you or your province. Would you write me within two weeks that I may tell Mr. Whalen when your province can see him?

After all that – HAPPY NEW YEAR!

Sincerely,...

c.c. Dr. Herb Lee and Dr. Keith Kennedy

1953 (Feb 20): letter from Joseph Janse DC, secretary of the NCA Council on Education, to H.K. Lee DC, Secretary of the Canadian Association of Chiropractors (CMCC Archives #84-249):

Dear Doctor Lee:

Thank you for your communication of the 18th. We are happy that the Board of Management of the Canadian College came to the conclusion it did in relation to the rather **unfortunate circumstances under which Dr. Muller attended the last conference of the Council.**

The membership of the council was rather upset about the matter because it was felt that possibly the Canadian Memorial College wanted to retain membership yet without participation or obligation.

I think that we must all acknowledge the many benefits that our colleges have accrued from membership in the Council and the accrediting that it sustains. Benefits that were immediate and benefits that extend by reflection and reference.

Since its inception the Council has been paramount in bringing into chiropractic the prestige of being self-regulated and contained. Furthermore, government agencies in both our countries have come to look to the Council as the measure of approval and recognition.

I might say that there is every reason to maintain that the significance of the Council will be greater in the future as the vehicle upon which we acquire further recognition and inclusion.

May I explain that during the mid-year meetings it has been the tradition of the Council to pro-rate the travelling expenses of the college men (one for each college) participating in the meetings. This is done to avoid extra burdens on those who have to travel the farthest.

Last summer in Miami Beach an assessment was made of each participating college of 10 dollars to help defray the expenses of the Council. At that time Dr. **Homewood** did not feel authorized to submit the same and of course this winter Dr. Muller's circumstances did not permit him to.

In order to maintain the deference of equality of expectation may I ask the college to submit at convenience its assessment and a receipt will be returned.

May I express my pleasure in knowing that my article found approval among your fine group.

Again may I express my keen admiration for the integrity sustained by you and your associates.

With every good wish and bright greeting, I am
Most sincerely yours,...

1953 (Mar 20): letter on CAC stationery to J.A. Henderson DC in Hamilton from Keith B. Kennedy DC in Toronto (CMCC Archives #84-249):

Dear John,

Further to our phone conversations of the past few days, College matters like any other have to be approached in sequence. An immediate problem has to do with a balanced budget by increasing revenue – or decreasing expenditure or both. The past few months have seen some positive steps.

1. Administration. Expenses have been appreciably reduced. Muller is teaching and looking after outside engagements, both of which he can do well. Homewood is conscientious in getting the best faculty and best out of the faculty – while doing a fair portion of teaching – being one measure of the economy effected. Under him Cecile Conron is continuing to do her usual effective job.
2. Faculty – under Homewood is being altered to rectify some weak spots that have been there for some time. Unless some teaching genius comes along, I do not know what differently could be done in a hurry.
3. Clinic – under Homewood and Price – an expert appraisal and recommendation were made by Dr. Werder – presently of Buffalo so operated Logan's clinic so eminently. He has been retained as a counsellor to advise on clinic procedure to get the most from our clinic staff and from the opportunities present.
4. Maintenance – under Homewood and Hunt moves are underway that should effect over \$300.00 per moth saving. If it develops as some fear, that cleanliness suffers – then further changes are in order but in any event – attempts are being made.
5. Student Enrolment – under McCarthy and with assistance from the College Staff is doing nicely. Approaches have been made directly to the profession and to High Schools through their weekly newspaper Hi-News. The chiropractors are invited to submit the names of prospects and these are contacted directly by the college. A dozen are presently in which is running ahead of last year.
6. Reduction of Capital Debt – under Clemmer and his assistants over the past year and half has been a great help – little better than 22,000 each has been received and pledges total this amount in addition. But this is no sufficient. We believe now that the glorious first days of great enrollment are over – that we next realize the situation and now have brought the College Budget into balance. A realistic program of expansion will no doubt develop but this debt still has to be liquidated.

These points bring us to present. Does anyone have any ideas on how to improve the situation? If anyone knows how to reduce overhead in addition to what is under development I have not hear of it. The Administration is on the lowest budget in our history. The faculty is being pushed to improvement as earnestly and realistically as ever it was. The curriculum is being tightened – the chiropractic and xray courses are being brought under better coordination. The Clinic is now being patterned in the mould that has proven successful elsewhere and will do so here.

Efforts at least are being made to reduce maintenance charges. Student enrolment is a place where a greater program could, for a number of reasons, be utilized. It is an excellent vehicle for public relations. For the budget committed however, I believe, the present program is giving a good return. If anyone feels that more than one thousand dollars should be devoted to this effort will he please say so, and it can shortly be done – radio is ever ready to be our servant.

In the realm of finances, some feel our donations from the profession are reaching marginal limits. My opinion still is that once our budget is balanced, we will have a situation that merits and encourages greater professional support. Others feel the time is at hand for modified or auxiliary procedures. An insurance endowment program has been presented and is being promoted by a strong group of College supporters in B.C. The results of this campaign will soon be learned, but it has already stimulated some to take out endowment policies with the College as beneficiary.

Another program that has been advanced is based on the weekly envelope system. The promoters of this program expect more of it than from the insurance, and have some fears that the insurance program has injured the weekly giving program by a prior allotment of money and this concern is for the immediate financing required before the insurance benefits will start (in three years hence). If this is a factor, we will know in about thirty days to what proportion of our profession it may apply.

Another program has repeatedly been mentioned over the past few years – that of going to the public and industry for chiropractic support. Heretofore this has not been followed pending the possibility of the profession writing off our outstanding obligations and permitting a better approach to the public in the interests of expansion or research. However, most feel the time has now come to proceed. Mr. J.M. Wallace was asked to assume the chairmanship of a committee to give this effect and was advised to add to the committee or not as he saw fit and to engage whomsoever he desired and in what capacity and under what arrangements, as he wished.

Nothing official has reached the Board, but it is reported that Mr. Wallace is not too inclined to accept this obligation.

Earlier he had been asked whether he would accept the chairmanship of a proposed Board of Governors for the College. It was understood, of course, such a proposal or an indication of the authority and responsibility involved – could not come from the Board of Management, but must wait on the Board of Directors and the Annual Meeting, due not till September.

Everyone I am sure appreciates the many advantages in such a lay representation as this proposed Board of Governors. The Board of Management however is desirous to have Mr. Wallace working prior to September and also we would be very happy to have Dr. Henderson again adding his strength to our common cause – the College. In addition we are very optimistic of what financial assistance would immediately develop. For this reason we asked Mr. Wallace immediately to set about the establishment of an organization to reach Industry and the Public.

Another reason for getting yourself and Mr. Wallace active, was that it would bring you into closer touch with the Board of Management problems and that the Board may presently have the benefit of this additional counsel. Further steps than this, I believe the Board of Management is not able to take prior to the Annual Meeting.

I am now inviting you to attend our next Board of Management meeting, the date has not as yet been set but you will be advised by Dr. Lee, and I hope you accept this invitation.

At that time we wish to get started on the approach to Industry, and since we know you have done a lot of thinking on this matter we trust further that you will have devised a plan:

- a) that may be initiated promptly
- b) that may be modified later to accommodate our broader ambitions in the Board of Governors
- c) with a recommended rate of compensation, fee or honorarium
- d) and indicate your estimation of money that may be raised in the near future.

As you know, the **bank has indicated it believes we are unwise to overdraw our account to the extent of last year.** In the very near future I wish to advise Dr. Young, the President of the Board of Directors, of the state of our finances. It appears at this time that we should have about \$20,000 additional capital by June. If there is prospect of reaching new donations then a short term loan may be in order. If not, then our mortgages may have to be revised and inexperienced as I am in such matters it would appear that **we would need Mr. Wallace's consent and approval as holder of the second mortgage** before the first mortgage could be increased.

This letter is written and in haste, because I was unable to reach you by phone today. Many points no doubt should be raised that I have overlooked or forgotten. However it may serve as a basis for discussion when next you come to Toronto which I hope is soon but in any event prior to the next Board meeting.

I am sending out copies as noted below in the interests of general information and where others are involved will they please accept this as their cue and greetings to you and them all.

Yours,...

c.c. Gil. Young; Lloyd McPhail; Harry Yates; Herb Lee

1953 (Mar 30): letter to members of the Board of Directors on CMCC stationery from Administrative Dean A.E. Homewood DC (CMCC Archives #84-249):

Dear Doctor:

You will, no doubt, be curious as to the changes and accomplishments effected at the college.

It is very gratifying to be able to report that in recent months C.M.C.C. has received the following:

\$85.00 for a Thompson head-clamp (x-ray) from B.C. Association

1 microscope from Mr. G. Frank Hanlan, Vitaminals

1 microscope from Mrs. U.L. Atkinson, Anabolics, in memory of Dr. H.J. Atkinson.

1 microscope in memory of Dr. W.J. Boyd

1 microscope from Mr. Turnball, United X-ray

1 microscope by trading five view boxes, which were not required

1 microscope from Dr. Bert Harper

Books from Dr. J.S. Clubine, Dr. Mildred Powell, and Mrs. N. Boyd, (Dr. Boyd's library).

We have also been promised a side-posture table by the Alberta Naturopathic Association, and half the price of another by the Alumni.

Mr. Hanlan has also donated a sphygmomanometer which is in the process of being raffled to raise sufficient money to buy another microscope.

The Electronic Medical Foundation of San Francisco without solicitation, presented C.M.C.C. with a Depolatherm and an Oscilloclast for demonstration purposed in our optional Drugless Therapy course. Dr. W.B. Browett has loaned us a short wave and low volt generator for the same purpose.

Re-organization of the maintenance staff is being completed with an estimated saving of some \$300.00 per month.

Clinic has increased and is showing a profit due to the hard work of the clinic staff.

Plans for next year include above all else an increased emphasis on Chiropractic.

It is the writer's considered opinion that Chiropractors can not be produced by teaching a medical course then superimposing a few adjustive techniques.

A postgraduate course of three days, June 5, 6, & 7th is planned to offer dissection and practical subjects to the profession at cost, in keeping with our policy of offering all clinical facilities at cost to those requiring personal care. An effort thus being made to prove to each

Chiropractor that His college, and a service centre for him personally. Perhaps in this way a change in attitude may be affected in many who now seem to feel C.M.C.C. is a millstone about their necks.

Your criticism, suggestions and recommendations will be sincerely appreciated and acted upon, if possible.

Yours for the advancement of C.M.C.C.,...

1953 (June 19): letter from Keith B. Kennedy DC, chairman of Board of Management, to G.H. Young, president of CAC (CMCC Archives #84-253):

Dear Gil:

Your letter arrived this morning and I am pleased with the appraisal made of Earl Homewood.

I note the unanimous opinion of the Dominion council (does that mean all or of what were present) **that R.O.M. contract be not renewed.**

A committee is meeting him on Monday – still trying to negotiate the removal of his practice from the College.

The matter of his contract is a problem. It seems he knows immediately of any deliberations of the Board.

Last January we thought we had a smooth change under way that would by Fall, permit him to retain a place on the Faculty and do such effective work as he is capable. However even with a written resignation in our hands you know what a fiasco developed.

If severance is made now (and is no action taken by August 1, it is presumed another rcontract has been entered into) there is still the possibility of a fiasco – our job is how to pick the least one. Case in point is:- “What do you consider the probability of letters going out to the student body advising them to continue their education at some other place. Even if none took this advice, it would still be messy – and even if no other College would accept them – it still would be messy.

My personal view is that if he does not voluntarily resign in whole or in part, we have trouble. If he ever hears of the Dominion Council recommendation, we may have this trouble immediately. The only alternative I see, is to wait till September till classes are started and everybody is enrolled and then terminate the contract, on such terms as permitted – namely one month notice and one month pay – or two months pay and disappear.

The hazard this way is that the students may be called together and personal appeals be made rather than by mail – which is the least hazardous.

Whether ladders of “smiles” or “bricks” the problem is still one of selling. A committee under Earl, is expected to get rolling shortly on the envelopes, and as you know, some selling has already been done along this line and a mailing system instituted.

I was hoping your letter would indicate some help for financing the next two months. As yet there is a possibility of sneaking by without stretching the 25000 o/d too much – but what do you instruct us to do if we overreach. Incidentally, no recommendations have reached here from the chaps who received copies of my last letter.

You speak of grooming someone for Pres. Of the C.A.C. – I am wondering if you meant for C.M.C.C. – but in either case – what are your suggestions.

The last two days here feel as if summer has arrived – so the boys will soon be spread all over for the summer – including yourself. I hope you have enjoyable and instructive trips to Los Angeles and to the East.

Sincerely,...

c.c. Dr. McPhail, Dr. Yates, Dr. Lee, Dr. Homewood

1953 (June 26-30): “Minutes of the National Council on Education” held at the Statler Hotel in Los Angeles (Keating et al., 1998):

7- Dr. Earl Homewood, the newly appointed Dean of the Canadian Memorial Chiropractic College made a report on the professional circumstances in Canada.

a- The chiropractic bill sponsored by the Maritime Province of Nova Scotia had been killed.

b- A chiropractic bill is pending in the Province of Quebec. The literature of the same is such that anyone in practice at the time of the passage of the Bill would obtain licensure without any further effort.

In consequence to this lenience there at the present time over 30 Canadians taking the short term course at the Bebout College so that they may get under the "grandfather clause" wire.

c- Some of these individuals have now approached the Canadian College with the request that they be given full credit for their Bebout College training toward a four year degree at the Canadian College. This the Council frowned upon severely.

d- The situation in Ontario had become so complicated since about a year ago when an independent Board of Chiropractic Examiners had been established. Prior to this the mixed Drugless Therapy Board had granted the Doctor of Chiropractic liberal practice. The present law has a limited chiropractic definition and hence the Canadian Memorial Chiropractic College now issues Doctors of Drugless Therapy degrees so as to allow its graduates to get a naturopathic license from the Drugless Therapy Board.

e- In the Province of Alberta they have done away with written examinations necessitating only a degree from a college recognized by the Chiropractic Board.

f- In Manitoba the basic science law has been repealed.

g- Dr. Homewood advised the school men that if they wished their colleges to be recognized by the Ontario Board they would have to make an application for recognition every year, such being a written stipulation of the Board.

1953 (Oct 19): letter from Gil Young DC, CAC vice president, to H.K. Lee DC, Secretary-Treasurer of Canadian Association of Chiropractors (CMCC Archives #84-520):

Dear Herb:

Thank you for your letter of October 7th. Yes, I have written Mr. Willis, having appreciated his counsel in the case of substantiating or otherwise, certain claims. I am pleased that Jim Price is a good chairman, naturally I expected him to be, and furthermore – Jim is most conscientious and sincere. The Charter has been gone into thoroughly by John Burton and the chaps in Ottawa; it is now ready for signing and official approval, several changes have been made.

For once the axiom of "no news being good news" holds good. There has been no disturbing news of the college, none from the S.A.C., none from anybody, so I feel pleased. If we can fulfill our jobs there is no reason why this year should not be uneventful. Earl Homewood seems to have a grasp of things at the college which will prove we made a good choice in elevating him. I hope you chaps on the Board of Management keep a better liaison with the S.A.C. than before, so we can scotch any ideas that may be fulminating in certain heads because it is just possible certain people will be carrying information back and forth, however, this should gradually diminish and pass away.

To-day I received a letter from Dr. Beyerstein, wherein he tells me all the imaginary nonsense re Keith is untrue. This will mean if Keith takes back his place on the Board, which he should, Doug Warden will go back to his place on the directorship.

Since writing this I phoned Keith and he tells me he takes a rain check for a year. Think up somebody that will be of some use, also tell Jim he's sitting in the driver's seat. I will write him. I still want to know if R.O.M.'s room has been vacated!

Let's look for the silver lining and keep our heads up.

Sincerely yours,...

P.S. STATIONERY, PLEASE!

1954 (Fall): **CMCC Quarterly** [4(3)] includes:

-A.E. Homewood DC, ND authors "Administrative Dean's Report" (pp. 3-6):

With summer behind and operations in progress, once again it becomes necessary to write a report covering the activities of the past summer.

During the summer, the entire main floor of the original building of C.M.C.C. has been re-painted, the color scheme being changed from the bilious green that had been so predominant over the years. A new floor was laid on the veranda, which improves the general appearance. The Alumni undertook the alteration of the office occupied by the writer and have made a remarkable transformation, which is not entirely completed at present. This office should afford considerable pride to the Alumni, and to the Association in general. Some alterations were made in the business office to make it more efficient and pleasant for the staff.

A new Executone Master Unit was installed in the clinic for more efficient communication with interest and staff. Part of the old unit has been utilized to connect the Dean's office with the business office and the Registrar. A Microtome and necessary equipment have been added through the generosity of Dr. E.W. Sjoman of our staff, and Dr. William Liindsay, of Nanaimo, B.C. with it we can now make our own tissue slides for microscopic instruction.

It is with a great deal of pleasure that we welcome Dr. Vera Littlejohn, of Winnipeg, Manitoba, as a member of our staff to teach Specific Upper Cervical Technique. We feel that she is a very valuable addition to our staff and has already fitted into the family circle of C.M.C.C.

We are pleased to report that the finances of C.M.C.C. have survived the summer and are in a stable condition. This has proven to be a considerable advance over the past two years, since the records show on August 31, 1952, there was an outstanding overdraft of \$33,965.20, and on August 31, 1953, there was an overdraft of \$22,285.84, and this year there is a credit balance of \$1,142.35. This progress towards more stable financing should make all members of the profession very happy. It is, in no small measure, due to the active support given by the members of the profession throughout Canada, and proves the point that \$2.00 per week on the part of every member of the Canadian profession could, in the space of 2 years, clear off the mortgages and provide funds for the replacement of the original building with a new clinical and executive building, which would be a credit to any profession.

The meeting of the Council on Education of the National Chiropractic Association was held at the Hotel Jefferson, St. Louis, Missouri, on July 19-23 inclusive. C.M.C.C. was represented at these meetings by the Administrative Dean, and it was a busy few days with a considerable amount of progress especially in the way of mutual understanding and respect. Both the Logan College of Chiropractic and the Missouri Chiropractic College were visited during the week, and on the return trip to Toronto, a visit was paid to the Palmer School of Chiropractic in Davenport, Iowa, at which time the Laboratory facilities were inspected and found to be second-to-none of the Chiropractic Colleges previously seen.

In August an Invitation extended by Dr. B.J. Palmer was accepted to attend the President's Cabinet breakfast. Time permitted only a very short visit with the members of the I.C.A., who were attending pre-lyceum, as I arrived on Friday morning and had to return Sunday morning. A very pleasant breakfast was held at 7 a.m., Saturday, August 19, in B.J.'s home adjoining the College. Representatives of a number of the colleges were in attendance and many problems were

discussed at this meeting. During the two days spent in Davenport the complete plant of the School was visited and discussions were held with a number of the Faculty, as well as with representatives of most of the Canadian Provinces. The entire two days were a most pleasant experience, and, I believe, a profitable one. It is my hope that another year a similar invitation may be accepted and that time will permit a longer visit with the members of this Association.

The enrolment for the new Freshmen class is slightly over that of last year, but at the time of writing no final count can be given since there are still students coming in to register. Once again the members of the profession are to be congratulated for their active support in referring students to the College, as the figures of last year prove that some 80% of the students came to our College through the influence of a practising Chiropractor.

Through the efforts of Dr. J.M. Gaudet, of Montreal, it was arranged during the St. Louis Convention that C.M.C.C. would be permitted to accept a group of graduates now practising in the Province of Quebec who do not meet the standards of "Le College" for the purpose of teaching a special course to entitle them for membership under the Provincial Charter of that Province. To date, however, no further word has been heard from the group in question.

The summer, of course, was not all work, but did include several weeks of holidays, even though broken and scattered.

It is hoped that each member of the profession has had a very pleasant summer and has regained the energy necessary for another arduous year of professional and college progress.

Sincerely, A.E. Homewood, D.C., Administrative Dean

-A.E. Homewood DC authors "Book review: The Art of Relaxation by Herman S. Schwartz, D.C." (pp. 18-9)

-A.E. Homewood DC, ND authors obits for Fred L. Wallace DC of Nova Scotia and W.A. Budden DC, ND, president of Western States Chiropractic College in Portland OR (pp. 25-8):

Dr. W.A. Budden of Portland, Oregon, passed away August 1st at the age of 69 years, following a sudden collapse at his home. He was born in England and moved to Canada in 1903 but in 1917 he immigrated to Great Falls, Montana. He graduated from the National College of Chiropractic, Chicago, in 1924 to assume the position of Dean and continue with that College until 1929. In that year he became President of the Pacific Chiropractic College, which was reorganized in 1934 and renamed the Western States College of Chiropractic and Naturopathy. Until the time of his death he held the position of Director of the institution.

The writer had the privilege of being a student under the able teaching of Dr. Budden, and later to have served with him on the Council on Education of the N.C.A.

Dr. Budden was ever a pioneer in Chiropractic education and the fight for higher standards of entrance and scholastic attainment. Himself a great and outstanding student, he could not tolerate ignorance in any form and had little sympathy with those who would not make the effort to obtain an increasing fund of knowledge. His vast knowledge of legal and legislative matter made him a tower of strength to any Chiropractic organization seeking his services in a legislative battle, and his wisdom made him a commanding figure in a court of law or on the floor of a legislative assembly. What Dr. Budden lacked in physical stature was more than compensated for by his ever active brain and his command of English. Ever a staunch friend and a fearless opponent, he was respected wherever he traveled.

He fought continuously for truth, individual freedom and intellectual honesty. His ability to use our language in the most vitreolic manner possible made him a debating adversary to be respected and even feared. However, his gentlemanly manner and refinement never allowed him to

be unnecessarily unkind. To his friends he was all that word "friend" could ever mean.

Each of us in the Chiropractic profession, whether we have ever had the privilege and pleasure of having met Dr. W.A. Budden, have had our Chiropractic lives affected by him, since our educational status was, in no small measure designed by him and pushed towards completion by the strength of his character and wisdom. Many of the bills passed in the legislatures of the States are the products of his fertile mind. They in turn have had a bearing upon our own advancement.

The influence exerted by this unparalleled individual in our profession will be long felt in the United States and Canada.

To his wife, Kathryn, his ever present companion and supporter, goes our deepest sympathy, for her life has lost much of its meaning with the passing of Dr. W.A. Budden, since he had no greater admirer than his own wife...

-notes Founder's Day Picnic held 9/15/54 at Port Perry

1954 (Oct): **ICA International Review of Chiropractic** [9(4)] includes:

-many photos of ICA convention (pp. 17-24); includes photograph of "The President's Cabinet":



1954 (Winter): **CMCC Quarterly** [4(4)] includes:

-A. Earl Homewood DC authors "Administrative Dean's Report" (pp. 4-6)

-A. Earl Homewood DC authors "The Subluxation," a reprint (pp. 13-16)

-"Notice" that CMCC has purchased 110 copies of D.D. Palmer's 1910 text, has sold 50 copies to date

1955 (Spring): **CMCC Quarterly** [5(1)] includes:

-"Editorial: Ten years of progress" notes preparation of historical booklet by Dr. Partlow; homecoming held May 18-22 1955 (p. 1)

-A.E. Homewood DC, ND authors "Editorial: Where to chiropractic?" (p. 2)

-James A. Price DC authors "Report from the president" (pp. 3-4)

-A.E. Homewood DC, ND authors "Administrative Dean's Report"; includes graph of CMCC graduates 1949-54 (pp. 5-7); notes:

It was our happy privilege to have Dr. Himes, a faculty member of the Palmer School of Chiropractic, as our guest last Friday, when he spoke to several of the classes, then to the entire student body at a two hour assembly, and to a mixed audience of Chiropractors, students and laymen in the evening. Dr. and Mrs. Smith of Kitchener drove down especially to hear Dr. Himes and deserve special mention. It is indeed unfortunate that more of the practitioners in the Toronto district could not have been present. He was indeed good. Our thanks to Dr. Himes

and to the Toronto and District Chiropractic Council for making his visit possible.

- R.K. Partlow DC, chairman of Committee on Archives, authors "A History!" of the CMCC (pp. 7-8)
- list of contributions to CMCC by province (p. 14)
- "Tentative Programme for the C.M.C.C. Alumni Home-Coming and the C.A.C. Convention" (pp. 15-6)

1955 (Summer): **CMCC Quarterly** [5(2)] includes:

- cover photo of members of the new Board of Directors of the CMCC
- H.K. Lee DC authors "Editorial: on raising the educational standard" (pp. 2-3); includes:
 ...All of this, leads one to ask, why increase the standard anyway? The answer that might be given is for two reasons. Firstly, to turn out better Chiropractors. A higher entrance requirement would presuppose that the average student selected would possess higher intellectual qualities. Or, in a longer course, the student should assimilate more knowledge and acquire a better technique before graduating. The student would also be more mature when he entered the field to practice. Secondly a higher educational standard should raise the prestige of the profession in the eyes of the public. The trend to-day in other courses is certainly to lengthen them and generally speaking the public accepts it.

In the final analysis, it remains to put these suggestions and proposals into practice to see if they work for the betterment of all.

"Directorate – 1955" (p. 3):

President	J.A. Price #
Vice President	H.H.W. Beyerstein
Secretary-Treasurer	H.K. Lee #
Other Members of the Board of Directors:	
British Columbia	G.H. Young
Saskatchewan	J.J. Bramham
Manitoba	L.D. McPhail
Quebec	D. Hushley
Maritimes	A.E. Short
Ontario	F. Clubine #
	H. Gauthier #
	L. MacDougal
# Members of the Board of Management	W.W. Morris
	R. Partlow
	F. Lewis #
	W.C. Sundy

- James A. Price DC authors "President's Message" (p. 4)
- A.E. Homewood DC authors "Administrative Dean's Report" (pp. 5-9)

1956 (Mar): **The Backlog** (published by Students' Administrative Council of CMCC; Editor: Don Moore; Asst. Editor: Gordon Potter) includes:

- cover photo of B.J. Palmer
- Gordon Potter authors "Editor's Message" (p. 2)
- "B.J. Visits C.M.C.C." (p. 3)
- "College Research Committee" organizational chart (p. 4)
- Rudy O. Muller DC, research chairman of the CCA, authors "A basis for the chiropractic adjustment" (pp. 8-10)

1956: Homewood earns Doctor of Naturopathy from Philadelphia College of Naturopathy (Brown, 1989)

1956 (Spring): **CMCC Quarterly** [6(1)] includes:

- James A. Price DC authors "Report from the President" (pp. 7-10); notes "sizable bank balance"; notes meeting of National Council on Education in Toronto; B.J. Palmer's visit to College during February 28-29, 1956; Vinton Logan DC will visit in May
- A.E. Homewood DC authors "Administrative Dean's Report" (pp. 10-16); many photos & financial data
- photos of B.J. with Homewood, and of NCA Council on Education

PHOTOGRAPH



NCA Council on Education met in Toronto in 1956; A. Earl Homewood, D.C., N.D. and Ralph J. Martin, D.C., N.D. are standing, far left; George Haynes, D.C., M.S. is standing far right; John Nugent, D.C. is seated second from left

1956 (Summer): **CMCC Quarterly** [7(2)] includes:

- cover photo of Homewood hooding student at graduation, Fred L. Clubine DC looks on
- A.E. Homewood DC, ND authors "Dean's Report" (pp. 4-9); notes repainting of clinic; Board of Directors raised entrance requirements to "Honour Graduation (Sr. Matriculation)" as of September 1957, OCA will provide up to \$5,000 to make up for shortfall in tuition due to raise in standards; S.M. Hunt DC resigned as Clinic Director, joins teaching staff; also:

From June 30, to July 6, inclusive, it was my pleasure to represent C.M.C.C. on the Council on Education of the N.C.A. assembled at convention in the Morrison Hotel, Chicago, Ill. The convention was well-attended and the members seemed to enjoy the many speakers that were called from all parts of the country, including Alaska and Canada.

Dr. D.C. Sutherland and I were privileged to attend the 50th Anniversary Banquet of the National College, at which time the plans for the extensive building and relocation of the National College were discussed. This is a tremendous undertaking that will greatly augment the prestige of the entire profession when completed. Under the capable leadership of Dr. J. Janse and Mr. Chas. Miller, success is assured.

A joint meeting with the Council of State Board Examiners which meets annually, but is a separate organization from the N.C.A., brought forcefully to mind the importance of maintaining the standards set by the Council on Education, as this is the criterion being used by the majority of State Boards to accredit Colleges. Each year, a greater number of these licensing boards are accepting this criterion.

Fortunately, there were no major problems among the colleges this year, and the meetings were mostly routine business. It is of interest to note that 23 states have passed legislation requiring one, or two, years of college education prior to Chiropractic. This has been enacted without the wholehearted support of the Council although accepted as being inevitable. Legislators are pushing our standards up whether we like it or not. The public demands well-educated members of the healing arts. It is to be hoped that John Q. Public will soon recognize his

financial obligation for chiropractic education, as for medical education...

1957 (Feb): **JNCA** [27(2)] includes:

-“News Flashes: Canada” (p. 48):

DR. CLUBINE PASSES AWAY

Dr. J.S. Clubine, well known to all Canadian chiropractors as the first dean of the Canadian Memorial Chiropractic College, passed away in his office in Los Angeles on Thursday, December 20, 1956. He was in his seventy-third year. The chiropractic profession has lost one of its most valued members and he will long be remembered for his great contributions toward the advancement of Canadian chiropractic. Dr. J.S. Clubine practiced in Toronto for about twenty-five years on Bloor Street, West, and moved to Los Angeles in 1946. He was born near Stouville, Ontario in 1884 and studied chiropractic at the Canadian Chiropractic College which was at that time in Hamilton. Later he served as president of the Toronto Chiropractic College in 1922. Always active and respected in association activities, he was elected to the position of president of the Ontario Chiropractic Association, a post which he held for fifteen years.

Following World War II, he took an active part in helping to establish the Canadian Memorial Chiropractic College in Toronto. He served as the first dean of the institution and later became its president. Just two weeks before his death, a portrait of Dr. J.S. Clubine was presented to the college by Dr. **Homewood** in honor of the many years of faithful service to the profession. Dr. Clubine was informed of the presentation prior to his death, and I am sure his thoughts were echoed by his nephew, Dr. F.L. Clubine, who accepted the portrait for the college, when he said that he accepted the presentation as a symbol of our respect and admiration for the pioneers in chiropractic.

We have lost a leader, but those who were privileged to know him are the richer for the experience. - Dr. D.C. Sutherland, public relations director, Canadian Chiropractic Association.

PHOTOGRAPH



A. Earl Homewood, D.P.T., D.C., N.D., LL.B., president of CMCC

1957 (June): **Canadian Chiropractic Journal**[1(3)] includes:

-A.E. Homewood DC, ND authors “Administrative Dean’s Report” (pp. 6-7)

1957 (Oct/Nov): **Canadian Chiropractic Journal**[1(4)] includes:

-cover photo of Robert N. Thompson DC, MP

-A.E. Homewood DC, ND authors “Administrative Dean’s Report” (pp. 6-7):

This has been a summer and fall of many changes here at C.M.C.C. The Board of Directors gave instructions to discharge one faculty member and recommended a leave of absence for Dr. Littlejohn; an opportunity came along for major Stevens which he accepted; Dr. Riddell found it necessary to drop out of teaching. Also, Dr. S.M. Hunt

has taken over the duties of Registrar in a most efficient manner and I could not have found a more co-operative and willing man to fill the shoes of Hal Stevens, whose assistance and friendship have been a sustaining influence for the past five years.

Dr. H.W. Jamieson has stepped into the gap left by Dr. Littlejohn and also taken over Biochemistry from the Major. His enthusiasm and energy are an assurance that excellent courses will be provided. Dr. Bryant has taken over the Inorganic Chemistry in his usual quite thorough manner. Central Neurology has returned to my own tender mercies from Dr. Howe. It appears, at present, that this valuable instructor will be lost at the end of this semester due to the strain of long hours travelling, teaching, and practising.

The above report is for your information and not to arouse concern. This is my job, thus useless for all of us to worry.

Students have had difficulty finding lucrative jobs during the past summer and a number have been forced to drop out for a year. This we regret exceedingly. However, there is little we, here at C.M.C.C. can do without a student loan fund. Each year we have carried a number of students through until summer, when they would repay outstanding tuition.

The enrollment is down considerably, with 33 new students and six repeating the first year. Having graduated forty-two, failed twenty-one, and lost at least six for want of funds, the total population will be down about thirty over last year. This means a tightening of the financial belt and another year of austerity programming.

In the first year class B.C. is represented by 3 students, Alberta by 1, Sask. by 2, Man. by 0, Ont. by 20, Quebec by 4, the Maritimes by 0, U.S.A. by 5, and England by 1.

On the financial side there should have been a total credit balance in the bank at Aug. 31 of \$12,938.03 but \$20,000. was spent to purchase property adjoining the present holdings. Thus our bank accounts showed an overdraft of \$343 in the capital account, an overdraft of \$7,166.90 in operating account, and a credit balance of \$1,448.00 in the clinic account.

Foreseeing a drop in enrollment, and lowered income for this year, all of the necessary painting and repairs have been made that there should be a minimum of expenditure for this purpose during the present year.

The first mortgage was reduced by \$5,258 during the past year and the usual \$1,000. paid off the second. The total mortgage indebtedness now stands at about \$45,000.

It is interesting to note that Dr. F. Cyril James, principal and vice-chancellor of McGill University, reported that in the United Kingdom 73.6% of the total revenue of universities is derived from government grants; in the United States 58.6% and in Canada 42%. Further, that tuition fees provide 10.7% of the United Kingdom university income, 21.4% in the U.S.A. and 29.6% in Canada. Last year the contributions to C.M.C.C. from outside sources, such as the profession’s donations, made up 8% of our total income. It is little wonder that faculty members are enticed away by more lucrative fields, since the prospects of a further raise are slight, there are no fringe benefits, no old age security and very little praise or consideration for a difficult job being remarkably well done. May I urge that faculty members be given consideration, encouragement and a little kindness that they may at least starve to death in a happy, contented frame of mind? From 1945 until the fall of 1955 faculty salaries were \$3000 per year for full-time members. Since 1955 the rate has been \$3600. For this yearly salary a member may be required to lecture up to 20 hours per week.

While the tone of this report may seem pessimistic and morbid, it is factual and should not be cause for alarm. Considerable progress has been achieved each year, and although raising of entrance requirements has created some hardships, it is certain that the end result will be

greater progress for C.M.C.C. and the profession of chiropractic. With the continued interest, co-operation and support of the members of the profession this will be another year of progress.

- A.E. Homewood DC, ND authors "Chiropractic Jurisprudence" (pp. 8-9)
- A.E. Homewood DC, ND authors "A chiropractor looks at judo" (pp. 17-9)
- photo of Homewood and other OCA/CCA delegates to PSC lyceum (p. 24)
- A.E. Homewood DC, ND authors "Clinical and physiological aspects of the surgeon's first report for back injury" (pp. 26-30)

1957-58 (Dec/Jan): **Canadian Chiropractic Journal** [1(5)] includes:

- Donald C. Sutherland DC is editor, H.K Lee is Associate Editor
- A.E. Homewood DC, ND authors "Administrative Dean's Report" (pp. 6-7):

With the time for another issue of the Canadian Chiropractic Journal comes the need for another report to the profession on the affairs of C.M.C.C. The efforts put forth on behalf of the Journal's last issue met with a mixed response. A number of practitioners have mentioned that they enjoyed the Judo article, thought the Dean's report was rather morbid, and none mentioned having read "Chiropractic Jurisprudence."

It has always been the writer's intent to draw as true a picture of college affairs as possible, so that the bitter must be shown as well as the better. This issue, since it is close to the festive season, will not reiterate the darker side but give some indication of progress since the last report, but kindly remember there is a responsibility of the profession to the college since it was the urging of the profession that resulted in the raising of entrance requirements at this particular time.

Classes seem to be progressing as smoothly as could be expected in view of the epidemic of flu, Asiatic and otherwise. Unfortunately, the staff was not immune, no doubt due to the ill effects of over-work undermining resistance. However, all seem to have made an uneventful recovery and life continues. The next disruption of smooth operation commenced on November 26th, with the beginning of the hockey season for the stars of each C.M.C.C. class. It is our fond hope that knowledge will be the only thing sacrificed in the interest of school-spirit and manly physiques, and that no teeth or other appendages will be left to adorn the ice following one of our games.

The C.C.C.R. has arranged to have Dr. Earl Rich of the Lincoln College present a weekend of x-ray interpretation to the senior class in February, the same as was done last year. Last year's class was thoroughly pleased with the presentation, depth and practical nature of Dr. Rich's radiologic topics. They did forget that he was giving what amounted to a post-graduate course and could not have put over the material were it not for the background they had received from our own roentgenologist. We look forward to Dr. Rich's visit, knowing that our students are going to be richer in knowledge for his having been here.

The Lincoln College has invited the writer to be the guest speaker at their graduation exercises and dinner-dance on January 18th, 1958, a privilege gratefully accepted with the hope that half as fine a presentation may be made as Dr. G.A. Hendricks, their president, made at our graduation last year.

The room adjoining the public relations office has just been renovated to provide a publication department, in which the material for Journals and other publications may be laid out in an orderly way to facilitate quicker and easier formulation of these booklets. The room looks quite nice and it is expected will prove a valuable change.

Mr. R.E. Smith had long ago requested that modifications be made in his clinic laboratory to permit a greater number of internes to work at one time. However, the quotations obtained had made such changes

prohibitive from the Administrator's point-of-view. The circle K Club (college level Kiwanis Club) came to the rescue, raised the necessary money by selling off the remainder of the busts of D.D. Palmer, and doing the labour themselves. The lab. is now taking on a new appearance and should be quite an improvement. Our sincerest thanks to the Circle K club and those practitioners who bought a bust of Dr. Palmer.

A tape recorder has been ordered for the use of the college to record the speeches made by guests and to obtain a library of heart sounds when abnormal sounds are picked up by the Endocardiograph. It is hoped that this will be a valuable teaching aid and that many other uses will be found for it.

The Board of Management, at its November meeting, was requested to grant permission to buy an additional microscope for \$150.00. This was a used binocular Spencer but a real bargain. Not only was permission obtained but the members were "fast-talked" out of \$100.00 of the purchase price. For these men to give up their evening from 7:30 p.m. to 1:30 a.m., buy their own coffee and pie at intermission, and then part with \$10.00 each, deserve mentioning. Certainly the contributions made by members of the Boards of Management down through the years have received little recognition. Thanks and appreciation certainly is the least that can be offered.

A quarter page article has been provided in the Canadian High News, a newspaper that has a very wide circulation to high school students, to attempt to attract new students for next year. Kindly do not miss an opportunity to speak to high school students about the merits of chiropractic and C.M.C.C. If you are in Ontario and do not care to address the students yourself, please notify us of any such opportunity and a speaker will be provided. This offer applies to any group of laymen as well. Good public relations opportunities for C.M.C.C. and the profession are eagerly sought. Do not forget that the college and the Public Relations office have sixteen mm. moving pictures, which are excellent for showing to lay groups and are available at a low rental of \$5.00. This sum to be used for the purchase of additional films.

As another year draws rapidly to a close, the writer could not help but look back with appreciation to the many kind messages of support and encouragement that have come in from all parts of Canada and express sincerest thanks and best wishes to each of you in the profession who are aiding C.M.C.C. and your administrator financially, but student referrals, by your helpful suggestions and criticisms., or morally by your kind wishes and sustaining thoughts.

To the people who have served on the staff this year, and previously, also go our thoughts of appreciation and our wishes for continued success. Co-operation, enthusiasm and interest of the present staff assures us of continued high calibre effort to produce the fine grade of chiropractor for which C.M.C.C. has become known.

Under the able leadership of Dr. Fred F. Lewis of the College Board of Directors, another "Pioneers' Night" is to be held the middle of December to pay tribute to the senior members of our profession, who have contributed so much to the profession and C.M.C.C. Last year's effort was a singular success and this year should be even better. Our one sincere regret is that all of the older practitioners across Canada are unable to participate, but our appreciation is nonetheless sincere, although not as tangible.

Senior Board of Director members of by-gone years are being requested to have sittings for portraits that as finances permit these may be added to the collection of the present group of Dr. Walter Sturdy, Dr. Archie Macfie, Dr. Jack Henderson, Dr. J.S. Clubine. It is our desire to have the portraits of all who have contributed so richly to C.M.C.C. adorn the halls of the college as a lasting tribute and a challenge to future generations of chiropractors.

A number of practitioners have made it known that endowments for C.M.C.C. have been provided for in their wills. This is a thought that might well be carried further by having patients become aware of the need and the value of chiropractic research to the health of the public, which could be carried out were suitable funds available. To all who have thought about C.M.C.C. when preparing their wills, our sincerest appreciation and the hope that you will be spared for many years to come.

With heartfelt Season's Greetings to each one of the chiropractic family across Canada, I close.

-A.E. Homewood DC, ND, Administrative Dean, authors "Chiropractic jurisprudence" (pp. 10-11)

-A.E. Homewood DC, ND, Administrative Dean, authors "Adjusting quadrupeds" (p. 34)

1958 (Mar 28): letter from A.E. Homewood, D.C., administrative dean of CMCC (in my Langford files):

TO: Board of Directors, C.M.C.C.

FROM: Administrative Dean.

Dear Doctor:-

I fear that I left much to be desired as a host during the weekend of annual meetings. This was the time for my visitation of the flu, Asian or otherwise, and it was difficult to maintain a semblance of intelligent participation.

It would indeed show a serious lack of the social graces, if I were not to more adequately express my sincere appreciation for the many complimentary expressions that came my way, the confidence shown in my efforts, and the sincere desire to lighten the load. I am not certain that my remarks left you any feeling of appreciation on my part and this I sincerely regret, although believing that what was said needed to be said and was a statement of fact.

It is true, and personally recognized, that I am hypersensitive of criticism of the members of the faculty. With just cause, I might add. Without the staunch support and co-operation of these dedicated men the work at C.M.C.C. would be impossible. The continual shifting of staff since the college opened its doors has made it impossible to form a hard-hitting team, knowing one another, familiar with weaknesses and strengths of each other. More appreciation and respect from the practitioners would help to compensate for small wages and lack of security, giving more enthusiasm and incentive.

As for discipline at C.M.C.C., this has been given a great deal of thought and discussion of the staff. The profession, being relatively undisciplined, requires graduates who are self-disciplined and these are what we are trying to produce. Believe me, it takes considerable restraint to banish the temptation to take the easy-way and use harsh methods on occasion. Trying to transform raw high school boys into mature professional men in four short years requires all of the sagacity and pedagogical acumen that we of the staff can muster, or borrow from all other sources.

The forms of disciplinary action available are suspension and expulsion. C.M.C.C. can afford to lose few paying members of its student body. The teaching staff works for salaries that do not compensate for the time and effort and cannot be driven, but must be lead, encouraged and prodded. Justice may have been tempered with too much mercy. This is not denied.

The above is submitted to clear any misconceptions and to assure each of you that your good wishes, kind thoughts and helpful suggestions were appreciated more than words can express and will serve as the stimulus for greater effort in the year ahead in the interest of C.M.C.C. and the profession.

Very truly yours,... Earl

1958 (July/Aug): **Digest of Chiropractic Economics** [1(1)] includes:

-A. Earl Homewood, D.C., CMCC administrative dean, authors "Chiropractic jurisprudence: first of a series" (p. 9)

1959 (Mar): Homewood is dean & business administrator, now appointed president of CMCC as well (Brown, 1989)

1959 (Mar 6): "Annual Board of Directors Meeting...Board Room, C.M.C.C. 252 Bloor St. W., Toronto":

The meeting was opened by the president, Dr. Greenshields at 7.00 P.M. PRESENT: Drs. Greenshields, Harris, Thompson, Morgan, Lewis, Hushley, Trelford, Homewood, S. Hunt, Beasley, Bramham, Lee and Mr. Brooks.

The president welcomed the members of the Board to the annual Meeting and also Mr. L.J. Brooks, our Auditor.

MOTION: It was moved by Dr. Thompson, seconded by Dr. Langford and carried that the action of the Board of Management in accepting Dr. Young's resignation and appointing Dr. Morgan in his place be approved.

FINANCIAL REVIEW OF COLLEGE, CLINIC and ASSOCIATION:

The L.J. Brooks then spoke on the financial matters pertaining to the institution. He said that the monthly expenditures of the College were approximately \$7,000.00 and that by the end of the school year there would be a large deficit. This is due largely to the drop in enrollment. The Clinic overdraft at present time is \$960.00. He mentioned that we had borrowed \$17,000.00 from the bank for a second property on Prince Arthur and put a deposit down on a 3rd property. He warned that the Board might some day be in a rather embarrassing financial position. He advised working out some means of raising this money before it falls due. Our only important source of income is from student tuition and donations from the field, and our enrollment next fall could make or break the college. He reminded the members that increased property values do not increase our current income. The answer to the financial problem is not to borrow more more, but rather to strive to get more students in the fall.

The president then thanked Mr. Brooks for his expert analysis and straight forward advice in our financial matters, the members also expressed their appreciation.

MOTION: Moved by Dr. Trelford and seconded by Dr. Lewis and carried that the Auditor's Report be received and approved.

MINUTES: The minutes of the last year's Board of Directors Meetings were approved on the motion of Dr. Clubine, seconded by Dr. Langford. Motion carried.

MINUTES OF THE SPECIAL BOARD MEETING HELD SEPT. 1958:

MOTION: It was moved by Dr. Langford, seconded by Dr. Lewis and carried that the minutes of this meeting be approved.

CORRESPONDENCE: Mr. Willis' reply to Dr. Greenshields letter; letter to Dr. Thompson re incident in Alberta; original letter received by Dr. Homewood to be shown to Dr. Thompson. Dr. Thompson said he would like permission to look into the changes.

MOTION: Moved by Dr. Clubine, seconded by Dr. Hushley and carried unanimously that this matter be pursued along the lines as asked by Dr. Thompson.

REPORTS: Dr. Homewood gave a short report on the operation of the College and stated that most of the detail had been reported earlier in the year in his printed reports sent to the directors. Dr. Homewood answered several questions by Board members.

The treasurer, Dr. Lee told the members that there were 390 paid up members in the College Association. He would like to see more.

MOTION: Moved by Dr. Morgan, seconded by Dr. Bramham and carried that the provinces that are down in CMCC membership be asked to attempt to increase their membership.

REGISTRAR'S REPORT:

Dr. S. Hunt distributed a printed report showing a summary of students graduated, according to provinces since the inception of the College. He stated that 75% of students enrolled are here because of a contact with a chiropractor. He mentioned that B.C. have a very active student campaign.

Entrance Requirements – Ontario, and Maritimes accept 8 credits for Grade 13, while B.C. accepts 6. In Quebec entrance into university requires Grade 12. He explained that because of these differences the wording on entrance requirement has changed in the college calendar.

At the present time one student is attending under the Vitamineral Scholarship Grant, one under the bursary from Saskatchewan. He said that already one student had signed up for next year and he had 10 good prospects. He felt that the Guidance Committee should follow up closely on prospective students.

Dr. Bramham said that Saskatchewan had always conducted an active student campaign. Dr. Hushley advised that some one from the College should go to Quebec to answer question on the college.

GUIDANCE COMMITTEE:

Dr. Whatmough stated that next year another student will be attending under Vitamineral's scholarship grant. He has contacted all provinces on student guidance and procurement. New literature is being prepared.

Entrance Requirement:

Dr. Morgan said that B.C. requires only Grade 12 or Junior Matric. For university entrance. They have asked the legislature to increase entrance requirements to Grade 13.

Dr. Bramham stated that Saskatchewan has always had Grade 13 and he doesn't think it is a deterrent to enrollment. He thinks it is the trend due to higher educational standards.

DIRECTOR OF EDUCATION:

Dr. H. Beasley submitted a written report which included advise and remarks on the deficiency of English among our students; that a thesis was required from the senior students by Dr. Gauthier; the library is too small for study purposes; clinic letters should be sent out to the profession at regular intervals; the students handbook is revised; a new calendar has also been re-written; Dr. Gauthier re-wrote xray outline as submitted by C.C.C.R. Course outlines should be revised; he finds adequate supervision during examinations; improved attendance at the Drugless Therapy course; the students have no respect for school property; proposed laboratory tests for Clinic have been dropped; he recommends more discipline for students; he thinks that there is a feeling of lack of security among faculty; the Board should give faculty more encouragement; upgrading of faculty a necessity; and finally he submitted his resignation.

No immediate action was taken on his recommendations or on the resignation.

Dr. N. Harris, on C.C.C.R. and college Xray Laboratory –

Dr. Harris reported that Dr. L. Johnston had done considerable xray research on the lower back in postural studies during the past year. He feels that the xray laboratory at the college is being run efficiently – the procedure having been improved and the student interest increased. There is considerable upper cervical xray equipment in the laboratory now. Student Gleason is being trained and will be able to take over the xray some time in the future.

The C.C.C.R. have donated the xray films used in the buddy system for the taking of student xrays. They also donated a 35 mm. Projector

and screen and brought Dr. Earl Rich up to lecture to the senior class one weekend. There has been a much better feeling this past year between the College and the C.C.C.R.

Dr. Greenshields recommended that some of the xray supplies be purchased from the C.C.C.R. Supply Center.

MAINTENANCE –

Dr. F. Lewis reported that the auditorium had been repainted, floors replaced in the clinic and the clinic has also been painted again. Other repairs included electrical to some of the motors and plumbing breakdowns which have been extensive.

RULES AND REGULATIONS OF THE BOARD –

Dr. Langford stated that he had submitted a written report earlier in the year and he recommends that the new board deal with it if they see fit.

OCA/CCA. Liaison –

Dr. Langford informed the Board that a loan of \$2,400.00 had been given to the college by the OCA. For the purchase of new printing equipment. A committee for the placement of graduates in Ontario had been set up and were active. The committee are also actively interested in giving advice to the less successful younger practitioners. The CCA have promised \$500.00 for upgrading of the faculty. The OCA during the year donated \$1,500.00 to College Operating Account to offset some of loss of enrollment in the increase of entrance requirements to Senior Matriculation. The OCA have also entertained senior students at their conventions and supplied lecturers at the college.

An expression of appreciation was made by the members of the board of the OCA for their generous gift and support of CMCC.

EXPANSION PROGRAMME –

Dr. Trelford told that \$900.00 had been pledged through the efforts of the Alumni, 15 had sent in P.D. cheques. He said that some one should go out and make personal contact to collect these pledges.

RESEARCH PROGRAMME –

Dr. Trelford reported that Dr. Lyman Johnston had been named Research Director of CMCC by the Board of Management. That he had conducted postural research with the use of the plumb line to determine the normal gravity line in postural dynamics. He had tested a make of mattress and through the sale of spinaliners to the profession Dr. Johnston had donated \$1,000.00 to C.M.C.C. Dr. Trelford had conducted fairly extensive research studies in a type of school desk among school children in Thorald, Ont.

MOTION: It was moved by Dr. Lewis, seconded by Dr. Trelford and carried that the C.C.C.R. be informed that the Board appreciates their assistance in the research and other projects at CMCC during the past year.

FINANCIAL COLLECTIONS – During the period September – Jan. '59

Dr. Trelford said that about \$2,035.00 had been donated by the profession, that \$4,000.00 had been transferred from Fees Account to College Capital. The Alumni are putting \$500.00 into the Student Loan Fund.

CANADIAN LEGION – CHIROPRACTIC BRANCH –

Dr. Trelford reported that due to the loss of member at the College Post the charter had been surrendered to the Canadian Legion.

ONTARIO LOCAL CHIROPRACTIC COUNCILS –

Dr. Clubine stated that several of the faculty members had spoken before local Ontario Council groups. He had encouraged these groups to use the facilities of the college.

CLINIC COMMITTEE –

Dr. Sundry stated that the problem of his committee was how to cut costs in the Clinic and increase revenue. Income was down 18% from last year. There are 34 interns active in clinic at the present time. About \$2,000.00 is the average gross income per month. The Clinic

offers free interpretation of xrays films to the profession. He commended Dr. Gauthier for his efficient work as Clinic Director.

PUBLIC RELATIONS –

Dr. Sutherland reported that the NCA Booklet on Guidance had been revised for Canada. Guidance Film Strip is ready for distribution and showing. Guidance teachers in Toronto area are to be invited to tour the college and have a dinner. A guidance booth was set up a Careers Exhibition in London put on by the Dept. of Education. Much interest was shown in our booth. The CNE Booth last year featured the college. Publicity was obtained at Graduation and also the Posture Queen contest held at CMCC. He and Dr. Johnston have spoken before the Secondary Teachers Federation, and several High Schools in this district. The Journal is now breaking even, financially. A pamphlet for the clinic has been made up. Dr. Sutherland is taking an evening course in P.R. at the university. The Robinson Course was put on jointly by the OCA and Vitaminerals. He arranged a tour through the Ontario Compensation Board Rehabilitation Center for the senior students.

PRESIDENT'S REPORT –

Dr. Greenshields stated that a Budget has been made up during the year predicated on 160 students. It was made with an estimated loss of \$5,500.00. There is a reduction of about \$8,000.00 in tuition fees and income from clinic appears to be down.

He pointed out that increased valuation of land belonging to College can't be realized until it is sold.

One thing that is quite evident from the budget and financial statements in recent years is that the College can not be operated in the black on tuition fees income alone.

Dr. Littlejohn resigned from the college staff. The faculty have been given hospitalization under the provincial plan. He recommends that the faculty receive increases in salary. If a pension fund were introduced it would cost \$1,500.00 annually and \$5,000.00 for past services. He also recommended that the part time faculty schedule be revised. The OCA and CCA are considering reducing their fees to full time faculty. Public Relations is under the Combined Committee. The Combined P.R. Dept. is renting space in College. All printing is under College direction now.

Dr. Beasley was appointed as Director of Education with Dr. Homewood's approval. He has worked hard during the year and more could have been accomplished by him if he had had the full co-operation of the staff. A full time man could have done more but financially this wasn't possible.

The various committees on the Board of Management have accomplished much during the year. \$3,450.00 in equipment or money to purchase equipment was given during the year.

Course outlines were of a controversial nature and were not completed. Accounting procedure was improved by changing some of the charges for depreciation, etc. Faculty and Board relations were improved with a combined dinner. Board members were present at several college functions during the year. A presentation was made to Dr. Homewood in appreciation of his past services. During the year the Board of Management decided that the responsibility of hiring and firing staff was Dr. Homewood's. Upgrading of faculty is continuing with \$850.00 earmarked for this purpose. The C.C.A. has promised \$500.00. Remedial Exercises, Audiometry and Orthopedics have been added to the curriculum during the year. At the Western Chiropractic convention Drs. Greenshields and Homewood represented the College. At the O.C.A. Convention the College was represented on the programme and officials of C.M.C.C. were well received. 51 practitioners attended the P.G. course. Facilities of the college and clinic were again extended to the profession. Press releases state that Toronto Metro council will acquire \$15,000,000.00 worth of property

along the right of way on the proposed Bloor Subway. There are at present too many buildings in the district of the college with space available to rent to consider erecting a new building and expect to rent part of it on a long term rental basis.

There have been some internal problems. Your president has spent about as much time trying to straighten them out as with constructive measures. He sent out a report a month ago to the Directors depicting the pessimistic side and unfortunately Dr. Homewood considered it a personal attack on him. Your president wanted the directors to know the negative side as well as the good side of College affairs.

The proposed 2 year term for Directors is not in conformity with legal requirements under the Companies Act under which we operate. He felt that if we could have had a 2 year term it would be better for morale as compared to present one year term.

Certain recommendations were made by the president which will appear later when action was taken on them by the Board.

MOTION OF RATIFICATION:

It was moved by Dr. Langford, seconded by Dr. Thompson and carried unanimously that all acts, resolutions and transactions carried out by the Board of Management during the past year be endorsed and approved by this Board.

MOTION: Moved by Dr. Morgan, seconded by Dr. Thompson and carried that Dr. Robichaud be extended a vote of thanks by this Board for his interest in the College by attending this meeting at his own expense.

RESIGNATION OF DIRECTOR OF EDUCATION

Dr. Beasley in his report to the Board on his activities during the year tendered his resignation

MOTION: Moved by Dr. Trelford, seconded by Dr. Lewis and carried that it is with sincere regret that this Board accepts the resignation of the Director of Education, Dr. Beasley; appreciation is hereby extended to him for his untiring efforts and his accomplishments during his term of office.

Dr. Morgan from British Columbia, stated that his province felt that many of the CMCC graduates were confused as to what chiropractic was, and they lacked the confidence they should have in straight chiropractic. Some of their students as a result of this do not return to B.C. In commenting on Fund Raising he said that his province were opposed to paying commissions for collecting. They were agreeable to costs of collection being paid. He wanted assurance that the optional course in drugless therapy was being taught in accordance with the terms of the original charter.

ADJOURNMENT: Moved by Dr. Thompson, seconded by Dr. Trelford and carried at 2.00 A.M.

March 7th 1959 – 9.05 A.M. Board Room CMCC.

The meeting of the Board reconvened with the following present – MEMBERS OF THE BOARD – Drs. Greenshields, Morgan, Langford, Harris, Thompson, McPhail, Hushley, Robichaud, Trelford, and Lee. STAFF – Drs. Homewood, S. Hunt and Sutherland. VISITORS – Drs. Ibsen, O. Baisley.

Recommendations by Dr. Greenshields, President:

1. Change name of Administrative Dean to Dean.
2. Ask nominating Committee to place Dr. Homewood's name on nominees list, with the idea of later electing him President and Chairman of the Board.
3. Elect only Ontario Chiropractors who can spend most of their time to College affairs, preferably Toronto Chiropractors.
4. If Dr. Homewood were both President and Dean much of present friction would be eliminated.
5. If the New Directorate do not adopt this recommendation have the President and Chairman from Toronto.
6. The Vice President should be from Ontario.

7. Elect a secretary-treasurer as at present and also an assistant secretary.

8. The assistant secretary would take the minutes and be responsible for their printing and distribution.

9. The secretary-treasurer should again assume responsibility for the membership in the College Assoc. thereby relieving the P.R. Dept. of this.

10. If and when College Assoc. does this it request C.C.A. and O.C.A. to do likewise.

11. Secretary-treasurer relieve the Dean of:

(a) Prince Arthur properties, including rentals, maintenance, accounts, financing, etc.

(b) Student Loan Fund

(c) Mortgages, Insurance and general matters of finance other than day to day administration.

12. That the Registrar and Assistant Dean be requested to assume more duties and be prepared to devote a full day to College affairs with suitable increase

(a) Complete charge of printing.

(b) Organizing and chairing faculty meetings.

(c) Increased meeting of visitors, entertaining, etc.

(d) In charge of maintenance staff, problems, etc.

(e) Other duties mutually agreed upon.

13. That the position of Director of Education be maintained but that no appointment be made at this time.

14. Consideration of having provincial representatives on the CMCC to be different persons than those on the CCA

(a) Request CCA to discuss this in coming meetings

(b) Give present directors their preference and put them on either CCA or CMCC.

(c) Hold discussions with provincial associations to decide upon replacements

(d) New appointees to work in close co-operation with present directors for orientation in coming year.

15. Quebec Situation:

(a) As a temporary measure appoint 2 directors from Quebec – one from each organization.

(b) Elect only 8 directors from Ontario.

(c) Appoint one Class A chiropractor to Management Committee, along with 8 elected, to make necessary 9.

(d) OR find a Quebec director acceptable to both groups who would act as head of a committee representing all Quebec groups in relation to CMCC only.

After considerable discussion of the above recommendations the following action was taken.

MOTION: Moved by Dr. Harris, seconded by Dr. Robichaud and carried with one opposing, that the name of Dr. Homewood be placed on the list of nominees for Director of College.

ADJOURNMENT: Moved by Dr. Morgan, seconded by Dr. Langford and carried at 9.45 A.M.

THE MEETING RE-CONVENED AT NOON IN THE BOARD ROOM.

After more discussion on the recommendations –

MOTION: Moved by Dr. Trelford, seconded by Dr. Clubine and carried, That this Board receive the president's report and recommendations and that they be passed on to the new Board for their study and consideration and appropriate action.

Dr. McPhail expressed the opinion that Manitoba would back the recommendations if approved by the new Board.

ADJOURNMENT: Moved by Dr. Robichaud, seconded Dr. Bramham & carried.

C.A. Greenshields, President. H.K. Lee, Secretary.

1959 (Mar 13): letter on CMCC stationery from A.E. Homewood DC, President (CMCC Archives; in my Homewood file):

Dear Doctor:-

The annual meeting of the Canadian Memorial Chiropractic College has passed us by once more. Many radical changes were made. Were you on hand to assist in the making of these decisions? Were your friends and associates there?

Dr. Colin Greenshields, last year's president, brought in an amazing proposal that took every one by surprise. The tremendous amount of thought and study indicated by the report commended it so highly that it was accepted with only one, or two, minor changes.

The writer was elected unanimously as president of the college and retains the position of dean, while Dr. Greenshields consented to serve as vice-president to assist in the transition recommended in the report. To have this hard working, deep thinking, dedicated chiropractor at my side is gratifying indeed, and it is hoped that all he envisioned by this change may be accomplished.

Dr. S.M. Hunt was appointed as Assistant Dean to take over the problems of faculty administration, student problems and discipline. It is expected that the weakness of the dean, either by nature or lack of time, can thus be corrected and a firmer hand held upon these areas of operation.

Mrs. Cecile Conron, a long time employee of C.M.C.C. and the office manageress, is to assume the duties of Registrar. This will cause her little, if any, trouble since she knows the operation from end to end.

The position of Director of Education has been left vacant following the resignation of Dr. Harold Beasley. Sincere appreciation is extended for the diligent effort and co-operation. It would be to C.M.C.C. advantage if the services of Dr. Beasley were available no five day week. Perhaps at a later date he would have the time to devote to such an undertaking. In the meantime our thanks.

The statement of policy presented by Dr. Greenshields last September and unanimously accepted by the faculty has been accepted as a permanent policy. The faculty should now feel secure in their positions, so long as their duties are being discharged thoroughly and well. There seems little reason for each member of the staff not putting his shoulder to the wheel and pushing enthusiastically. The co-operation enjoyed encourages me to feel that every man will pitch in and extend himself just a bit more.

The college between Aug. 31, 1948 and Aug. 31, 1958, paid off \$119,99.73, and purchased another property at \$20,000.00. With the acquisition of the three adjoining properties to the north, fronting on Prince Arthur Avenue, there is about 24,000 square feet of land, valued at the present time between a minimum of \$25 per sq. ft. to a maximum of \$42 per sq. ft. Every indication is that the value will continue to spiral.

One company contacted by Dr. Greenshields is prepared to finance and build a new five-storey building. If the proper tenants are available, the rental space should carry the payments.

The three houses on Prince Arthur Avenue rent for \$200.00 each per month, but the principal must be paid off two of these as quickly as possible. Hence the drive for funds through the Alumni Association. If you have not already sent in postdated cheques, do so today.

The Board was warned prior to raising entrance requirements that there would be a drop in enrollment for two years. The last two classes have been small. This year by a concerted effort of all chiropractors the pendulum can and will swing to a larger student body. All chiropractic colleges seem to be having a similar problem and this is not confined to our profession but to the other healing arts also. Moaning may be heard from medicine that the numbers are not seeking entrance, nor are the best graduates of high school aspiring to the healing of the sick. The

romance of space travel and the atomic age is attracting young people. No longer is the advice, "Go West, young man," but rather, "Go to the moon, young man." On the brighter side there is to be a continual increase in college age young people until by 1965 there will be twice as many as in 1955. All universities and colleges seem to be busily engaged in expansion programmes. The University of Toronto is extending far to the west of its present campus and a second, York University, is in the planning stage for the north-east corner of Toronto.

Mr. G. Frank Hanlan, Vitaminals distributor, presented the college with a cheque in the amount of \$450.00 as his usual contribution and recently gave a DuKane film-strip projector, with a retail value of \$365.00. It should be obvious that laymen have faith in CMCC and chiropractic. What about you?

Are you one who has not paid his membership dues in the associations?

Are you guilty of never having referred a student to CMCC?

Are you, as a graduate of C.M.C.C., not even a member of your Alumni Association at a mere \$5. per year?

Are you willing to bask in the reflected glory of the Alumni Association's contribution of \$500. as a loan fund for deserving students, or the Sask. Alumni's effort to provide two bursaries of \$100. each to students, or the B.C. Alumni's scholarship and guidance programme? If so, how much have you contributed in money and effort?

Do you criticize the students and staff for a lack of enthusiasm? If you do, ask yourself how much you give in enthusiastic time, effort and leadership on behalf of C.M.C.C. and chiropractic?

No one has a right to criticize some one else unless he is doing an equal amount. Unless you have referred a student, there is no excuse for criticizing the college. If you are not a member of the associations, what right have you to criticize the officers and programmes designed to assist all chiropractors? If you are not an active member of the alumni, why should you "gripe" about the way the organization is operated?

A small percentage of this profession has acquired an asset for the entire profession of close to one million dollars in holdings of C.M.C.C. Think what could be done were each member of this profession an active, participating, contributing member of the associations.

Let us see some of that "enthusiasm" we hear so much about! How about setting an example?

There is little room for complacency in this profession. We have had it too easy in recent years and have become self-satisfied and content, as well as apathetic and have neglected our greatest professional asset C.M.C.C. There has been no common enemy to fight openly. With the interest being taken by allopathic medicine in manipulation, the great upswing of prepaid health plans which exclude chiropractic, hospitalization under government subsidy, and every indication of more socialized reforms for the healing art, there is little reason to rest on our laurels. It is time to roll up our sleeves and begin working together.

How can Ontario chiropractors expect strong representation before the government, compensation board and insurance companies with little more than 50% of the profession as members in the O.C.A.? The excuse used by man for not belonging to the college association that the college did not teach a satisfactory course in Drugless Therapy, has been removed by the board of Directors re-affirming the policy to teach an optional course as provided in the original policy with the opportunity of obtaining experience on each other and members of their immediate families. This does not mean that there will be adjuncts in the out-patient clinic, or that all students, or even all Ontario students, must take the course. Come on Ontario, let us see the memberships, and new students roll in!

No matter in what obscure corner of Canada you may practice, C.M.C.C. is important to you personally because it is the criterion upon which Canadian chiropractic is judged by all official agencies of society. If C.M.C.C. is not all you think it should be, kindly ask yourself what you are doing to make it better. Just criticizing? Not even a member of the association? Referring students elsewhere? Speaking with derision about the members of its staff? Are these the attributes of enthusiasm, positive thinking, and co-operation?

I hear from many quarters that the graduates and practitioners have respect for me personally, although not always agreeing with me. Then prove it! Lip service is not enough! If you are a recent graduate without the resources to pay dues in the association, at least pay your \$5. annual dues in the Alumni Association, that will prove your interest.

If this appears to be a "blast," it was intended that way. Watching a few trying to do a hurculean task for an entire profession that is dragging its feet, talking about lack of enthusiasm, suggesting even that their own college is dying, makes it imperative that the shortcomings of the profession be drawn to the attention of the membership before it is too late.

Let each of us stop "letting George do it," or Colin, or Don, or Herb, or Roger, or Lloyd, or Earl. How about it? Can you be counted upon for at least the minimum – your membership fees?

Since C.M.C.C. is owned and operated by and for the profession, success and progress, which all expect, will be forthcoming only in the degree with which each chiropractor assumes and fulfills his share of the responsibility.

With the assurance that the men chosen to represent you will do their utmost and a personal pledge of my best effort on behalf of C.M.C.C. and chiropractic, I remain,

Sincerely yours,...

1959 (Mar 17): letter from A.E. Homewood DC on CMCC stationery to J.A. Langford DC in London, Ontario (CMCC Archives; my Homewood file):

Dear Jim:

May I express my sincere pleasure at your acceptance of your nomination and election to the Board of Directors for another year. I was indeed sorry to hear you talk about dropping by the wayside for this coming year and was gratified when you accepted the challenge.

Every effort will be made to shorten the meetings to the minimum. Minutes, financial statements, and reports will be sent out prior to board meetings, and each member may cover the material and be required to sit through only the relevant discussion required.

It would be appreciated if you would retain the chairmanship of the committee during the previous year, acting as liaison with the O.C.A. on behalf of our Board.

With every good and kind wish and sincerest appreciation for your efforts on behalf of C.M.C.C., I remain,

Yours sincerely,...

1959 (Mar 18): letter from J.A. Langford DC to Roger K. Partlow DC of Aylmer, Ontario (CMCC Archives; in my Homewood files):

Dear Roger:

I will not be present at your executive meeting of March 21, 1959 and wish to report my observations of the recent C.M.C.C. annual meeting in Toronto by letter.

First on the negative side and only with the idea that correction could be made; the turnout on Saturday was disgraceful. I realize that the program presented at this meeting does not have great appeal and that those who practice on Saturday could quite reasonably be excused

providing their proxy votes were in the hands of the secretary. The remainder in Toronto and close radius could certainly half fill our auditorium, and in this connection, Dr. Fred Clubine in his refusal to run for the college directorate, stated he wished to spend his energies in the coming year, along with several others, reviving the Toronto Council. The O.C.A. should lend all possible moral and constructive support.

The reports of various representatives at the annual meeting indicated much stronger college support, particularly in student enrollment. The report of the president was given last on the Friday evening. Your executive had not studied Dr. Greenshields 25 page report of two weeks previous, I know, but most were aware of it, and had read most of it, so you will understand his report to the directors was the second half or recommendations for correcting the conditions outlined in the 25 pages which had aroused so many.

It is not necessary here to go over these recommendations. After two special sessions of the old directorate, they were accepted unanimously, and since a good many were put into effect by Saturday afternoon, you are all aware of them.

I wish to lace all possible emphasis on the significance of these changes and to impress the O.C.A. with its responsibilities because of these changes:

- (1) For the first time since C.M.C.C. was founded, it is set up to function as it should.
- (2) This does not mean people are going to cease wanting it run their way. Eg. narrow vs. broad concept --- B.J. vs. D.D. principles, etc.
- (3) **Earl Homewood is on a one year trial basis.** This was never stated in meeting but everyone present knew it to be so. 3 of 4 western delegates had come this year prepared to recommend advertising in U.S.A. for a new dean.
- (4) Whether Earl remains next year and is given a chance to run C.M.C.C. will depend on Ontario members for their student support, plus financial support. The present financial campaign of post-dated cheques is a painless, very lucrative method of support for the college.
- (5) The lack of Ontario members to run for college Directorate was shameful. Three of last years members were forced to stay, which is bad business. I recommend the immediate formation of an active O.C.A. committee to start now, invest gating suitable personnel. It is a fact that under the present college setup, men with past experience may be willing to serve as "Directors" again, and this committee could see that we get the best.
- (6) The motion to have the D.T. course taught with a supervised student clinic was passed unanimously by the new directorate. There were questions from the west but when Ontario members are obligated to stick together, as they were when the letter concerning this matter from the O.C.A. was read by the secretary, the west will go along with us and this year, more than in the past, seemed to realize that the opinions of Ontario did count.
- (7) It should be pointed out that both Wilf Morgan and Wally Thompson made special note of the fact that O.C.A. gave \$1500 to C.M.C.C. with no strings attached, and Wally commented that it really annoyed him to have Alberta people donating money for certain use only.

In conclusion, many of your executive may fell I am giving the O.C.A. responsibilities of the college board and I would like it clearly understood that it is my honest opinion that many of our college problems in the past have been due to the O.C.A. policy of hands off the college – never having expressed their desires or criticisms in a constructive manner.

It is, also, my opinion that we in Ontario have full confidence in Dr. Earl Homewood's abilities to operate our college. It will be our

personal short comings and not his if 1959 is not one of the most successful years at the college, and approximately 75% of the responsibility is Ontario's.

I have enjoyed my association with the O.C.A. executive over the past year, and wish to express my thanks for your kind hospitality and willing support in all occasion where help was requested for C.M.C.C.

Sincerely,...

1959 (Mar 23): letter from John A. Schnick, D.C., president of the CCA, to A.E. Homewood DC, dean of CMCC (CMCC Archives; my Homewood folder):

Dear Earl:

I have your letter of recent date and note your comments, for which I thank you very much. You speak of a Children's Clinic – I personally think that is a step in the right direction and if I remember correctly Walker Coveyduck, while he was President of the Circle "K", helped to initiate this program. He is very much interested and I am sure would be an added acquisition should you require his services. As for myself it is just impossible for me to act as Chairman as my many duties as President of the C.C.A. demands all my time. I am sorry that I can't meet your challenge, either here or as a member of the C.M.C.C. Board. I feel in my own mind that you will have no trouble in fulfilling these offices and I assure you of my co-operation whenever it is within my power to do so.

I am most delighted with your new position and I am sure that many fine results will be reaped therefrom.

Will hope to see you one of these days when I am over consulting with Don. Every good wish and kind thought.

Yours truly,...

JAS:HT

1959 (Mar 30): letter from AE Homewood DC, CMCC president, to John A. Schnick DC, CCA president (CMCC Archives; my Homewood file):

Dear Dr. Schnick:-

Your letter of March 23 has been reread in the light of our very brief conversation of March 25. Certainly, from your letter I had not received the impression that you wished to resign from the C.M.C.C. Board.

Such a suggestion came as a very real shock, after waiting all of these years to have you accept such a position. Personally, I see no reason why you cannot carry the duties of president of the C.C.A. and membership on the Board of Directors of C.M.C.C. The C.C.A. meets once per year and every effort is to be made to keep C.M.C.C. Board meetings at a minimum of time and numbers. Out of deference to your position on the C.C.A., it would be possible to relieve you of any committee duties, but desirable to maintain your experience and wisdom on the Board.

Should the Board see fit to accept your resignation, or you refuse to act after further thought, it would seem that such vacancy should be filled by another practitioner of the senior group (in practice, that is). There has been a very fine balance on the present Board and it is a shame to disrupt it. Many of the senior group have been of the opinion over the past few years that every office has been swept out from under them and they have lost interest. I, personally, feel strongly that every attempt should be made to keep every age group in our profession adequately represented, interested, and working.

Dr. Walker Coveviuck's willingness to assist with the Children's Clinic is greatly appreciated and his services will be welcomed by the Board member appointed to chair such a committee.

Trusting that you will give further thought and reconsider your resignation in the interest of C.M.C.C. and the profession, I remain,

Sincerely yours,...

-attached is undated letter from Homewood to Keith B. Kennedy DC of Unionville, Ontario (CMCC Archives; my Homewood folder):

Dear Keith:-

Thank you for the copy of your letter to Don Sutherland. As you suggested this has been referred to the C.M.C.C. Board for individual reactions, and here are my own.

I am in full accord that improvement in the college situation is less dependent upon the people on the job than upon the awakening of the profession to an enthusiastic attitude. Too much gloom has been shed and our needs publicized to a greater degree than our accomplishments and our goals. The profession has developed the feeling that a losing battle is being waged, which is far from the truth.

As pointed out in your letter "none of our colleges, is exactly robust." This is not quite so, as I know that the National has over a quarter million reserve fund. The same may be said for all colleges of the healing art. Several recent articles have bemoaned the fact that the numbers and quality of applicants for medicine have declined alarmingly. The romance for youth has turned from healing to the atomic age and space travel. The practitioners are responsible for getting young people into our colleges and unless they are convinced of the need, rather than fearful of competition, there is little that can be done at a college level, except try to influence high school students, counsellors and parents by advertisements and direct mail – a poor substitute for the influence of the practitioner.

The college has always attempted to follow the policy set by the Board of Directors to the letter. One of the major difficulties has arisen between the profession and the college relative to the policy of teaching D.D. Palmer's principles and philosophy, while the profession has been ill-informed as to these ideas. Certainly, had the profession followed D.D.'s teachings there would have been a much closer tie with science and orthodox healing would have understood chiropractic better, and I dare say, chiropractic would have made a much greater contribution to the general body of scientific knowledge. Advanced thinkers of today are beginning to express some of the thoughts of D.D.

While I must agree that Toronto's skyline is of little personal interest, I am most anxious to see C.M.C.C. housed in an edifice befitting it and chiropractic – one capable of more efficiently serving clinic patients, the profession, the student body, as well as having rental space to pay its own way and provide an endowment for the future. When I look around and see what has been accomplished with "peanuts," there is no doubt in my mind of the sane, progressive use that would be made of a million dollars. Reasonable salaries, adequate staff, needed equipment, suitable building, proper public relations and other "relations" budgets, and a full program of public service education (posture and youth fitness) are a few of the many immediate cries for finances. Not one dollar would be wasted on self-aggrandisement of the profession, of which there has been an abundance.

The profession must re-awaken to an appreciation of its responsibilities of service and quit following the present day "something for nothing" philosophy, which can lead but to ruin. The elder statesmen of our calling came into chiropractic through personal experience and were interested in passing on to the sick and suffering like benefits in the shortest possible time. No salesmanship, no philosophy, no gimmicks, no show – just results. Today, people must take sick during office hours and never on a weekend. Housecalls are too expensive for the average workingman, if indeed he succeeds in finding a chiropractor willing to leave his office.

While I cannot condone thoughts of "medical doctors lacking good faith," I do not visualize chiropractic as an ancillary service to medicine but rather the various healing arts serving the people much as the varied religious denominations have for centuries. Personal experience and that of C.M.C.C. Clinic have proven that co-existence is quite feasible with no lack of dignity on either side, nor the need for "a section of the majority to commit mass suicide to make room for us." There is plenty of room, lots of patients, and a great need for all professions, who are willing to put the welfare of humanity first.

To take your last page of questions one by one:-

a) It is very doubtful that many patients, or the public are interested in our philosophy – rather they are interested in the results. Our propaganda should all be in the form of useful, valuable information from the chiropractic profession, which can be utilized to advantage, thereby continually being reminded of the source and the service being rendered by chiropractic.

b) While our profession may be content to be called for "simple things," if enough calls were received, our light should not be hidden under a bushel for fear of antagonizing other healing arts. Our lack of militant action relative to the fluoridation question is a prime example of appeasement at the expense of the health of the populace.

c) Information to medicine should be factual rather than sugar-coated. There is a growing awareness in medicine of the broad field of usefulness of manipulation and it would be unfair of chiropractic to lead them to think that their discoveries were of lesser importance than they now believe.

d) Leo Spears proved that hospitals can be a paying proposition, but the Lord deliver me from the administration of a professionally owned hospital.

e) Not for some time, until proof positive of the added value of such hospitals convinced governments that subsidies would be in the public interest. The same might be said for our college.

f) Co-operation exists to a very high degree in this area where a battery of specialists is in repeated use by the Clinic. Very few reports seem to be heard about lack of co-operation from M.D.'s when requested. Much depends upon the attitude of the D.C. Meeting them on terms of equality and with expectation of being received as professional associates seems to produce the desired results.

g) Physiotherapists, dependent upon medical referrals, have found private practice difficult and the majority take refuge in hospitals. Why should chiropractors expect more kindly treatment?

h) C.M.C.C. has had Dr. MacKinnon Phillips as a graduation speaker, Dr. Purdy of this city and Dr. Dick-Read as assembly guests. Chiropractors are not invited to medical functions, so why should all the overtures be made by the one profession?

i) This cannot be answered from my level.

j) Why should chiropractic expect to purchase medical friendship by foregoing privileges? If the profession earns these privileges and they are in the interest of the public, no effort should be spared to obtain them. It must be accepted that medicine merely has prior claim, not legal and moral right to all privileges, nor is it the custodian of all privileges.

k) Any effort to establish a dignified friendly relationship on an equal footing with all the professions would be worthy of effort, but never on the basis of subservience. Like the younger religions, chiropractic has first been recognized by the older as here, and here to stay, then accepted as legitimate, sincere and valuable. From this point develops co-operation, without necessarily agreeing upon doctrine and form.

It would seem that the time is long overdue to forget chiropractic, its philosophy and method and devote time and attention to how and where we can best serve the public and improve our service to each

patient. In other words, less thought about "self" and more attention to "others."

With kindest wishes for your continued effort in chiropractic, I remain

Sincerely yours,...

1959 (Apr 1): Homewood? authors report to Board of Management (CMCC Archives; my Homewood files):

To: Board of Management

From: President

Subject: Monthly report from March 7, 1959 to date.

To expedite and shorten meetings of the Board of Management in conformity with the express wishes of the majority of the members the following report is provided in necessary detail and last minute developments only will be forthcoming at the regular meeting of April 8, 1959.

Following the Annual Meeting and the election, plus the proposals presented by Dr. Colin Greenshields as retiring president, discussions were held with Dr. S.M. Hunt and Mrs. Cecile Conron relative to the proposed changes in their respective status. Both have signified willingness to co-operate fully. Enclosed are the duties as agreed upon, subject to approval by the Board.

A Faculty Meeting was held Wednesday, March 11, 1959, the criticisms passed along, the proposed arrangement outlined, suggestions and criticism requested. All members signified their satisfaction. It was announced that the policy statement as previously prepared and accepted had been made a permanent policy by the Board of Directors; and a copy was supplied to each member. A copy of "Faculty Ethics" as had previously been distributed was issued to all members, and a copy is appended for your information.

The back portion of Room #4 is presently being cleared and equipped for a student physio-therapy department in conformity with the resolution adopted at the annual meeting.

Number 57 Prince Arthur Avenue was purchased, after some delay and difficulty. Number 57 and 59 were rented to Mrs. Elizabeth MacKinnon on two year leases, and number 61 to a Mr. O'Reilly also on a two year lease. Each house rents for \$200 per month. The necessary legal steps have been commenced to obtain an easement to secure entry into the backyards of our Prince Arthur holdings, but no progress can be reported at this time.

A new stenographer commenced work March 13 in the business office to assist in clearing the volume that was rapidly accumulating. Miss Clements was relieved of the switchboard and a fire lit under her, which has continued to burn satisfactorily. John Reilly of the printing department has had his nose rubbed in the work more forcibly. David Martins has been rehired on a part time basis to assist in keeping the printing department, which has been rushed, from bogging down.

Preliminary discussions have been held with Dr. Fred Lewis, Dr. Colin Greenshields, Dr. Herb Lee, Dr. Herb Vear, and letters sent out to Dr. Bill Trelford, Dr. Herb Vear, and Dr. Bill Sundy, relative to utilizing the services of Dr. Fred Lewis to make personal contact with the practitioners throughout the province to stimulate donations and student enrollment. It is now recommended to the Board of Management that the services of Dr. Fred Lewis be accepted for Fund Raising and general liaison with the field practitioners to begin immediately, with payment of such expenses as may be reasonably incurred in travelling. Dr. Lewis proposes to devote Friday, Saturday, Sunday and Monday of each week to this effort, covering those chiropractors in the Toronto area first and moving further afield as the weather becomes more clement. The Alumni Assoc. is to continue its efforts via the mails.

Dr. J.A. Schnick has been further honoured by election to the presidency of the C.C.A. and has now felt it necessary to submit his resignation from the C.M.C.C. Board. A copy of my answer is appended for your information. However, your considered action must be taken on this matter April 8, 1959.

Dr. Howard Whatmough has accepted the invitation to continue with his efforts as Chairman of the Guidance Committee for the balance of this year, and Dr. John Gellata has been requested to assist with a view to taking over this committee for next year.

It is recommended to the Board that consideration be given to inviting Dr. **Howard L. Gauthier, Clinic Director**, to sit in on those portions of each Board Meeting which may concern Clinic and its operation. Since Dr. Gauthier is an administrative officer of the college, it is my opinion that this could very well make for a more harmonious relation with the Clinic, and he in turn may add much to the benefit of clinical consideration. I am at a loss to understand why I have not thought of this long 'ere this.

Due to the expressions from a number of Board members for shorter and less frequent meetings, it is suggested that an Executive Committee be formed of Dr. Colin Greenshields, vice president; Dr. Fred Clubine, past president; Dr. Herb Lee, sec.-treas.; and the president to meet once, or more often if necessary, between Board meetings, to handle any matters of urgency and relieve the Board of unnecessary details; the Board to convene every six weeks for regular meetings.

To retain Dr. S.M. Hunt as an ex officio member of the Board, Dr. Greenshields has pointed out it will be necessary or him to retain his title as Registrar as well as Assistant Dean, and Mrs. Conron would then be Assistant Registrar. This arrangement is satisfactory to both parties involved. Salary increases must be included in the considerations of the next meeting for both of these employees.

It is recommended that no payment of expenses be made this year for a C.M.C.C. representative to attend the Western Canadian Convention in Regina. The western Directors should be able to adequately report to the convention and a tape recording of last minute developments could be sent along, thereby saving an expenditure in a year, when finances are not too healthy.

Dr. Lyman Johnston, Research Director of C.M.C.C., has taken a pleasure trip to San Francisco and is then to visit each of the western provinces on his way home in April, conducting a Research Seminar in one or more cities of each to enthuse the members with the work that is being done here at C.M.C.C. This project was begun through the efforts of the C.C.A. but should be of considerable benefit to the college. Considerable time has gone into discussions with Dr. Johnston as to the material and method of presentation. Consideration should be given to reimbursing Lyman for his expenses.

Dr. Johnston has announced that it is his intention to present a Research Award of a spine-a-ligner to the senior student making the most outstanding contribution to research during his course at the college.

Dr. Greenshields has suggested that the members, or representatives, of the Chiropractic Educational Society be invited in to speak to the students studying Upper Cervical Specific Technique. This suggestion has not met with enthusiasm and is left for the consideration and action of the Board.

It was recommended that battleship linoleum be laid in the hall and one examination room of the clinic. The cost of this as submitted by Eaton's would be \$239.17.

Since the last meeting, the snow melting in the yards to the rear of the college, especially in #63, caused flooding of the microscopic lab., dissection and x-ray labs., as well as the Snack Bar and Faculty lunch room. The tile in both the x-ray lab. and the faculty lunch room must be completely relaid. Nothing has been done as yet to make certain that

the drains, which were cleared, are adequate to meet the needs and that a recurrence does not take place.

It is suggested that the speech made by Mr. Jim Mathews at the Annual Meeting could well be taped and supplied to local councils throughout the province and to any of the other provincial groups that might desire same. Tapes of other speakers could well be obtained and a further service to the profession established.

Dr. Lyman Johnston has suggested that a postgraduate course be planned for the latter part of May, or first of June, to be widely publicized in the U.S.A. that greater appreciation and interest in C.M.C.C. may be established. This, of course, would cost money for publicity but could well prove to be an investment. Your thoughts will be appreciated.

Dr. Greenshields has made the suggestion that students might well be required to devote fifty hours in each of their first two years to janitorial and other services, and pay an additional \$50. tuition fee in each of the last two years (\$500 per year), and would then graduate as class A members of the C.M.C.C. association.

Since the last meeting, Dr. Price of the Philosophy Department of the P.S.C. has spoken to an assembly of the students. The dean has addressed the Halcion Hungarian Youth Club on Fri., March 20, 1959; written 53 letters, two articles, this report, and consulted with an indefinite number of practitioners.

Dr. Don Middleton has offered a microscope for seventy-five dollars, less the cost of an oil immersion lens. This seems a reasonable price and the college is still in need of microscopes.

A decision relative to Garry Gleeson must be made as to his future with C.M.C.C. This young man has been groomed for the x-ray department by working with Mr. Guthrie and taking a course at the Lincoln College under Dr. Rich and sitting in on Dr. Kissinger's classes held here. He is due to graduate in may and has an opportunity to buy a practice here in the city. It begins to look as though there will be an opening on the teaching staff for him, while he continues to accumulate knowledge relative to x-ray.

A meeting of the Prince Arthur Ratepayers was held the evening of April 1st. This group is interested in changing the zoning bylaw to make possible the use of Prince Arthur for high class commercial buildings, etc. I found myself elected to the executive committee of this organization, whose aims are consistent with our needs.

COMMITTEES:-

- Dr. Colin Greenshields – Building & Executive
- Dr. Herb Lee – Secretary-Treasurer & Prince Arthur Property
- Dr. Fred Lewis – Fund Raising & Maintenance
- Dr. Jack Schnick –
- Dr. Neil Harris – C.C.C.R. liaison & X-ray
- Dr. Bill Trelford – Research & Alumni liaison & Fund Raising
- Dr. Jim Langford – O.C.A. & C.C.A. liaison
- Dr. John Gellea – Guidance
- Dr. Howard Whatmough – Guidance (for balance of the year).
- Dr. Fred Clubine – Executive Committee.

PROPOSED DUTIES:-

Dr. S.M. Hunt, Assistant Dean & Registrar

Registrar:-

- Pass on applications of prospective students
- Supervise revision of calendar and other guidance material
- Arrange for graduation exercises
- Act as Master of Ceremonies at graduation
- Arrange for examinations – time tables – supervisors – etc.

Assistant Dean:-

- Faculty and student supervision
- Approval of courses of study and textbooks
- Timetables for classes

- Review of student records relative to: Attendance, Outstanding subjects, Payment of fees
- Supervision of equipment, teaching aides, etc.
- Receive and investigate complaints from students or faculty and discuss with the Dean or other official concerned, when necessary
- Assist the Dean in the arrangement of Postgraduate courses
- Grant credit for equivalent courses taken in other institutions of higher learning
- Prepare all lists relative to graduation and notification to licensing boards, etc.
- Present candidates for graduation
- May suspend a student, subject to review by the Dean and/or the Board of Management
- Maintain student and faculty discipline
- Act as chairman of Faculty Meetings
- Ex officio member of the Board
- Countersign cheques in the absence of the Dean
- Submit such reports as are applicable to the Board, preferably in writing one week prior to each meeting for distribution, and an oral report at each meeting
- Such other additional assistance to the Dean as may be indicated by experience.

Mrs. Cecile Conron, Assistant Registrar:-

- Assist the Registrar in all possible ways
- With the Registrar, pass on applications
- Assist with calendar revisions
- Custody of official records
- Preparation of transcripts of records
- Bring to the attention of the Registrar and Dean poor attendance and scholastic records
- Allocation of rooms, auditorium, etc. for meetings
- Engraving and signing of diplomas
- Supervision of Student Loan Fund and Graduate Loan Fund (Alumni Loan Fund was specified as under the supervision of the Dean)
- Such other duties as experience and time may dictate.

1959 (Apr 6): letter from J.A. Langford DC to A.E. Homewood DC (CMCC Archives; my Homewood file):

Dear Earl:

My apologies for such a late reply to your letter of March 17, 1959. Thanks for the kind words, and yes I will accept the liaison work with the O.C.A., with reservations.

Last year I attended all but one of the O.C.A. board meetings and, to a point, feel it was necessary, however, at the present time I do not feel so, and because of my close contact here with Roger Partlow and Barry Hunt, it is my opinion that all pertinent points will be discussed. I am enclosing a copy of a report I made by letter to last O.C.A. meeting, and I propose to continue this type of reporting unless a matter of some urgency and importance has come up, when I would try to attend. This report, Earl, was written to Roger before receiving your letter.

I would, also, like to compliment you on the report received last week; very well done and should certainly help clear the work easier on Wednesday.

It was my pleasure last week to have a very fine student present himself here at the office to study chiropractic as the result of a guidance teacher at Glencoe high school. I will have some relevant comments in this connections on Wednesday.

That's it for now, Earl, and will be along by 2 p.m. with John Gellea.

Sincerely,...

1959 (Apr 8): "Board of Management Meeting" recorded by H.K. Lee DC (CMCC Archives):

Prior to the regular Board meeting the Board met with the Faculty for a short discussion.

PRESENT: Drs. Homewood, Harris, Trelford, Whatmough, Lewis, Greenshields, Langford, Geletta, S. Hunt, Bailey, Allan, Petrykan, Howe, Vear, Hull, Gauthier, Hindle and Lee.

MEETING was called to order in Room #6, at 2.25 P.M. by Dr. Homewood. Dr. Harris complimented the faculty on the good reports that he had heard recently on the fine job they were doing in teaching. He thought that the student morale had been raised considerably in recent months. Drs. Greenshields and Lewis backed up this opinion by making similar comments.

Dr. Hull replied on behalf of the faculty by saying how gratified they were to hear such complimentary remarks from the Board members.

Dr. Homewood reported on recommendations by the Directors to make Dr. Hunt Assistant Dean and Registrar and Mrs. Conron, Assistant Registrar. He stated that these changes would likely be adopted by the Board of Management.

Dr. Hindle recommended that when a faculty member suspends a student from his class he is automatically suspended from all classes. There was opposition to this idea and he withdrew the recommendation.

The question was raised as to how soon suspensions put into effect: is such information placed on the students record card? Dr. Hunt replied that action is usually taken the same day. Unless it is an important misdemeanor it is not recorded. Drs. Harris and Greenshields felt that all such disciplinary measures should be recorded.

PROPOSED P.G. COURSE

Discussion ensued as to time and subject matter of a P.G. course and the following recommendations were passed.

MOTION: Moved by Dr. Hindle, seconded by Dr. Vear and carried that a recommendation be made to hold a P.G. Course on May 29th, 30th and 31st.

MOTION: Moved by Dr. Vear, seconded by Dr. Gauthier and carried that the subjects covered in the P.G. Course be cervical, occipital and brachial conditions and upper thoracic and cervical syndromes.

Opinion was expressed that publicity should be carried across the border to adjacent states. Other suggestions were to have a panel of the speakers on the last day; a synopsis of lecture material to be given on the last day of the course and a note book for writing notes at the start of the course.

THESES OF SENIOR CLASS:

Dr. Gauthier asked for volunteers to mark the theses submitted by members of senior class. Drs. Langford, Geletta, Harris, Hunt and Petrykan offered their services.

Dr. Greenshields recommended to the Board that suitable prizes be given for the best ones written. Dr. Vear thought that the Alumni could look after the prizes.

CONVENTION SPEAKERS: Dr. Hunt asked if there were any volunteers among the faculty to speak at some future date to the Florida Chiropractic Convention. Drs. Hull, Howe, Hindle and Petrykan volunteered.

EXPANSION PROGRAMME:

Dr. F. Lewis asked that all faculty and board members make a contribution to the expansion programme fund in the form of Post Date cheques.

He asked for 100% response before he approached the field for contributions. Dr. Vear then presented a cheque from one of last year's graduates who is practicing in Ontario for \$30.00. At the same time he

suggested that the Alumni could send a follow up letter to the profession in Ontario to assist Dr. Leis' canvas.

CHIROPRACTIC OATH: Dr. Hull suggested that the Chiropractic Oath be printed and distributed to the profession, especially to our graduates. Dr. Lewis said it might be a project for the Alumni. It was suggested that Dr. Hindle have one placed in the interns room.

ADJOURNMENT: The meeting adjourned at 4.10 P.M.

(Recorded by H.K. Lee, Secretary of Board).

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BOARD OF MANAGEMENT MEETING APRIL 8TH 1959 ---- BOARD ROOM, C.M.C.C. 252 Bloor St. W., Toronto.

The meeting was called to order by the president at 4.30 P.M.

PRESENT: Dr. Homewood in the chair, Drs. Greenshields, Lewis, Langford, Goletta, Hunt, Whatmough and Lee.

ABSENT: Drs. Schnick, Harris and Trelford.

MOTION: It was moved by Dr. Lewis, seconded by Dr. Greenshields and carried, That adopting the recommendation of the Board of Directors at its recent annual meeting, Dr. Hunt be appointed Assistant Dean and Registrar and that Mrs. Conron be appointed Assistant Registrar to be in conformity with the By-laws.

MOTION: Moved by Dr. Greenshields, seconded by Dr. Langford and carried, that an increase of \$5.00 per week to bring her salary up to \$85.00 per week be given to Mrs. Conron to compensate her for the extra duties in her new position, to be effective on April 1st 1959.

MOTION: Moved by Dr. Langford, seconded by Dr. Goletta and carried, that an increase of \$1,200.00 per annum (\$100.00 per month in the current year, be given to Dr. Hunt, to compensate for his new responsibilities, this increase to be effective on April 1st 1959.

RESIGNATION: Dr. Homewood reported that Dr. Schnick has stated that he feels he can not sit on the College Board because of his election to the presidency of the C.C.A. He has asked the Board to accept his resignation.

MOTION: Moved by Dr. Lewis, seconded by Dr. Greenshields and carried that Dr. Schnick's resignation be accepted with regret.

Dr. Homewood then asked for suggestions for nominations to fill the vacancy just created. Dr. Geletta suggested Dr. Whatmough, but he declined. Dr. Homewood then suggested Dr. Harold Hunt of Toronto who used to be a Board member. He said that Dr. Hunt signified that he was willing to allow his name to stand.

MOTION: Moved by Dr. Langford, seconded by Dr. Geletta and carried that it be recommended to the Board of Directors that Dr. Harold Hunt be appointed to fill the vacancy on the Board of Directors and Board of Management, created by the resignation of Dr. Schnick.

GUIDANCE REPORT: Dr. H. Whatmough then proposed a plan for student procurement in Ontario. He has met with the Ontario Association's Guidance Committee. Distribution of the Guidance Film Strip in Ontario is to be done through the local Chiropractic Councils. He reported that B.C. sends out a well prepared News Letter to prospective students.

MOTION: Moved by Dr. Greenshields, seconded by Dr. Langford and carried that this report be accepted with appreciation and thanks.

The chairman then expressed appreciation of the college staff and the Board to Dr. Whatmough for his successful work in guidance the past year.

MOTION: Moved by Dr. Greenshields, seconded by Dr. Lewis and carried that this Board approves in principle the obtaining of assistance of association members not on the Board to help in the various committees which are chaired by Board members.

CORRESPONDENCE: A certificate from P.S.C. to show that Ken Evans has completed his course of study at that school. Dr. Hunt

reported that he had examined the certificate and on basis of information given there are sufficient credits to qualify him to receive a C.M.C.C. diploma.

MOTION: Moved by Dr. Greenshields, seconded by Dr. Lewis and carried unanimously that on the basis of information given and the Registrar's recommendation a diploma from this institution be granted to Kenneth Evans.

Other correspondence a letter to Dr. H. Beasley and the renewal for charter received.

ADJOURNMENT: The chairman adjourned the meeting for supper and re-convened 1 hour later (6.40 P.M.)

ACCOUNT	RECEIPTS	DISBURSEMENTS	BALANCE	
OPERATING	\$6,725.35	\$10,735.24	\$13,310.46	& Svgs
CAPITAL	19,427.30	23,616.41	591.11	\$57.64
CLINIC	1,916.23	2,318.38	O.D. 960.40	
FEES	4,520.00	57.00	6,222.32	
(Fees Disbursements – Solicitor \$50.00, Postage \$7.00 March 31st 1959.)				
			Svgs 57.64	
Operating	\$9,462.30	\$8,398.52	\$14,374.24	
Capital	1,370.00	6,183.40	1,777.71	
Clinic	2,147.40	2,416.69	1,229.69	
Fees		232.75		

Fees Disbursements: Decorating College \$12.85, Receptionist \$6.00, Directors & Faculty Dinner \$26.00, Solicitor \$50.00, Photographs \$97.90, Publicity bus. & Economic Service Ltd. \$40.00.

MOTION: Moved by Dr. Greenshields, seconded by Dr. Langford and carried that the above disbursements be approved and paid.

REPORTS: CLINIC DIRECTOR, Dr. Gauthier gave a report on the progress of the Clinic. He said that the clinic was up a little compared to the same period last year. 55 interns are now in the Clinic. The floor in the xray room was repaired by students who donated their services. The 10% fee which the interns receive is paid only on the patients which they themselves get. Many in the field are sending in xrays for interpretation, at present no fee is charged for this service. He recommends a fee of \$1.00 be charged. He has one of the finest groups of interns at present time ever to go through the clinic, they are alert, trustworthy and are a group of good adjusters.

MOTION: Moved by Dr. Lewis, seconded by Dr. Langford and carried that the Clinic Report be accepted and the Clinic Director be complimented on the work he is doing in the Clinic.

The President said he was glad to have the Clinic Director at the meeting and directed the Secretary to notify the Director of all Board Meetings.

PRESIDENT'S REPORT: Dr. Homewood thanked Dr. Greenshields and last year's Board for the amount of work they did and all that was accomplished for the college under Dr. Greenshield's competent leadership and enthusiasm. He also thanked the secretary for his efforts during the past year.

Dr. Homewood reported that the solicitor is looking into the city by-laws to see if we can use the back yards on Prince Arthur property for parking purposes.

Dr. F. Lewis has signified his willingness to canvass the field in Ontario for the Expansion Fund Programme.

MOTION: Moved by Dr. Langford, seconded by Dr. Greenshields and carried, that Dr. Lewis be appointed to represent the College in the collection of funds for the Expansion Programme in Ontario and to radiate goodwill at the same time.

Dr. Lewis asked for letters of authority from the College, the O.C.A. and the C.C.A. to represent them before visiting the profession.

MOTION: Moved by Dr. Greenshields, seconded by Dr. Langford and carried that the recommendations in the President's report as given to the combined meeting be approved and adopted.

MOTION: Moved by Dr. Greenshields, seconded by Dr. Goletta and carried, that a speaker not be sent out to the Western Chiropractic Convention this year; that the western directors be asked to report on the College plus recent developments and news about the College to be taped and sent out to the convention.

Mrs. Bolen, a sophomore student has failed in both Dr. Jamieson's papers, Biochemistry and Chiropractic Technique. She also failed in supplemental exams. She lodged a complaint against Dr. Jamieson and has been interviewed by Drs. Homewood and Greenshields.

Mr. Jim Mathews will tape his recent speech before the Annual Meeting for the use of local chiropractic councils and provincial associations.

P.G. COURSE: Fee for Course –

MOTION: Moved by Dr. Langford, seconded by Dr. Lewis and carried that the fee for the P.G. Course be set at \$25.00 per person, except for members of the College Association which will be \$15.00

MOTION: Moved by Dr. Langford, seconded by Dr. Lewis and carried that the purchase of the second hand microscope from Dr. D. Middleton for the sum of \$75.00 be approved, with the idea that some organization or person might care to pay for and donate it to the college.

MOTION: Moved by Dr. Langford, seconded by Dr. Goletta and carried that the travelling expenses of Dr. Greenshields to the Board and Executive Committee Meetings that he attends be paid from the Fees Account

Dr. Lewis reported that Dr. Charlton, Toronto, had donated a number of books for the library. He also told the meeting that Dr. Charlton's wife had died recently. The secretary was instructed to write to Dr. Charlton thanking him for the books and expressing our sympathy in the bereavement of his wife.

Dr. S.M. Hunt, Asst't Dean and Registrar reported that he had accepted an invitation from Dr. Hushley to speak before the Superior Council at Granby, Que.

MOTION: Moved by Dr. Greenshields, seconded by Dr. Langford and carried, that the Registrar be authorized to stay over an extra day in Montreal to interview prospective students.

Public Relations Report: A written report was read in the absence of Dr. Sutherland. He reported that students of C.M.C.C. had a tour through the Workmens Compensation Board Hospital. An Open House at C.M.C.C. was held recently for Guidance Teachers in the Toronto area. The P.R. office would like to purchase an electric typewriter. Dr. Sutherland requests the Board to advance the sum of \$2,000.00 to the P.R. Account. The Journal has \$950.00 in the bank and owes the College \$628.18. Dr. Sutherland also asks for \$300.00 for future issues of the Journal to give him money to work with. He also asks for \$220.00 to pay for the orchestra for the Posture Queen Dance to be held at C.M.C.C. on May 1st.

MOTION: Moved by Dr. Greenshields, seconded by Dr. Goletta and carried that in response to the request by Dr. Sutherland for the sum of \$2,000.00 he first submit to the Board a P.R. plan with estimated costs and also the contributions to be made from the other 2 organizations for our consideration.

MOTION: Moved by Dr. Greenshields, seconded by Dr. J. Langford and carried that an advance of \$300.00 to the Journal for 3 future issues be authorized and paid at the same time as the other organizations.

MOTION: Moved by Dr. Greenshields, seconded by Dr. Lewis and carried that we guarantee the payment of \$220.00 for the orchestra for the Posture Queen Contest, pending discussion with Dr. Sutherland as to the total cost of the project and the College portion of same.

ADJOURNMENT: Moved by Dr. Lewis, seconded by Dr. Langford and carried at 10.45 P.M.

A.E. Homewood, D.C., President H.K. Lee, D.C., Secretary

1959 (Apr 13): letter from CMCC dean A.E. Homewood DC to J.A. Langford DC in London, Ontario (CMCC Archives):

Dear Jim:

My thanks for your letter of April 6th, 1959, and the enclosed copy of your letter to Roger. May I congratulate you on the straightforward and straight off the shoulder report presented. As you stated, no one had courage to come out and say what you have written to Roger, and which we all know to be the facts. I enjoyed seeing it in print.

It has always been my contention that Ontario should take a more active part in formulating policies of C.M.C.C. and that we should in turn strive to co-operate to the utmost with the Ontario Association.

With sincerest personal appreciation for your services to the college and thanks for your support, I remain,

Yours sincerely,...

1959 (Apr 29): "Executive Committee Meeting" recorded by H.K. Lee DC, Secretary (CMCC Archives):

The meeting was called to order at 7.30 P.M. in the Board Room of C.M.C.C. by Dr. Homewood, President.

PRESENT: Drs. Homewood, Greenshields, Clubine and Lee.

RESIGNATION: A letter of resignation from Dr. Gauthier, Clinic Director was read to be effective August 31st 1959.

Those considered for the post when vacated were Drs. Loewen, Hindle, Middleton, and other faculty members.

The suggestion that met with approval was that Dr. F. Lewis be asked to assume the position of Clinic Director at \$4,000.00 per annum, to work 2 nights each week, and that Dr. Loewen continue at \$4,000.00 per annum as Clinic Supervisor or Director and to work the other night.

The other suggestion was to have Dr. Loewen raised to Clinic Director at \$5,000.00 and have Dr. Petrykan assist at an additional \$2,000.00 with the stipulation that he won't be required to spend any more time at C.M.C.C. than he does now.

RENTAL OF PROPOSED NEW BUILDING:

Dr. Homewood proposed approaching Varsity to see if they would be interested in renting space. He also suggested that part of the basement might be rented to a Judo Club.

PRINCE ARTHUR PROPERTY:

57 Prince Arthur requires a new furnace.

61 Prince Arthur asks for more electrical outlets and a new hot water tank.

CORNERSTONE: It was decided that we should take one full page for all of the College Depts. instead of separate spaces as in other years.

APPEAL TO INDUSTRY FOR FUNDS:

3 drafts of letters proposed to be sent to industry appealing for funds for C.M.C.C.

METAL SHELVING: will cost about \$50.00. It was the opinion that it should be purchased.

J.H. Hunt, D.C. On the basis of the ballots received the secretary was instructed to write to Dr. Hunt informing him that he had been elected to the Board.

T.T.C. Subway and the College:

Dr. Homewood has been elected to the directorate of the Ratepayers Assoc. in N.E. Toronto which is quite active due to the East West Subway dealings.

Latest information is that the subway goes under the northern 30-40 feet of the College building. Our area is in stage 1, of construction.

According to present bylaws regulations are very stringent as far as setting up a parking lot on our Prince Arthur property. This of course would be in abeyance until subway construction is finished in this area.

LETTER FROM DR. LANGFORD:

He reported to O.C.A. Executive, on recent College activities.

COMBINED P.R. COMMITTEE MEETING:

It was felt that such a meeting should be held soon, especially in view of the misunderstanding on part of the O.C.A. executive as to College Board views and opinions regarding it.

CLINIC: Dr. Clubine suggested that the Clinic offer free service to the Toronto police and firemen.

P.R. DEPT. Dr. Sutherland wants to buy a second hand electric typewriter from the Journal Account. The committee saw no objection.

ALUMNI ASSOC. HAVE VOTED \$200.00 to go towards the purchase of an audiometer for the Clinic. The cost of the instrument would be about \$350 to \$400.00.

Dr. Greenshields suggested that the Alumni should send out a follow up letter to the Ontario Chiropractors, it would assist Dr. Lewis in collecting.

DR. LOGAN will speak in C.M.C.C. Auditorium evening of May 13th before the Chiropractic Educational Society.

RESIGNATION: Dr. Malcolm has sent in his resignation from the faculty. It was suggested that the Board accept.

Dr. Roy Howe: wants to reduce his work week at C.M.C.C. to 3 days, for a total of 10 hours per week. It was recommended that he be offered \$2,000.00 per annum plus \$75.00 a semester travelling expenses on the basis of his request.

GUIDANCE FILM STRIPS: Dr. Greenshields stated that the Guidance Film Strips should go out immediately, or letters sent to High Schools offering the Film, if they are to bring in any students this fall.

POSTURE AND SPINAL CHECK-UP: Dr. Clubine recommended that the C.M.C.C. Clinic offer a postural and spinal check up to the football teams of the Toronto High Schools.

ADJOURNMENT: The committee adjourned at 11.30 P.M.

c1959: undated map of CMCC property at 59 & 61 Prince Arthur Avenue

1959 (May 18): letter to J.A. Langford DC on CMCC stationery from A.E. Homewood DC (CMCC Archives):

Dear Jim:-

Well graduation is over for another year and all went along without a hitch. The speakers were both very good and the timing right to the minute. Sorry you could not be with us. Better luck next time.

Have no concern about the bluntness of your reports. There would be much less trouble and distrust in this world, if people would say what they mean. Our P.R. department has been of growing concern to me, because it was becoming more apparent that dissatisfaction was growing in the associations but no effort being made to come to grips with the matter. While I have always felt sympathy with Don trying to do a job without money of his own with which to work, and at times not sufficient on hand to even pay his salary, my first concern must be for C.M.C.C., and when his department gets its hand in to the college till up to the elbow, it gives some consternation, especially when the college is looked upon as a poor relative of the profession and is, in fact, carrying the profession on many ventures.

It is my personal feeling that the college is an excellent P.R. gimmick for the profession, but every time the name of C.M.C.C. is used the bills should not be dropped into the coffers of the Operating account, or the Fees Account either.

It is hoped that all may be ironed out to the satisfaction of all concerned and no ill-feelings arise.

Do not feel badly about not being on hand for every little "do." We know that you are working in the interest of the cause and are on hand for support and help when it is needed. This is a heartening feeling.

Best wishes, Earl

1959 (May 22): memo from Homewood (CMCC Archives):

TO: Board of Management

FROM: President

Again to facilitate the Board Meeting of May 29th the reports available are being sent along for your attention and consideration.

The letter from Dr. Keith Kennedy to Dr. D.C. Sutherland was tabled at the last meeting. This should be discussed and answered. Kindly bring your copies and suggested changes in the draft letter prepared as a guide in answering his many points.

The Executive Committee meeting brought forth the following recommendations and actions:-

1) No expenditures on the Prince Arthur properties until clarification is received from the T.T.C. re: expropriation. – Stalling tactics used on the tenants since.

2) Rather than taking three blocks in the next Cornerstone a full page for College and Clinic has been subscribed @ \$100, saving \$45.

3) Metal shelves for paper storage have been purchased, but not yet assembled.

4) Clinic services to be offered free to police and firemen as a public service and a P-R possibility. A letter has been written to the chief of Police but no answer received to date. The approach to the firemen awaits the attitude of the police.

5) Suggested that the Alumni should send out another letter to urge donations – Letter to all alumni is being sent re. election of officers and I have a letter of thanks to all and an appeal for support, at least to the extent of belonging to the Alumni Assoc.

6) The P-R Director was requested to prepare estimates of the cost of yearly projects. This is enclosed with the P-R report.

7) A meeting of the Budget Committee, consisting of representatives of the three associations, was urged. This was held at the farm of Dr. J.A. Schnick on May 20th and the Secretary will provide the information from that meeting.

8) Dr. Roy Howe's limited teaching time was discussed and it was felt that for 10 hours per week he should be paid \$2,000 annually, plus \$75 per semester for travelling expenses. This has not been discussed with Dr. Howe, pending the completion of this semester's work.

9) It was recommended that the Clinic should offer free check ups to the high school aspirants to the football teams prior to the commencement of the football season, Giving more experience to internes and P-R for the Clinic.

10) That the P-R Department be urged to push the film strips as strenuously as possible. This has been done.

11) The position of Clinic Director was discussed at some length but no action taken. The possibility of using a senior practitioner, willing to confine private practice to mornings, who would act more as a host and a vibrant personality for the attraction of patients. Dr. F.F. Lewis' name was the one considered. Some method must be discovered to cut Clinic overhead, or increase income.

The attached letter addressed to Mr. Cavill should explain the knowledge of the subway development to date. Mr. Goeden of Mr. Willis' office has been advised and he is to take his end of the

organization. Should it be necessary to sacrifice 37 ft. of the building to progress, the remainder would be of little use until such time as the new building could be erected at the front to incorporate the remainder of the structure at the back. It would seem that this action would necessitate our finding a suitable location (perhaps the College of Optometry?) for classes, even though the clinic and offices might be retained in the present old building. There are many "if's" at the moment and there may be further news by the time the Board meets.

An approach to the U. of T. has been made relative to their interest in several floors of rental space in the proposed new building for C.M.C.C. The answer seems to indicate interest and again it is hoped that more information will be available prior to our meeting.

Russ Wagg and several of the students removed the top soil from the lawn and seeded it. A fair crop of grass has come along. Russ also planted a few flowers to make the front a little more colourful. Such co-operation is appreciated and your kind words to Russ will be an inspiration.

No plans for the summer work programme of repainting the buildings can be brought to the attention of the Board until such time as it is clear whether the back building will be lost for all practical purposes.

Everyone seemed more than satisfied with the graduation ceremony [sic] and Dr. Hunt is to be congratulated on the smoothness and timing. Both speakers, Dr. Logan and the Hon. John Yaremko, were very good. The banquet and dance in the evening proved to be a singular success and the graduates seemed to feel that the entire effort was a fitting termination to four years of hard work. Many kind expressions were received from parents.

Plans for the P-G course seem to be well along, with three outside speakers taking part – Dr. Baronsfeather of Alberta for technique, Dr. Harry Williams for taping, and the Rev. Wilbur K. Howard as banquet speaker. About 1400 copies of the programme have been sent across Canada and into N.Y. and Mich.

The statements of receipts and disbursements for April are attached. The points of question may be the payment under Advertising to Mr. Wagg, which was to provide for the dinner for Vocational Guidance Counsellors during the Open House; the payment to Mr. Willis for the purchase of 57 Prince Arthur and for his efforts to collect past due rent on 61 P.A.; the loan from the bank for property purchases is being reduced as quickly as possible in accordance with the previous Board discussion; the "Plates engraved" were for mounting on the microscopes previously donated to the college.

An additional mention might well be made of the fact that the I.O.D.E. Children's Hospital in North Toronto had been reported as closing. This seemed to offer possibilities in the event of C.M.C.C. having to move and the superintendent was contacted but informed me they are closing merely for the purpose of rebuilding, since the present buildings have been condemned.

The possibilities of using the College of Optometry for teaching purposes has been discussed with Dean Fisher, since no grass can be allowed to grow under our feet and some possible accommodation should be lined up with the costs known prior to discussion with the T.T.C. The College of Optometry has only two classrooms and laboratories which accommodate about 25 students. However, Dean Fisher is not adverse to attempting to work out some arrangement should it be necessary. He made the suggestion that we might tear down their old buildings and build a combined institution. They might be interested in becoming tenants in our new building.

Dr. Lewis reports progress with his visiting and collecting. He will have a report for the Board meeting.

Attached are the three proposed letter that Mr. Mathews prepared to send to Industry for fund raising purposes. Your re-action and comments should be helpful.

- attached are three sample fund-raising letters
- attached is "Proposed PR Budget – CMCC – 1959-60" submitted by D.C. Sutherland DC at Budget Committee meeting 5/20/59; total budget is \$2K
- attached is letter (CMCC Archives) from CMCC president Homewood to F.D. Cavill, "Chairman" at 160 Eglinton Ave. E., Toronto, dated 1959 (May 22):

Dear Sir:

Some months ago the effect of the east-west subway upon this college was discussed with a representative of the Metropolitan Planning Board, who informed me that this section would be tunnelled, that it would come three feet inside the college property line and be twenty feet below the surface. As a result, no urgency was experienced and the appraisers have been patiently awaited. However, it becomes imperative to know definitely what will be involved prior to planning another academic year and the undersigned called Mr. Rochester on May 21st.

Mr. Rochester informs me that the present plans call for the expropriation and demolition of thirty seven feet of the back building of this institution. This is of very real and pressing concern for the college for the following reasons:-

- 1) The back building, completed in 1947, houses the laboratories and class rooms, while the front building is clinic, administrative offices, dormitories, library, etc.
- 2) Such demolition destroys the usefulness of the entire building, since every class during the four year course, must have a class room and use of the laboratories.
- 3) The auditorium, now a source of revenue, would be useless as such.
- 4) The auditorium is used also for instructional purposes, as well as assemblies, student social and sporting functions.
- 5) One hundred and seventy-five students, or more, could never be accommodated in the remainder of the building, yet our present facilities permit proper instruction for 240 students.
- 6) Such action as is proposed destroys the total value of this building as a college.

As you can appreciate it is absolutely essential that definite knowledge of the future plans for the building be known. Should it be necessary to move the institution, three months is very little time in which to locate a suitable building, install the plumbing, gas and electrical outlets necessary for chemistry, microscopic, and physiological laboratories.

Trusting that you will appreciate the urgency of the situation and have the position of this college clarified in the very near future, I remain,

Very truly yours,...

AEH/gh

cc: Mr. Goeden, Mr. Rochester

- attached is undated "Report on the Trans Canada Research Seminars conducted by L.C. Johnston, D.C., Director of Research at C.M.C.C., Co-Chairman of Research for C.C.A."

1959 (June): "Kansas Report" (CCE Archives):

CANADIAN COLLEGE
Toronto, Ontario

This school is located in a converted residence and a recently built three-story and basement brick building in which all classrooms and laboratories are contained. It is spacious and well constructed.

It has an excellent chemistry laboratory and a microscopy laboratory in which, in addition to the chemistry, are taught bacteriology, histology and pathology (anatomical and clinical).

In addition it has a clinical pathology laboratory for the use of the outpatient clinic externs.

Its curriculum is properly organized. It is well administered. Its student body is excellent and its faculty fair.

It graduates good students.

However, it lacks a physiological laboratory.

RECOMMENDATION:

The College administration is of the opinion that recognition by Kansas does not have the same value as it holds for American schools. It welcomes inspection.

It would be advisable to withhold action on this School application pending an inspection if requested by the College.

1959 (June 11): letter on CMCC stationery from CMCC Dean A.E. Homewood DC to Jack Wolfe DC, president of NWCC and secretary of the NCA Council on Education (Janse papers):

Dear Dr. Wolfe:-

As requested by Dr. Janse, chairman of the Council on Education, the following suggestion is made for the consideration of the Council at the forthcoming meeting in Chicago.

With the increased interest being displayed by the profession in the field of Chiropractic Orthopaedics it would seem that the accredited colleges should give serious consideration to teaching this subject in a uniform manner. Such a course has been instituted here at C.M.C.C., but we do not wish to get out of step with the other colleges. Since this is a relatively new venture for all, it would seem opportune to develop some uniformity.

Trusting that all goes well for you and yours, I look forward to seeing you in Chicago and remain

Sincerely yours,...

P.S. – It is to be my pleasure to meet you at Malton, when you arrive at 9:50 p.m., Thursday, June 18th. I look forward to a few minutes with you at that time.

As ever, Earl

1959 (July 15): letter to CMCC president Homewood from F.D. Cavill, chairman of the Property Committee of the Municipality of Metropolitan Toronto (CMCC Archives):

Dear Sir:

On April 30th, 1959, you were informed by registered mail of the expropriation of part of your properties at the above addresses in connection with the proposed construction of the Bloor-Danforth-University Subway.

Construction in this area is scheduled to commence in September and the property Committee is now prepared to negotiate with you.

T.T.C. Engineers and Property Committee Valuers have inspected your land and buildings, and it now appears feasible that only an easement will be required. Occupancy of a portion of the rear lands of the Prince Arthur properties and part of the basement of the back building of the College will be necessary during construction.

The Committee would appreciate receiving your consent in writing to enter these premises for construction purposes, this consent to be without prejudice by either party.

Attempts are being made to find temporary space for the basement laboratories that will be occupied and we will write you further in this regard.

Compensation for the easement required will also be discussed at a later date.

Yours very truly,...

-attached is letter of reply from CMCC president A.E. Homewood DC on 1959 (July 16):

Dear Mr. Cavill:

Yours of July 15, 1959, received.

The co-operation extended by the changes in your plans for our back building is appreciated.

However, the request for written consent to take over a portion of the premises prior to knowing the proposed time that such occupancy is to take effect, the expected duration of such disruption of our use of the laboratories, the arrangements to be made for the laboratories, and the compensation, would appear unreasonable.

More than one hundred and fifty students will be effected, plus staff. It is difficult to arrange schedules for classes and laboratories with the present facilities, but separation of the laboratories from the classrooms will make scheduling a much more difficult task.

It is not the intent to be difficult, but the disruption of an educational institution presents many and varied problems, involving a large number of persons and September is close at hand.

It would be appreciated if an appointment could be arranged in the immediate future to discuss this matter that a clearer understanding may be reached and plans formulated accordingly. Several suggestions may be of interest and aid to you.

Trusting this entire question may be settled to the mutual satisfaction of all concerned, I remain,

Very truly yours,...

-attached is undated memo (cJuly 1959) from Homewood:

TO: Members of The Board of Management

FROM: President

The enclosed copies of two letters are self-explanatory and disturbing.

The matter was discussed with Mr. Dingwall of Willis and Dingwall and copies of this correspondence provided.

The suggestions mentioned in my letter to Mr. Cavill are:-

1. Preferably – Mrs. Brown's house next door be taken over for laboratories at the expense of the T.T.C.
2. Either 57 or 59 Prince Arthur be recovered from the tenant for such use and the college be reimbursed for revenue lost.

The difficulties of arranging a schedule to permit the time lag for classes to wander to another building and back are no mean consideration. Each class is required to have laboratory hours and time is of the essence.

However, there would seem to be little concern, since time can be secured in two ways; one, refuse permission to occupy until they secure a court order; second, obtain an injunction against them for a reasonable time until satisfactory arrangements can be made.

Details will be provided as they come to light...

1959 (Aug 14): memo from CMCC president Homewood (CMCC Archives):

TO: Board of Management

FROM: President

To bring those points of information to your attention prior to the meeting of August 19th and questions for discussion this brief report is written.

Little of significance has transpired since the last meeting. An additional one thousand dollars has been repaid the bank, making four thousand in all since purchasing 57 and 59 Prince Arthur.

A letter is at hand from Mr. O'Reilly requesting 50% of the cost of installing a gas furnace in 61 Prince Arthur - \$125.

To date no replacement of the furnace in #57 has been undertaken, awaiting developments with the T.T.C. and also a more lucrative time in our fiscal year. This will be done in September.

Mrs. MacKinnon is to sublet both 57 and 59 to a Miss Boyd, a rooming house operator in this immediate district for many years, thus we retain Mrs. MacKinnon as surety in the event that the new tenants fail to keep up rental payments.

The new rug has been installed in the Dean's office and the walls repainted, making it quite attractive.

Dr. Fred Lewis has continued his visitations but he has been disappointed with the returns in the last few weeks. However, he has done a fine job and will report on the exact amount raised. His visits are doing much to create good-will for C.M.C.C. and the amount raised encouraging.

It is recommended that the salary of Tom Donnelly be raised by five dollars per week, since the value of his services are continually increasing and with the increase in income tax he receives less than thirty-seven dollars take home pay, which is not too much incentive for a young man. Dave Martins has had very little time for the college in the past months, thus more is being thrown to Tom.

A number of applications await the pleasure of the Board and now that Grade XIII results have been mailed last Tuesday, many more are expected.

All Board members available were contacted relative to the proposed Clinic Staff as submitted in the last report and all were favourable, hence arrangements were completed accordingly and clinic is prepared to roll as of September 1st, under the modified staff. Clinic income for the summer has been disappointing and an overdraught exists of some proportion.

Attached are copies of letters from Dr. Raoul Normandeau, Quebec member of the C.C.A. and my reply to him relative to my proposed speaking engagement at Le College convention, which will be self-explanatory. Your decision will govern my further action.

The financial statements for June and July are attached and the secretary-treasurer will report on the state of the fees account as usual.

The sod-turning ceremony for the new building of National College was attended, as well as the N.C.A. convention. Both were very successful and worth the time and effort. All the details of the Foundation for Accredited Chiropractic Education have not been worked out to the complete satisfaction of all, but it seems that each of the approved colleges may receive about \$4,800 in the near future.

The Ladies Auxillary of the N.C.A. is very active in the effort to aid the colleges and C.M.C.C. will receive more support for the library, and a scholarship in the next year or two.

A meeting with the Property Committee relative to our laboratory problem has brought forth the following information:-

- (1) It has been agreed that possession of our labs will not be given until January 15th, 1960.
- (2) Engineers are to arrive Monday, August 17th, to investigate the feasibility of taking over 57 and/or 59 Prince Arthur for conversion to labs.
- (3) T.T.C. will install necessary equipment, make changes, etc.
- (4) A bridge will be built for ready access across the cut.
- (5) Rental will be paid for the house, or houses, at the present rate.
- (6) They are willing to purchase our Prince Arthur properties – no price suggested.
- (7) Footings to be put in to support two additional stories on our new building to permit such an addition in the future.
- (8) Payment for the subsurface easement is likely to be at 25% of the land value, but no figure has been set at the moment.
- (9) The alternative to using the Prince Arthur houses would be the use of two portable school rooms erected behind the houses.

The maritime member for the Board of Directors has failed to pay his dues, thereby voiding his election to the Board. Action must be taken to clarify this situation. Your views are anticipated.

These would seem to be the points of interest for the moment and further details may be available at the meeting.

Very truly yours,...

-attached is letter from Raoul Normandeau DC, president of the Quebec Chiropractic Association, to CMCC president A. Earl Homewood DC, urging Homewood not to appear at a convention of the competitor "College des Chiropracticiens de la Province de Quebec"

-attached is Homewood's reply to Normandeau 1959 (Aug 11):

Dear Dr. Normandeau:

Accept my apology for the tardiness of my reply to yours of July 29th. Holidays have occasioned the delay.

That an invitation to speak to Le College membership at their Granby convention is a fact.

The minutes of the C.C.A. March meeting have not been distributed and I do not receive a copy, therefore am in no position to know the attitudes and actions taken from an official point of view. However, C.M.C.C. is not necessarily guided by the action of the C.C.A. and is not concerned with the politics of the profession.

It has been the policy of the college to send speakers to any group of chiropractors desirous of having a staff member without thought to the affiliation of such group. You may recall that I was a guest speaker at one of the Superior Council's conventions at a time when that body had no official recognition from the C.C.A. or college association. No question was raised relative to that visit.

You may assure your membership that should I attend the convention in question it will be as an educator, not a politician.

May I suggest that your comparison between President Eisenhower and the Russians has changed considerably in the last few months to the point where every effort seems to be in order to develop friendship and understanding. Perhaps a change is in order for Quebec chiropractic.

Your letter has been discussed with Dr. Schnick, Dr. Hindle and Dr. Sutherland of the C.C.A. and must, of necessity, be referred to the Board of Management at the next meeting, August 19, for decision. Be assured that I shall abide by the Board's considered opinion.

It is our sincere wish that all Canadian chiropractors may unite in their interest and effort for this truly Canadian college – C.M.C.C.

With kindest personal wishes and congratulations upon a fine publication, "L'information Chiropratique," I remain,

Sincerely,...

-attached is "Disbursements – Operating Account, June 30/59" and further financial data for CMCC

1959 (Aug 19): Board of Management meeting, minutes recorded by H.K. Lee DC (CMCC Archives):

-present: Homewood, Lewis, Langford, Greenshields, Harris, Trelford, Geletta, Lee, Sutherland; absent: Hunt

-consideration of property use, decisions held up pending decisions by T.T.C.

-Board approves Homewood's appearance at "Le College" in Granby, Quebec despite previous protest from rival provincial society

-Lyman Johnston DC has recommended that a **research thesis** be required for graduation; also:

All Freshmen are going to receive a posture check-up.

1959 (Sept 17): Board of Management meeting, minutes recorded by H.K. Lee DC (CMCC Archives):

-present: Homewood (president), Lewis, Greenshields, Gellata, Trelford, Clubine, Harris, Lee, Hunt, Loewen, Sutherland, Schnick, Lawson, Partlow

-Vocational Guidance evening for teachers will be held in October

-recent PG course lost money (\$173.84)

-financial data as of August 31, 1959; "President's Report":

Dr. Homewood stated that he has instructed our solicitor to ask for compensation from the T.T.C. for sub-surface easement across our property, option on the Brown property next door, and the return of our strip of property now used by the Browns, or payment for it.

Mrs. McKinnon, through her solicitor has asked for compensation, for improvements which she made on the Prince Arthur property. Dr. Homewood refused to consider such.

He has looked into estimates on re-paving the college driveway, which is in a bad state of repair. The best estimate he obtained is \$300.00.

-purchase of an electrocardiograph authorized

-Dr. Loewen welcomed as new CMCC Clinic Director

-CMCC will loan \$35/month to former faculty member Mr. Ron E. Smith for his postgraduates studies at the Guelph Agricultural College

-letter from John J. Nugent, D.C.:

...states that students failing at C.M.C.C. are transferring to Colleges in the U.S.A. approved by the National Council. He feels that these colleges should make such students repeat the year failed, and not just the subjects failed.

-Asst. Dean, S.M. Hunt DC, reviews academic problems in certain students

-admissions applications reviewed and approved by Board

-supplemental examinations:

These are at the present time \$2.00 a subject for the student to write, with \$1.00 going to the College and \$1.00 to the teacher. Dr. Hunt recommends that this fee be raised to \$5.00.

MOTION: Moved by Dr. Harris, seconded by Dr. Greenshields, and carried, that the fee for the first supplemental examination be \$10.00, and that the fee for any thereafter be \$5.00 each, in any one year, and that the instructor received from this fee or fees \$2.00 for each paper or subject given. This ruling to be effective January 22nd, 1960, and proper notice be given to the student body and the faculty.

-x-ray:

Dr. Homewood reported that the Westinghouse Company have removed their X-Ray machine from the College. He also state that Anderson X-Ray are planning on putting one of their machines into the College on loan.

1959 (Oct 21): Memo to Board of Management from CMCC president A.E. Homewood DC (CMCC Archives):

Little of outstanding import has arise since the last meeting of the Board.

The driveway has been paved but not completely to our satisfaction, so payment has not been made until several corrections are made.

The furnace in 57 Prince Arthur has been replaced and the one in 61 repaired.

The college boiler has blown on two occasions, damaging transformers on the motor once. An electric-eye has been recommended but no quotation received.

To date **no further word has been received relative to the subway and the change in laboratories**, although it is now that the plans are complete and the fire marshall has inspected the houses. Permission from the Zoning committee and Building Inspector is also necessary.

Vicious rumors were started about Dr. Hindle, which have been tracked down, were unfounded, and have been settled (I hope!).

Dr. Vear has dropped out as assistant in Histology Lab, since he cannot agree with Dr. Allan as to the method of conducting such a course. My observations of this course have been very pleasing as the class seems to be enjoying their labs, working diligently, and are learning to see what they are looking at, rather than looking for something. This is particularly important training for x-ray interpretation and symptom observation, as it is not possible to turn out histologists or pathologists.

The Sports Director of the S.A.C. and the president have requested that hockey be permitted during class hours as per the copy of their letter attached.

The senior internes, who have been engaged in Self-defence instruction since summer, now wish to study Judo proper and qualify for a colour belt prior to graduation. Arrangement have been made with Mr. Frank Hatashite to grade the group at the appropriate time, issue certificates and belts to those qualifying. He has further offered our fellows the gratuitous use of his club facilities Friday evenings and Sunday afternoons.

Tom Donnelly reports that the multilith has made 127,000 impressions since Sept. 1, 1959, of which 67,000 have been made in October to the 15th. Most of Tom's effort is now required on the set-ups and printing, leaving little time for other matters. Consideration is being entertained relative to hiring another young fellow to assist with the general work and be an understudy for the printing. The danger of losing a good operator must always be guarded against. The Board reaction will govern the action to be taken.

A request to rent four to six of the York Club parking spaces for faculty cars has been made and awaits consideration of the Club Board. The difficulty of finding space to park makes each morning a trying experience for a number of faculty members, including myself.

Plans are progressing for an open-house on Nov. 12th, and the cooperation of the students is evident.

Several enquiries have been received relative to selling the Prince Arthur property and one real estate agent wrote as per attached copy of his letter.

The publication for French-Canadian high school students, Vie Etudiante, has a careers issue for 1960 closing Nov. 15th. One half page would cost \$135. It is recommended that this medium be utilized again this year.

An assembly on October 21st is to feature Dr. Muzaford M.D., a lady from Pakistan now under chiropractic care for her health problem. Her husband, Major Muzaford, Under Secretary of Finance, is to appear with her.

The mid-year meeting of the Council on Education is to be held in Minneapolis January 14th – 17th in conjunction with the Executive Board of the N.C.A.

New screens for cassettes are required by the x-ray department and it is hoped that C.C.C.R. will underwrite this project. The following is the quotation submitted by Andersen X-ray Ltd.:-

3 pairs 14 x 17	\$144.00
1 pair 10 x 12	<u>24.20</u>
	168.20

Clinic is running along nicely under the very energetic leadership of Dr. Loewen and a number of educative reforms have been instituted.

These would seem to be the points of interest for the moment. No doubt many more will have arisen before the Board meeting.

-attached is letter from Ray Mulley, president of S.A.C., to A.E. Homewood, dated 1959 (Sept 28), re: athletic events during school hours

-attached is "Final Report of the Education Committee of the Canadian Chiropractic Association" 1959 (Mar 10), signed by

J.A. Langford DC, vice chairman, and W.O. Morgan DC, chairman

-attached is letter from Rogers Riedel DC of Belleville, Ontario to A. Earl Homewood DC, dated 1959 (Oct 6), proposes formation of an "Academy of Chiropractic" requiring thesis for admission
-attached is letter from George Bradford, president of George Bradford Limited (real estate broker) to CMCC, dated 1959 (Oct 9):

Dear Sirs:

Our information is that you are the registered owners of Number 57, 59 and 61 Prince Arthur Avenue.

We write to enquire whether you have considered selling all or any part of these properties or even whether you would entertain active consideration on these lines.

In the event that you would be so disposed, we should be grateful of your early advice in this matter as we believe we have genuine clients interested in acquiring such property. We fully realise that your decision will not be made until your negotiations with the T.T.C. over subway expropriation will have been concluded.

Awaiting your further news with interest, we remain

Yours truly,...

1959 (Oct 28): Minutes of CMCC Board (CMCC Archives):

PRESENT: Drs. Homewood, Langford, Galleta, F. Lewis, Greenshields, H. Hunt and Lee.

ABSENT: Drs. Trelford and Harris.

MINUTES: Moved by Dr. Greenshields, seconded by Dr. Lewis that the minutes be adopted as written.

UNFINISHED BUSINESS:

Dr. Homewood reported that a new furnace had been put in at 57 Prince Arthur at a cost of \$567.00 and the one in 61 has been repaired.

MOTION:

Moved by Dr. Greenshields, seconded by Dr. Langford and carried that \$100.00 be available from Capital Account for the preparation of specimens for the museum.

RAISING SUPPLEMENTAL EXAMINATION FEES

Dr. Homewood reported that the announcement on raising the fees for supplemental examinations had been made to both faculty and students and no objections had been voiced.

CORRESPONDENCE:

A copy of a letter from Dr. J. Bramham resigning from the College Board and C.C.A. Board of Directors.

A letter from Dr. Morgan and a reply re: questions about minutes of last meeting.

Dr. Vear – a letter to him re: \$50.00 for expenses and extra time spent on museum at Banting Institute.

Dr. Brown on membership.

Mr. Daykin, Bank Manager asking to give auditor bank balances.

ACCOUNTS: as at Sept. 30th 1959.

	<u>Receipts</u>	<u>Disbursements</u>	<u>Balance</u>
OPERATING	\$39,173.22	\$12,121.27	\$23,25.09
CAPITAL	2,017.90	1,468.96	920.94
CLINIC	1,843.00	1,629.25	<u>Ovdft</u> 3,625.45
FEES	0	85.80	814.13
			Svgs. A. 57.64

(Fees A/C Disb. Solicitor \$50.00, Postage 8.00, C.M.C.C. Backlog to Directors \$27.50)

MOTION:

Moved by Dr. Greenshields, seconded by Dr. Lewis and carried that the above disbursements be paid.

REPORTS:

Clinic Report by new Clinic Director, Dr. W. Loewen.

Dr. Loewen said that he appreciated the confidence shown in him by the appointment and that he would do everything he could to make the Clinic successful, from a training standpoint to interns and from a service standpoint to the public. He hoped that it would attain some success financially as well.

He then asked the Board for direction in the case of an intern (John Campbell) who it is reported was told by the previous director that he could complete his internship before the end of the year. Due to financial problems he would like assurance from the present clinic director that he will be through interning by Christmas.

MOTION:

Moved by Dr. Lewis, seconded by Dr. Greenshields and carried. That the passing of John Campbell be left to the discretion of the Clinic Director and the Dean and that he fulfill the minimum requirements as laid down in regulations for his class. It is suggested that the student demonstrate proficiency in adjusting and that consideration be given to his hospital experience in passing on his internship.

Dr. Loewen reported that the interpretation fee on the electrocardiograph that the College will have to pay the cardiologist (Dr. D. Findlayson) is \$3.00 instead of the usual \$5.00.

DEAN'S REPORT:

Dr. Homewood reported that the Buildings and Development Committee of Toronto have approved the use of 57 and 59 Prince Arthur for classrooms. The T.T.C. are now going to proceed with the change. The Medical Art Building have applied for permission to build an under ground garage for parking purposes.

The Sports Director of S.A.C. has requested that hockey be permitted again this year.

MOTION:

Moved by Dr. Langford, seconded by Dr. Galleta and carried that the S.A.C. be allowed to set up a hockey schedule similar to last year and that it be carried out provided that no advantages be taken by students attending or playing in the games.

Dr. Homewood said that a small Judo Club had been formed at the College.

He would like to hire an assistant in the printing department. The members expressed agreement to hiring a young man.

The York Club can't accommodate our staff with parking space.

He recommends placing an advertisement in the Quebec Hi-News, Vie Etudiante.

MOTION:

Moved by Dr. Galleta, seconded by Dr. Lewis and carried that a half page advt. be inserted in the careers issue of Vie Etudiante for the sum of \$135.0.

On the recommendation of Dr. Homewood the following motion was passed:

MOTION:

Moved by Dr. Hunt, seconded by Dr. Galleta and carried that a raise of \$3.00 per week be given to Mrs. Hurrell starting on or about November 1st 1959.

Registrar's Report –

Dr. S.M. Hunt stated that there were 143 students registered at the present time. He said that things were going smoothly at the College with no discipline problems.

Guidance Report –

Dr. J. Galleta mentioned the suggestion of Dr. Sutherland to send a bus load of students (High School) who might be prospects for chiropractic to CMCC Open House. He feels that it is a most effective way of obtaining students through practitioners who are within travelling distance of Toronto.

Maintenance –

Dr. Lewis said that considerable had been expended for necessary repairs and renovations over the past few months.

Expansion Programme in Ontario –

Dr. Lewis told the meeting that he had been in North Bay last week and had found a very energetic group of chiropractors. They contributed rather generously to the college. To date his collections in Ontario have amounted to \$7,830.00 and he has travelled about 8,000 miles. He will continue as his health permits to complete the Ontario calls.

OCA – CCA Liaison Report –

Dr. J. Langford said that the OCA have asked for a Combined Budget Committee meeting on November 11th. The OCA have asked that requests for practitioners by the public be referred to Dr. Sutherland's office.

Local Chiropractic Councils in Ontario –

Dr. Homewood spoke to mid Western Ontario Council last Sunday and a good turn out of recent graduates was on hand.

Dr. Lewis spoke before the Northern Chiropractic Council.

Dr. N. Harris was the guest speaker recently at the Niagara Council.

Prince Arthur Properties –

Some minor repairs have been made. Rents are coming in regularly. Miss Boyd is going to vacate the ground floors of 57 and 59 on December 15th to allow T.T.C. to make them over into classroom laboratories.

Public Relations –

Dr. Sutherland reported that the resolution on Chiropractic by the Canadian Legion re use of chiropractors for veterans was turned down by the federal Dept. of Health.

He is starting a news bulletin for the officers of various chiropractic associations across Canada.

CCA will try to have the decision in Saskatchewan court on chiropractic of "hand only" reversed by appealing to a higher court.

C.B.C. radio on the Tempo Programme on November 11th will discuss chiropractic as a career.

CNE Booth this year cost about \$1,900.00 which was paid by the CCA and OCA.

The Physical Fitness programme is moving slowly in some of the provinces. Ontario has it well organized. Several articles have been written for chiropractors to be given to groups in their localities. 400 girls were checked on their posture in Toronto High School by a group of chiropractors.

Dr. Sutherland has spoken before a couple of High Schools.

Our Film Strip has been reviewed by the Ontario College of Education.

Reprints of McCalls article on chiropractic is being made at the college.

Canadian Labour Congress are willing to distribute some chiropractic literature to their members.

Open House at C.M.C.C.

1. on November 12th to which guidance teachers, Compensation Board officials, Board of Trade Executives, Board of Educations and aldermen are invited.

2. during the first week of December from Wednesday to Saturday prior to the annual student show for prospective students and the public.

New chiropractic literature, "Tension" and "Chiropractic in a New Era" have been printed.

ADJOURNMENT:

Moved by Dr. Greenshields, seconded by Dr. Lewis and carried at 1.30 A.M.

A.E. Homewood, D.C., President

H.K. Lee, Secretary

1959 (Nov 23): letter on CCA stationery from W.O. Morgan DC of Vancouver BC to A.E. Homewood DC (CMCC Archives):

Dear Earl:

Many thanks for your letter of Nov. 17/59, your comments certainly indicate you've studied it thoroughly. I would like to discuss some of the features you have mentioned and explain the reasoning behind them.

Section II – It was felt that a Colleges' claim to so many hours of instruction should be exact and a 50 minute hour certainly would reduce our claim of 4788 hours.

Concerning principles, it was felt that the hours listed at C.M.C.C. in this subject were below the average of other schools – perhaps this situation could be remedied by listing the total hours including the time spent on the philosophy of the four techniques being taught.

Section III -- #2. I believe there is a misunderstanding here Earl, because it is our intention to require four years of 9 months in separate years, with regular 3 month vacation between years. The word Academic was used to replace Calendar because it is our opinion that the word "Calendar" is misleading since our College year overlaps into two calendar years.

Concerning College Accreditation Earl, I agree completely with your thinking and I do not relish the prospects of the problems this task presents. You may recall an earlier education report suggested we avoid the pitfalls of a program of college accreditation and adopt the procedure as recommended in the final report, .e. "Candidates must present a diploma from an I.C.A. or N.C.A. accredited College indicating a Chiropractic education in keeping with II. and engaged in the study of Chiropractic for a period of four years of nine months in separate academic years." I personally still feel this is the best method, but at this time the Ontario members on the committee felt we must establish a system of Accreditation, hence our further study.

Section IV -- #6. I believe your points well taken Earl, and further study will be given to it.

On the matter of each province conducting their own examination in practice and technique – I believe this is the best method Earl, since provincial acts vary so much in this respect. There is one point I feel you have missed – each province would still examine all entrants to their province in this subject even though they had completed their exams in another province. You will note this also applies to those granted National Registration under the grandfather clause. We agree that any person desirous of entering a province must show his proficiency in practice and technique as it applies in that province.

Yes Earl, the road toward National Examination is still rough and a great deal has yet to be done – nevertheless we must keep plugging, for it can mean a great deal to Canadian Chiropractic.

Again Earl, many thanks for your kind co-operation. As ever,
Sincerely yours, W.O. Morgan, D.C.

1959 (Nov): **JNCA** [29(11)] includes:

–“News Flashes: CANADA” (p. 40):

ASSOCIATIONS REPRESENTED AT CEREMONY

Port Perry, Ontario, birth place of Daniel David Palmer, is in the news again as the home town of the newly elected president of the Ontario Chiropractic Association. Dr. A.C.A. Bathie, graduate of the Canadian Memorial Chiropractic College, 1950, has practiced in Port Perry since his graduation and was elected president of the OCA at its annual convention, September 17, 18, and 19, 1959, in Toronto.

An invitation was extended to both the NCA and the ICA to join with the Ontario and Canadian Chiropractic Associations and the Canadian Memorial Chiropractic College, in a memorial ceremony at the

monument to Daniel David Palmer in Port Perry. This invitation was graciously accepted by both the organizations in the United States so that on Chiropractic Day, September 18, 1959, there were five wreaths laid on the monument to Dr. D.D. Palmer; symbolic of the unity toward which our profession is striving...

Guest speakers were: Dr. Roland Kissinger, National College of Chiropractic, X-ray Department, on "Differential Diagnosis"; Dr. A. Ross Lawson, past president, Alberta Chiropractic Association, on "interprovincial Relations and Professional Unity"; Dr. Earl G. Liss, president of the National Chiropractic Association, banquet speaker, on "Physical Fitness"; Rev. Wilbur K. Howard, United Church of Canada, alumni dinner speaker; Dr. Lyman C. Johnston, CMCC Research Department, on "The Postural Stress Index (PSI)"; Dr. W.F. Trelford, OCA's Research Committee, on "Postural Studies in Public Schools and Industry"; Dr. Larry Bodgener, on "Chiropractic Technique."...



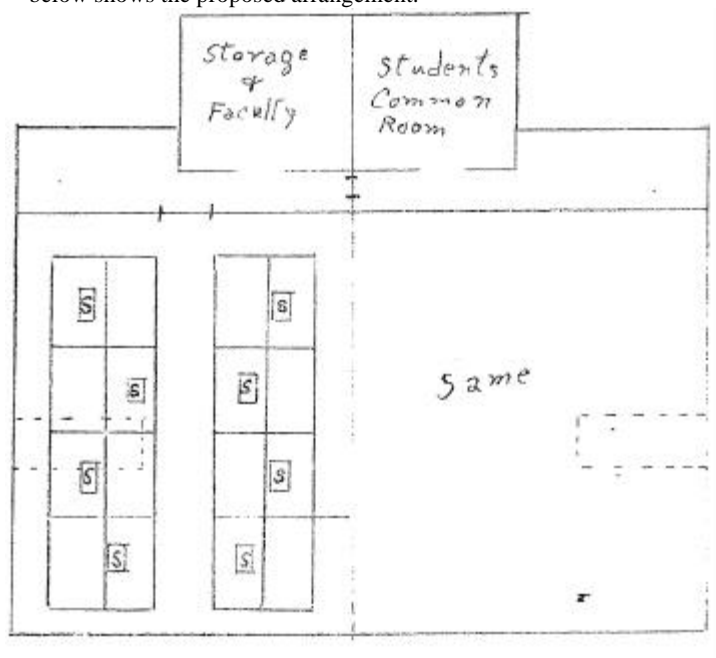
“The photograph above shows five chiropractic organizations united in commemorating Chiropractic Day at the birthplace of the founder of the chiropractic profession. Wreaths were laid by the following representatives (left to right): Dr. R.K. Partlow, president of the Ontario Chiropractic Association for 1957-59; Dr. J.A. Schnick, president of the Canadian Chiropractic Association; Dr. Earl G. Liss, president of the National Chiropractic Association; Dr. Don Viggiani, Ontario representative for the International Chiropractors' Association; and Dr. A.E. Homewood, president of the Canadian memorial Chiropractic College” [JNCA 1959 (Nov); 29(11): 40]

1959 (Nov 30): memo to Board of Management from President A.E. Homewood DC (CMCC Archives):

With another Board meeting due Saturday, Dec. 5, 1959, it is time to report those matters of interest and points to be settled that the minimum time may be taken by meeting. Unfortunately, the request that all committee chairmen submit written reports to be forwarded

prior to Board meetings has not been taken seriously and thus our meetings continue to be drawn out by needless verbal reports. May I urge each committee chairman to resolve to have a written report in ten days prior to the first meeting of the New Year and every subsequent meeting. If this is done, discussion and action will occupy meeting time, many more important things will be handles, and no one will be fatigued.

The subway work has been commenced, the fences of the Prince Arthur properties have been removed, the trees cut down, and other work underway. The plans for the laboratories have been studied and it would appear that a satisfactory arrangement can be made. It is necessary for them to put in steel beams under the floor to ensure safety with the added weight of desks and students. The second floor may also have to be supported when the partitions are removed. The sketch below shows the proposed arrangement.



Prince Arthur property sketched in body of A.E. Homewood's report to Board of Management on 1959 (Nov 30)

There is a rumor that Miss Boyd is going to object to releasing possession of the main floors without a cash settlement in her favour. The Property Committee would be agreeable to dispossessing her and paying the full rental. This bridge will be crossed if we come to it.

An interesting point has come to light relative to the subway. The station under C.M.C.C. is to be a two level one with the Yonge St. subway being extended along Front and up University to meet the Bloor line under this property and the Bloor trains are to be on another level. The Yonge trains are to be running by Jan. 1963. Copies of the information booklet may be on hand for Saturday's meeting.

Mr. O'Reilly, the tenant of 61 Prince Arthur, is requesting a reduction in rent of \$25.00 per month during the winter because of the high cost of heating, the difficulties of renting with construction huts in front of the door and excavations going on at the sidewalk. His letter is attached.

The Open House attracted twenty-one or two people, some of note. Dr. Sutherland will report, no doubt, on this aspect. Bills of \$256 for signs used have been paid out of Operating as well as those for refreshments and mailing of invitations to 650 dentists. It is hoped that sufficient profit may be made by the show and display of facilities that the S.A.C. can be charged for some of the expense for signs.

The following week a display was set up by Dr. Sutherland at the Champlain School as part of a junior mediscopes for the North York

Council of Parent-Teachers Associations of the 56 schools. The writer assisted in a small way and helped greet the people. While the attendance was disappointing to the officials, they felt that the quality compensated for the lack of quantity.

It was noted that C.M.C.C.'s advertisement in *Vie Etudiante* was in ??? while the other professions were in editorial style. This was taken up with the salesman and finally agreed that chiropractic should be carried in similar form, necessitating more space. An article was written by the deans, translated by two students and submitted to Dr. Del Hushley and Dr. Roger LaPalme. Apparently the translation left much to be desired so it is being carefully smoothed and the end product should be satisfactory. The cost is increased considerably.

An application has been made to F.A.C.E. for a grant of \$4,800 to be used for student enrollment. This should be settled at the meeting in January in Minneapolis. The question of the dean's attendance at the mid-year meeting of the National Council on Education must be settled, if there is any question, at this meeting to enable reservations to be made in advance.

The executive committee, with the opinion of several additional Board members, decided it would be politic for the dean to attend the licensing banquet of the New Brunswick Association. Dr. Sutherland and the writer left Malton at 12.30 A.M. Saturday morning, had a six hour lay over in Montreal, four hours sleep, and arrived at the Admiral Beatty Hotel at noon. Time had been provided on the programme of the convention for both Dr. Sutherland and myself but it was necessary to exchange hours. About one and a half hours of information relative to C.M.C.C. and its Canadian importance, history, progress and future was delivered. The hospitality hour and banquet provided opportunity for visits with the premiere of N.B., the president of St. Joseph University, several party "whips," the governor of Maine, the medical doctor on the Workmen's Compensation Board. At 3.00 a.m. Sunday morning we rolled into bed to roll out again for pictures with the governor before breakfast, breakfast, good-byes and off to Halifax at 11.20 a.m. In Halifax visits were paid to two ladies who have been extremely kind during the war years to those of us stationed in Halifax. By 7.20 p.m. it was off again to arrive home by 11.30 p.m. Sunday evening, tired but satisfied that it had been a worthwhile trip for the promotion of C.M.C.C., Canadian chiropractic and of value to the profession in New Brunswick. There is a need to win allegiance in that area for C.M.C.C., C.C.A. and to make the members aware of their duty to Canadian chiropractic. It would seem that closer tie with I.C.A. exists than with the rest of Canada. It is hoped that this flying trip was convincing evidence of the interest of every Canadian chiropractor in the progress and developments in the Maritimes.

The recommendation to increase Dr. R.J. Hull's salary as a half time instructor to a percentage of full-time (50%) in appreciation of his years of service on the part-time staff was discussed at a previous meeting but no action was taken as far as can be determined by the minutes.

Dr. Jamieson, who had been teaching full-time schedule at part-time rate, feels that he should be on the permanent staff. Action on these two requests should be taken.

The usual Christmas bonus figure should be voted upon.

The Visual Nerve Tracing Instrument is on its way from Dr. Adelman for use in clinic.

The second 25,000 reprints of the McCall article are to be completed to-day and then the Journal begins.

At the request of Dr. W.O. Morgan, Chairman of the Committee on Education, the attached personal thoughts were forwarded and a copy of his reply is appended also.

These seem to be the points of interest at the moment. No doubt many more will have accumulated by Saturday.

1959: CMCC yearbook dedicated to A. Earl Homewood DC

1959 (Dec 5): "Board of Management Meeting" held in CMCC Board Room, recorded by H.K. Lee DC (CMCC Archives):

-present: Drs. Homewood, Lewis, Golleta, Langford, Greenshields, Trelford and Lee; absent: Drs. H. Hunt and N. Harris; staff: Drs. Sutherland & Loewen.

-brief statement of recent CMCC financial accounts

-"Dean's Report" notes Homewood's grant application to NCA/FACE for \$4,800 for student enrollment campaign; first licenses granted in New Brunswick; health and accident insurance provided to all students through London Life Health & Accident Insurance Co.; also:

BOILER EXPLOSION: The boiler in the heat plant has blown twice doing some damage. An electric eye at a cost of \$310.00 has been suggested by an engineer.

MOTION: Moved by Dr. Lewis, seconded by Dr. Langford and carried that this matter be tabled until it is found out if our insurance premium would be reduced by such an installation.

FACULTY CHRISTMAS DINNER will be held on Wed. December 16th in the College. Members of the Board are welcome...

CLINIC REPORT: from Dr. Loewen.

"We are getting better co-operation and response from the interns than in the past. We are exerting more discipline than previously. Even more discipline will be enforced on the new class of interns about to come in to clinic. The interns are now getting some instruction and coaching in their spare time."

The president commended the new clinic director on some of the innovations he has made and also on his efficient supervision of the clinic.

Dr. Loewen further reported that he is checking on the intern's ability to adjust by taking adjustments from them. Dr. Lewis and Dr. Homewood also take adjustments and criticize and evaluate their ability. He'd like to see more local chiropractors come in for adjustments to coach the interns.

COLLEGE EXPANSION PROGRAMME IN ONTARIO:

Dr. Lewis reported that he has now travelled 9,000 miles in the province and collected to date \$7,830.00.

MOTION: Moved by Dr. Langford, seconded by Dr. Trelford and carried that an advance of \$200.00 be paid to Dr. Lewis for out of pocket expenses in his travelling for the expansion programme.

PUBLIC RELATIONS: Dr. D.C. Sutherland stated that requests are still coming in for the Film Strips. A French version is going to be made up for Quebec by the French Chiropractic News.

He has asked for public service time from the C.B.C. for chiropractic announcements.

The C.M.C.C. interviews on Teen Tempo in November have brought in a few enquiries.

C.M.C.C. Open House, November 12th – 22 persons attended representing Board of Education, Compensation Board, Home and School Associations, Board of Trade and Labour. Another Open House will be held in connection with the students annual show this week. Do you wish another Open House, say in April for the High School teachers while they are in convention here in Toronto.

45,000 copies of McCall's article on Chiropractic is being printed here at the College.

A chiropractic display was put on at the Champlain's School Mediscope in Toronto.

STUDENT GUIDANCE COMMITTEE: Dr. Gellata discussed the proposed draft of a letter to be sent out the suggested slogan is 60 for

60. Dr. Gellata also submitted an "Award of Merit" Plaque as a consideration. It was decided to leave the entire matter over for further study.

STAFF MEMBERS OF C.M.C.C. – Dr. Bailey spoke recently to the London Chiropractors while Dr. Lee spoke to the West Toronto group.

1960 (Jan/Feb): *Digest of Chiropractic Economics* [2(4)] includes:

-A.E. Homeood, D.C., administrative dean of CMCC, authorrs "Chiropractic jurisprudence: technical assault" (pp. 8-9)

1960 (Feb 1): "STATEMENT TO THE STUDENTS" presumably by Homewood (CMCC Archives):

It has been a well-known secret that Dr. S.B. Hindle has been charged by the Students' Administrative Council and a few students with "incompetency and lack of moral integrity."

These charges were discussed with a member of the faculty, referred to a past-president of the Board of Directors, then to the Students' Administrative council and from there to the Secretary of the Board of Management and Directors.

A committee of Board members heard the evidence on Thursday evening, January 22, 1960. Recognizing the dangerous legal implications, this committee granted a Leave of Absence to Dr. Hindle and referred the matter to the Board of Management.

The Board of Management met in regular session Saturday, January 30, 1960. Upon the advice of legal counsel for C.M.C.C., who strongly pointed out the lack of jurisdiction of the Board of Management to hear an issue involving moral turpitude where evidence must be taken under oath with all parties represented by legal counsel, if they so desire, this charge has been referred to the Board of Directors of Chiropractic of Ontario, the licensing body which represents the government of this province, and is justified in holding such a hearing.

Upon the following motion regularly moved, seconded, and carried, "That Dr. S.B. Hindle be given a leave of absence, effectively immediately, until such time as the investigation of the charges laid has been completed by the Board of Management and/or Board of Directors of Chiropractic of Ontario." The matter was tabled pending the outcome of the hearing.

It is drawn to your attention that under British law a man is innocent until proven guilty and the burden of proof lies upon the accuser and the less said about such issues, the safer. Because a statement is made under oath, this does not justify its being quoted, as it may be proven untrue and action for defamation, slander, and libel, if written, may lie in a court of law against those spreading such statements.

To avoid any further dangerous situation arising, the following procedure is once again drawn to your attention with as much emphasis as possible. Complaints by an individual may be brought to the attention of the proper authorities by the following steps:-

1. An individual may come direct to the Dean, or Assistant Dean. If warranted, the complaint will be referred to the Board of Management; or in the event of falling outside the jurisdiction of the College Board the proper steps will be advised and such aid as is reasonable provided.

2. An individual may, through the Class Representative on the Students' Administrative Council, take such complaint to the Council. The Council, if justified, takes such complaint to the Dean, or Assistant Dean, for investigation and action. Should the Council, after a reasonable lapse of time, believe, or have reason to believe, that no action has been taken by the Administration, a letter may then be forwarded to the Secretary of the Board of Management, requesting

action, or an appointment with the Board of Management to present the case.

Our concern is to protect the good name and integrity of the College, the Faculty, the Student Body, and the profession. It is not our intent, or desire, to hide, whitewash, or otherwise confuse issues prejudicial to the chiropractic profession, but rather to carry such issues through the proper channels to a just conclusion with the minimum injury to innocent, or well-meaning, parties and suitable punishment to guilty offenders.

Because of a very bitter attack upon the same member of the Faculty and cartoons intended to hold him up to ridicule, appearing in the current issue of the Backlog at a time when investigation of charges was not complete, the Board found it necessary to take disciplinary action as contained in the following motions, regularly moved, seconded and carried:-

“That all copies of the January, 1960, issue of the Backlog be confiscated and a severe letter of reprimand be sent to the editor regarding the article in the Backlog on page 5, entitled, “Some Problems Related to Diagnosis – Particularly the Low Back Field” by Ray Mulley and a letter also be sent to the author and associate editor, Ray Mulley, who is also president of the Students’ Administrative Council, asking for his immediate resignation from both positions. This letter will include a thorough appraisal of his rash action, both moral and legal, in regard to the article.” An amendment added, “That the author of the article, Ray Mulley, and the editor of the Backlog, Jerome DeLaurier, if he was aware that the article was to be published, be suspended for a period of not less than two weeks: that the Backlog plates be surrendered to the College that, if any copies of the issues of the Backlog in question have been sent out to practitioners, a letter of apology be sent at the expense of the Backlog and that such letter is to be approved by the Director of Public Relations.”

While the necessity of such action is sincerely regretted, it is imperative that students learn before graduation that they cannot make vitriolic attacks without suffering the consequences.

Further, it was regularly moved, seconded and carried, “That a lecture be given to each class separately to the effect that the Board and Administration will not tolerate immature meddling on the part of the student body with respect to college and clinic affairs; veiled threats and improper procedure with regard to any student complaints may lead to immediate suspension; rather, complaints should be placed through the proper channels. No future restrictions on their (the students’) publications, but we (the Board) expect a greater degree of responsibility to be shown in their articles and editorials.”

It was further suggested that all students have drawn to their attention article one on page one of The Student’s Handbook, which states, “No student will be registered in any year, or be allowed to continue in attendance after registration, if his presence is deemed to be prejudicial to the interests of the College.”

Further, clinic service is a part and parcel of the education of a chiropractor and is not an optional course. You will fulfill the requirements of the clinic, which have been approved by Administration and the Board and you are, or will be, subject to the rules, authority and discipline of the clinic Director and his staff. Your conduct, dress and language must at all times remain consistent with the reasonable expectations of those seeking a health service in a professional clinic or office.

It is the expectation of all concerned in the operation of this college that mature reflection and consideration of the facts with a minimum of emotion and bias will convince each of you that the actions as above outlined are consistent with the best interests of C.M.C.C., the student body, the faculty, and the profession.

Your utmost co-operation is requested through these trying times that the end result will be the minimum injury to all concerned and the maximum good for the college. Be assured that this college has weathered more trying and more difficult experiences and that the end result has been continued growth and greater stability.

1960 (Feb 2): memo to Board of Management from President Homewood (CMCC Archives):

This is to inform you of the final disposition of the case of Hindle v. students.

The Backlog editor, Jerome DeLaurier, was interviewed at approximately 9.00 A.M. Monday, February 1, 1960, by Dr. S.M. Hunt and the undersigned. Mr. DeLaurier admitted without hesitation his full and complete knowledge of the objectionable article, published in the January issue of the Backlog. He was handed a letter from the Board of Management over the signature of the secretary, Dr. H.K. Lee, and suspended for the minimum time as specified by the Board. Mr. DeLaurier was apologetic and repentant and requested permission to remove the article, or that section in question and circulate the issues of the Backlog with the suitable correction in the cartoons. Permission granted.

Mr. Ray Mulley, Associate Editor of the Backlog and President of the S.A.C., was then interviewed, commencing by handing him Dr. Lee’s letter from the Board. He took the action less kindly and enquired as to the possible action the Board would take were he to refuse to resign as president of the S.A.C. The personal opinion, expressed as such of the undersigned as that the Board would have no alternative than to expell him.

The attached statement was then read to each class in the presence of Dr. S.M. Hunt, Assistant Dean and Registrar and the instructor in charge of the class.

No violence, objection, or other untoward incident has occurred following this statement and all goes well.

1960 (Feb 10): letter to “Dear Doctor” on CMCC stationery from President Homewood (CMCC Archives):

Dear Doctor:

Through the pages of the Canadian Chiropractic Journal you have received reports on the progress of your Canadian college. Over the past year as President and Dean, the undersigned has been privileged to travel across quite a section of Canada, has written extensively in the Digest of Chiropractic Economics, provincial bulletins and other publications. Several personal form letters have been sent through the mail to you. Despite this effort and that of other members of the Board and Faculty, many practitioners in Canada do not seem to know that C.M.C.C. exists.

It is reported that the population of Canada is increasing by leaps and bounds, therefore more chiropractors are required. Universities and colleges are expanding to care for the student population that is expected to be double in 1965 what it was in 1955, yet **C.M.C.C. is not crowded, is not even full.** The student body has been smaller than it is to-day but that is little consolation. There is a lot of talk about Canadian chiropractic unity, Canadian chiropractic for Canadians, etc. etc., but at the same time Canadian young people are being sent across to chiropractic colleges in the U.S.A. Where is the consistency in such action?

Fairly large sums of money are being spent on public relations and advertising, while the hub of Canadian chiropractic, the criterion of chiropractic education used in every province, is left with very meagre support from the majority of chiropractors. Last year the average donation made by each chiropractor in Canada was less than thirteen

dollars. A few gave generously and the rest did not contribute in a full year a sum equal to what it costs to smoke cigarettes for one month.

No, C.M.C.C. is not a dead horse for which you are being asked to pay. It is very much alive. It continues to be the centre of Canadian chiropractic, chiropractic research, chiropractic public relations, etc. It purchased additional properties last year to greatly enhance its total value. Some eleven thousand dollars have been paid off the bank loan for the purchase, as well as the mortgage payments on the one house and the college proper since last March. New equipment has also been bought and too much spent on repairs of an old decrepit building that should be torn down to make way for a suitable modern building which would adequately serve clinic, administration, and provide rental space to pay its own way and provide a future endowment for C.M.C.C.

Dr. Fred F. Lewis made the first contribution to a New Building Fund to be held in escrow until such time as the building can be commenced. Perhaps there are other young enough at heart to see the vision of a modern five storey building standing on Bloor Street, proudly representing the Canadian chiropractic profession.

Work on the subway is under way and the laboratories are now housed in two of the college houses to the north and students are wading the snow and mud between buildings. C.M.C.C. is to sit above one of the two double layer subway stations which will be the end of the University extension of the present Yonge Street subway and the new Bloor Street subway. An investment company has seen the vision and the potential of this property and is eager to assist in our building of a new plant. The Prince Arthur property is being rezoned to allow for the building of high rise apartments or offices and C.M.C.C.'s holdings of 63 feet by 170 feet between two subway entrances, a bus loop and a street car loop will not be lost upon investors. It remains to be seen whether outsiders have more vision than chiropractors.

All has not run as smoothly within C.M.C.C. as desired and it seems to be common knowledge throughout Ontario at least, that students laid charges against one of the faculty members. This was done at a time when the writer was away attending meetings of the Council on Education and the procedure outlined for such action was completely ignored. Under the most capable leadership of the vice-president, Dr. Colin Greenshields, the matter was efficiently handled. Under British law a man is supposed to be innocent until proven guilty, yet it has been a saddening experience to find how many are willing to believe the worst of a man, whom they have known for years as a hard, energetic and tireless worker for chiropractic, before he has had so much as a fair trial. It does little for the morale of faculty or association officers to know that they can expect their professional "friends" to throw them to the wolves at the first whisper of accusation. The above is not an indication of taking sides, or glossing over, but rather a suggestion that fair play by this profession is in order as it applies to those who labour for the good of this profession.

Chiropractic and C.M.C.C. must continue to grow and you should be a part of that growth and accept some of the responsibility for its growth. You, and you alone, can adequately represent chiropractic in your community, refer students from your circle of patients and acquaintances, contribute such sums as your finances permit to assure proper facilities, equipment and a new building for YOUR college. Those on the firing line should not be expected to manufacture the ammunition.

With the hope that each of you will see the vision in 1960 of a bigger and better C.M.C.C. and chiropractic profession, and assuring you that C.M.C.C. is going to continue its progress but would be greatly aided by your efforts, I am,

Yours for C.M.C.C.,...

1960 (Feb 15): letter to Homewood from Stephen B. Hindle, D.D. (CMCC Archives):

Dear Doctor Homewood:

It is the sole purpose of this letter to express my opinions concerning the recent nebulous statements and invectives to which I was exposed. My reputation has in fact, been considerably harmed and yet these lies, although they imply much cannot alter the truth.

Although collusion is obvious, the allegations nevertheless being improvised, remain equivocal. It also is my inalienable right to ask that these factitious statements be resolved at all haste and not left unanswered to remain a besmirchment upon my moral character. The present subterfuge of fallacious reasoning that the problem could not or should be taken to the proper authorities, leaves much to be desired on my part. If it were true that these students did not mean to do me any real harm, then why did they amalgamate these tenuous charges in the first instance. Their inability to bring proof forward in the proper place, in my opinion invalidates this whole purge.

It is imperative for the sake of your faculty that proper procedure for the protection of the instructors at C.M.C.C. be adhered to. When men of responsibility are put in positions of authority, surely the carrying out of his duties such as discipline should not lead to his being the victim of a subversive group of delinquents. If such actions are condoned, then it is simply a matter of who is next to feel the sting of unfounded accusations and the next victim may well find himself in a position that is impossible to protect. I was fortunate that in the main charge my accuser picked a date for the alleged act when I was in fact out of town, otherwise it would have been only a matter of her word against mine.

To summarize the events leading to these students being inveigled into this difficult position is impossible. Yet this present resorting to temporizing leaves no doubt that they have collated the facts and find themselves, so to speak, out on a limb. I believe they have run the gamut of fulsome accusations and should now be faced with the consequence of scrutinized evaluation in order that the school may once and for all alleviate the problem of students running their faculty, because of, and with outside influence.

I would like to reiterate once more that in all these charges and implied misdemeanors, I have not been guilty of any form of moral misconduct. If these people have inferred these things from anything I have done or said, this is not my responsibility. I have enough trouble teaching diagnosis with the additional burden of teaching them common sense. It is also true that it is not proper that I should be bound by any statement or opinion expressed by anyone who cannot prove said statement or opinion beyond any shadow of a doubt.

I believe that the majority of the members of the Board of Management of C.M.C.C. have done a laudatory job, for theirs was a position that must be commiserated. If I am to be relieved of my duties at C.M.C.C. it must be for the sake of all concerned, following a proper hearing of all the facts and before men where bias does not exist.

In the hope that this letter will assist you in your deliberations, I remain,

Yours in chiropractic,...

1960 (Feb 20): "Special Meeting of the Board of Management" (CMCC Archives):

PURPOSE OF THE MEETING: 1. To decide what should be done with Dr. Hindle; 2. Hear and consider student's brief on behalf of Ray Mulley and Jerome DeLaurier.

PRESENT: Drs. Homewood, Greenshields, Harris, Langford, Trelford, Lewis and Lee

ABSENT: Drs. J. Gellata (proxy held by Dr. Lee) and H. Hunt.

STAFF PRESENT: Drs. S. Hunt, D. Sutherland, W. Loewen.

The president opened the meeting at 2.45 P.M. and asked Dr. Greenshields to assume the chair as he had conducted the earlier enquiries into complaints about Dr. Hindle. Dr. Greenshields then chaired the meeting.

The secretary read a letter from the secretary of the Board of Directors of Chiropractic for Ontario, in which the Board stated that the main complainant didn't care to submit a written complaint against Dr. Hindle because of this the Board are not proceeding with any hearing against Dr. Hindle.

MOTION: Moved by Dr. Trelford, seconded by Dr. Langford and carried, That the secretary be directed to ask for the return of the affidavit regarding complaints against Dr. Hindle from the Board of Directors of Chiropractic.

MOTION: Moved by Dr. Homewood, seconded by Dr. Harris and carried unanimously, That after extensive deliberations it is the considered opinion of the Board that the accusation of moral turpitude against Dr. S.B. Hindle has not been substantiated.

Discussion as to Possible Ways in Dealing with Dr. Hindle.

1. Discharge him now and pay his salary for the next 6 months.
2. Give him a leave of absence with pay until the end of this school year and then consider whether or not he should be hired for next fall.
3. Re-instate him for the balance of the year, then consider hiring him again, for the fall term, if harmony and discipline in his classes warranted it.
4. Re-instate him now with certain restrictions:-
 - (a) He is not to treat students or their families.
 - (b) No special classes or coaching to be given by him outside of the college to our students.
 - (c) Relieve him of his clinic duties.
 - (d) Substitute another instructor for Eye, Ear, Nose and Throat lectures.
 - (e) He is to strictly adhere to faculty rules as set out.

MOTION: Moved by Dr. Trelford, seconded by Dr. Lewis, that Dr. Hindle be re-instated immediately to the full time teaching staff; that he be relieved of his duties as Clinic Supervisor due to the over-exposure factor to interns and the student body, and that he also be relieved of the lectures in the subject, Eye, Ear, Nose and Throat, and that Dr. Homewood inform him of the Board's discussion and decision. The motion was put to a vote with 5 voting for the motion and 2 opposed. Motion carried.

At 4.35 P.M. Mr. Jim Mathews, a student at C.M.C.C. was called in to present the students' brief appealing to the Board's earlier decision regarding Ray Mulley and Jerome DeLaurier.

Mr. Jim Mathews read the most important parts of the brief and as various points came up they were discussed by the board members with him.

In the brief a plea was made for better communication between the Students Administrative Council and the Board. In reply Dr. Homewood stated that the onus for poor communication lies with the S.A.C. and its president. He further stated that neither Dr. Hunt or himself had been invited to sit in on their meetings nor had they been consulted on any matters for advice or guidance. No complaints had been brought to him regarding the faculty member now under consideration. Dr. Harris said that communication had been good in previous years between the S.A.C. and the Dean, but that it apparently not been so this year.

A little later Dr. Greenshields pointed out that the S.A.C. had the right to appoint their own representative. He also stated that the

S.A.C. were responsible for extra curricular activities, rather than anything of a curricular nature.

Regarding Ray Mulley, it was pointed out that the request that he resign as president of the S.A.C. was a personal request to him and not a request to the S.A.C.

MOTION: Moved by Dr. Lewis, seconded by Dr. Trelford and carried unanimously that without prejudice, this Board ask the S.A.C. to call a special executive meeting with Drs. Homewood and Hunt present to answer the brief as presented by them to the Board and to give them an explanation of the Board's decision regarding Mulley and DeLaurier and to answer any pertinent questions that they might raise in this regard.

Jim Mathews said that he had been trying to bring a better esprit de corps in the student body and that the Practichiro Show was one of the means of doing this. He also hoped that this brief would engender better feelings in the student body and liaison with the Board. He thanked the Board for their generous consideration of the Brief that was presented.

He was complimented by members of the Board on the success of the Practichiro Show and the Open House which was put on in conjunction with the show. Jim Mathews then retired.

Dr. Homewood then gave some of the reasons for the Board's decision in expelling the 2 above mentioned students and the request for Mulley's resignation.

Action taken on basis of the article written by Mulley and allowed to be printed in the Backlog by its Editor, Jerome DeLaurier:

1. it was rash, sense of timing bad and phraseology poor.
2. it was emotion rather than rational.

3. It was written at a time when the faculty member in question was under investigation by the Board.

4. By it he tried to bring pressure on the Board.

MOTION: Moved by Dr. Langford, seconded by Dr. Lewis and carried that these 2 students be not charged for any time they may have to make up as a result of their suspensions, and that it will not affect their eligibility to sit for examinations.

MOTION: Moved by Dr. Trelford, seconded by Dr. Langford and carried that a part time instructor be hired to teach Eye, Ear, Nose and Throat, substituting for Dr. Hindle.

Dr. Greenshields then relinquished the chair in favour of Dr. Homewood.

COLLEGE AWARDS SHIELD FOR SERVICES RENDERED TO C.M.C.C.

Dr. Langford a member on this committee made the following recommendations:

That points be awarded to members of the profession for services render to the College on the following basis:

1. On and after March 5th 1960:
 - (a.) 5 points for each new student referred.
 - (b.) 2 points for a donation of \$100.00 and 2 points for each multiple thereof.
2. Prior to March 5th 1960:
 - (a.) 2 points for each new student referred.
 - (b.) 1 point for each \$500.00 donation

A total of 10 points will make the person eligible for an award shield.

MOTION: Moved by Dr. Lewis, seconded by Dr. Greenshields and carried that the Board approve in principle the recommendations by the Committee on Awards.

Dr. Homewood reported that he had been in correspondence with Dr. Rogers, Executive Secretary of the N.C.A. regarding financial assistance under F.A.C.E. for student procurement and Dr. Roger's last letter had stated that the committee had deferred a decision to grant C.M.C.C. financial assistance under the plan.

Canadian High News – Careers Issue

MOTION: Moved by Dr. Langford, seconded by Dr. Trelford and carried that no advertisement be carried this year in the careers issue of Canadian High News.

ADJOURNMENT: Moved by Dr. Trelford, seconded by Dr. Langford and carried at 7.15 P.M.

1960 (Feb 29): letter on CMCC stationery from Homewood to J.A. Langford DC of London, Ontario (CMCC Archives):

Dear Jim:

Your suggestion re an open house type of conducted tour for the Board of Directors sounded like an excellent idea.

The big fly in the ointment, if I may be permitted this medical reference, would seem to be the lack of time. The matter was discussed with Don and he does not see just how it could be fitted into the schedule of C.C.A. and C.M.C.C. meetings.

It is doubtful that a bridge will be built for our use, as the story is now that they are to dig the cut about 25 feet deep, roof it over, fill in, and then dig out the remainder to the depth required. At the rate of present progress, this should not take too long.

Thanks for the kinds of encouragement which came along at a particularly trying time.

Herb Vear tendered his resignation as of Feb. 29th, but after a heated fatherly talk, reconsidered as of the end of May. Harvey Jamieson submitted his resignation also to become effective Feb. 29th. My frank talk with him did not change his mind, but all is arranged and there should be no serious problem. It just required a bit of adjusting and the problem was solved. If they hoped to seriously embarrass the institution, they will be disappointed.

Oh, for the peace and quiet of a nice country practice! Guess so long as we can keep our sense of humour things will not seem too black.

With best wishes and thanks for our support and many kindnesses over these past years, I remain,

Sincerely,...

1960 (Feb): **California Chiropractic Association Journal** [15(10)] notes:

-"Library Funds Given" (p. 4):

Mrs. John J. Abken, President of the National Chiropractic Auxiliary, was a speaker at the Council on Education at a recent session at the Statler Hotel, Los Angeles. Mrs. Abken was introduced by Dr. Joseph Janse, of Chicago, who is president of the Council. Mrs. Abken, on behalf of the National Chiropractic Auxiliary, presented checks of equal amounts to be used in the library funds of the eight national chiropractic colleges.

On hand to accept these checks for the colleges were: Dr. J.G. Anderson, Los Angeles College of Chiropractic; Dr. Joseph Janse, National College of Chiropractic; Dr. R.E. Elliot, Western States College; Dr. T.C. Peterson, Chiropractic Institute of New York; Dr. A.E. Homewood, Canadian memorial Chiropractic College; Dr. J.B. Wolfe, Northwestern College of Chiropractic; Dr. J.C. Troilo, Texas Chiropractic College; and Dr. A.G. Hendricks, Lincoln Chiropractic College.

In attendance with Mrs. Abken was Mrs. Earl Sullivan, National Historian.

1960 (Feb): "Annual Report of the President-Dean" (CMCC Archives):

At the Board of Management level, the past year has been a harmonious and satisfactory one. Appreciation is extended to every member and ex officio member for this support, time and effort devoted in the interest of C.M.C.C. Special words of appreciation must be

extended Dr. Colin Greenshields, who has steadfastly and conscientiously served despite the worries and complications created by Mrs. Greenshield's extended illness. To Colin goes the largest bouquet of roses that the writer can imagine with admiration and respect for his sincerity, interest and effort on behalf of chiropractic in general and C.M.C.C. in particular.

Drs. Langford, Gellea, Trelford and Harris have travelled long distances and lost much sleep due to Board meetings. The accomplishments of each will be reported with due modesty by each. The brief outline of the end products of their efforts will in no way indicate the hours of effort expended.

The Toronto members, Drs. Lee, Lewis and J.H. Hunt have pulled their share of the load, Dr. Lee as secretary and part-time instructor with all that implies; Dr. Fred Lewis by keeping a watchful eye on maintenance and travelling Ontario with a one man fund raising good will tour, which provided a nice response and rewards which cannot be measured in dollars. Dr. Lewis also spent a good deal of time at the college lecturing and holding tutorial technique sessions. Dr. J.H. Hunt, with the clinic under his wing, assisted in the re-organization of the staff at the beginning of the year to reduce the overhead by four thousand dollars. The clinic report will speak for the efficacy of these efforts.

Since the last annual meeting the president and dean, in one capacity or other, has spoken to 25 organizations, represented the college at 45 other sundry meetings, travelled over 8000 miles on college affairs, written articles for each issue of the Backlog, the Canadian Journal, the Digest of Chiropractic Economics and a number of other varied publications, as well as teaching and carrying on the business of C.M.C.C. This has been quite an interesting business year, what with the subway, the necessity for obtaining possession of the ground floors of two of the houses, changes in tenancy, etc., life has not been dull. Many items planned were left undone and inroads into academic circles slightly dented have had to await more time.

On the college side of the ledger in the position of Dean, the year has not been uneventful as the various reports sent out in the pages of the Journal and by mail must have indicated. Many pleasant developments have taken place and a few unpleasant and disturbing situations have arisen. Working our way back from the front office it may be reported:-

Dr. S.M. Hunt and I have worked together through another year of blissful co-operation, harmony and peaceful resolution of any differences of opinion. This, of course, has been due to the efficiency, diplomacy and patient understanding of Stan. Our many years of association have been an ever increasing pleasure to the writer and respect and admiration grows with the years.

Mrs. Cecile Conron has continued to compliment the administrative team as Assistant Registrar with her phenomenal memory, attention to detail and tight grasp on the purse strings. To this lady of long service in the interest of C.M.C.C. should indeed go a bouquet of bright red roses.

Mrs. Gladys Horrel has proven to be a wonderful asset with her quiet, unhurried manner pouring out the stenographic work without complaint that previously would have caused hours of moaning and commiseration for the two stenographers.

Tom Donnelly completes our office staff, adds youth, bounce, speed and noise, as well as an ever improving ability to assume responsibility for the lay-out, printing, filing and odd jobs.

This year the office is operating with two less staff members than in the past few years.

Clinic showed an operating loss for 1959 of \$8,303.90 as compared with a loss in 1958 \$8,811.63, in accordance with the Auditor's figures. However, in 1958 \$6,528.73 of the above loss was book-keeping entries for depreciation, maintenance, etc., while in 1959 these entries total

\$4,837.00, thus indicating that in 1958 the actual cost of operating the clinic was \$2,282.90, which it cost \$3,466.90 to operate during 1959. \$3,000 had been loaned during the fiscal year from the College Operating Account yet a bank overdraft of \$1749.09 in excess of that at the same date in 1958 existed.

Dr. H.L. Gauthier, who had worked diligently as Clinic Director for the previous three years, found it necessary to return to private practice. It was with regret that his resignation was accepted. However, the opportunity thereby presented itself for a re-arrangement of clinic staff in such a manner as to cut the salary expenditure for staff by four thousand dollars. Dr. W.S. Loewen, who, for quite a few years had been Assistant Director, accepted the challenge, after much persuasion, to direct the clinic with the aid of Dr. S.B. Hindle and Dr. W.J. Petrykany. This team took over September 1, 1959, and the report of the Director herewith attached shows heartening progress. In the past several weeks Dr. Fred Lewis has taken over the position of Dr. Hindle and his added maturity, wisdom and experience has been a further asset.

The teaching staff has been on the meagre side this year for several reasons, one an attempt to form a small, hard-hitting core of full-time instructors, whose pay might be increased, and secondly because of the dearth of interested practitioners willing to devote time to teaching. The results of such a situation have not proven the wisdom of the action. True, another member was elevated to full-time pay and a second paid on the basis of the percentage of full-time he taught, thus increasing their salaries for services. On the other side, classes were over-exposed to a few instructors, making for boredom, dissatisfaction and unrest. The results was the recent entanglement involving Dr. Hindle. The effort made to provide a faculty lunch room, affectionately know as Little rock, to minimize the necessity for fraternization with students appears to have resulted in certain personality conflicts between staff members and a lessening of the previous harmony. Unfortunately, grievances have not always been brought to Dr. Hunt or myself by staff members, but rather fomented in the darker corners, producing further unrest and dissatisfaction. Strong, straight-from-the-shoulder lectures and letters have been sent to faculty and individuals called upon the carpet.

At present some five promising additions for the staff are in evidence, one a graduate of P.S.C. for the technique department; one with a B.A., a degree in medical technology, his D.C. from C.M.C.C. and a year of medicine; the others graduates from C.M.C.C., one of whom has some high school teaching experience.

Mr. R.E. Smith is soon to complete his master's degree at O.A.C. but does not give much encouragement as to his return to the fold. Fortunately, Silvio Landi, D.Sc., Ph.D. is working into our staff most admirably and is doing fine work in Bacteriology, Sanitation and Public Health. Unfortunately, Dr. Landi knows little about chiropractic and unlike Mr. Smith is not associated with the Clinic Lab to see the progress of patients under interne care.

Mr. J.H. Guthrie is building up the x-ray department and earning an enviable degree of respect from students, patients and practitioners. Mr. Guthrie exceeds the call of duty in travelling around in his own time to assist practitioners with technique problems, advising on equipment and being generally helpful. Few days pass that do not see one, or more practitioners in with x-ray plates to be read, or assistance in writing reports.

Dr. H. Vear has continued his visits to postmortems at Banting Institute and stimulated the growth of a pathology museum for C.M.C.C. He has found time to qualify for his pilots license also.

Eighteen judo mats have been purchased and twenty-two students have been earnestly seeking knowledge of the "gentle way" from 5:00 P.M. to 6:30 P.M. Tuesdays and Thursdays for one group, and from

6:45 to 8:00 P.M. for the other. Nine of the first class successfully passed examinations for Yellow Belt Friday, February 19th, and were highly commended by the examiners.

Building maintenance has been an ever increasing problem of repairs, inefficient staff in the new building, changing staff, more meetings than ever, greatly increased dirt from the subway, the necessity of staff having to walk around the block to the labs in the houses. How Mr. And Mrs. Doig manage to cope with the problems on a seven day a week basis is a mystery. However, an arrangement is presently being worked out whereby one good man is being kept on and a cleaning company hired for the other building, which should effect a saving of at least one thousand dollars per year and provide better complete service.

The auditor's statement indicates that with the book-keeping entries of \$13,379.48 for depreciation, use of building, etc., the College Operating Account lost \$12,996.41, or in actual dollars and cents \$383.09 was taken in more than was actually spent. In 1958, there was \$2,177.91 more taken in than actually spent. College Operating had an actual income of \$87,793.62 as compared with \$85,009.28 for 1958 but the expenses were higher, particularly for the faculty salaries which were \$4,277.89 more in 1959 than in 1958.

Since the purchase of the last two houses in the spring of 1959, \$11,000 has been repaid to the bank, mortgage payments have been made quarterly on the one house and on the college proper.

The outstanding indebtedness on the property as of this date stands at:-

1st mortgage on the college	\$30,000.00
2nd mortgage on the college	12,750.00
1st mortgage on 57 Prince Arthur	8,625.00
2nd mortgage on Prince Arthur (57)	6,700.00
Bank loan	<u>12,000.00</u>
	70,075.00

The dollars and cents on hand will be reported at convention.

It is urged that the reports from Board of Management members, staff members, etc., be read carefully prior to the annual meeting to avoid the necessity of taking too much time with the reports, thereby limiting constructive discussion.

Respectfully submitted,...

1960 (Mar/Apr): **Digest of Chiropractic Economics** [2(5)] includes:

-A.E. Homewood, D.C., CMCC administrative dean, authors "Chiropractic jurisprudence: the expert witness" (pp. 12-3, 17)

1960 (May/June): **Digest of Chiropractic Economics** [2(6)] includes:

-A.E. Homewood authors "Chiropractic jurisprudence: the expert witness" (pp. 16-7)

1960 (July/Aug): **Digest of Chiropractic Economics** [3(1)] includes:

-A.E. Homewood authors "Chiropractic jurisprudence: the neophyte and partnerships" (pp. 12-3)

1960 (Sept/Oct): **Digest of Chiropractic Economics** [3(2)] includes:

-A.E. Homewood authors "Chiropractic jurisprudence: more about partnerships" (pp. 14, 20-1)

1960 (Nov/Dec): **Digest of Chiropractic Economics** [3(3)] includes:

-A.E. Homewood, D.C. authors "Chiropractic jurisprudence: so you hired a receptionist" (pp. 20, 22)

1960: Homewood earns Bachelor of Laws (LL.B) from Backstone School of Laws in Chicago (Brown, 1989)

1960 (Nov): *JNCA* [30(11)] notes:

-photograph & caption (p. 14):



The Canadian Memorial Chiropractic College received a grant of \$,800.00 from the Foundation for Accredited Chiropractic Education (F.A.C.E.) for the purpose of expanding its student guidance program. Dr. J. Schnick, Ontario's delegate to the NCA, is shown on the left, presenting the check to Dr. A.E. Homewood, dean of CMCC, at the annual convention of the Ontario Chiropractic Association, September 22-24, 1960, in Hamilton, Ontario. Dr. Homewood expressed the sincere appreciation of the college for this assistance and asked that this be conveyed to the officials of F.A.C.E.

1961 (Feb 27): memo from President/Dean Homewood to Board of Directors (CMCC Archives):

RE: Annual Report

The new academic year commenced much as customary, except that C.M.C.C. was still having to use temporary laboratories in 57-59 Prince Arthur Ave., a cut 80 feet wide was gaping under and behind the college building, dirt, dust, noise and commotion were the order of the day. Thirty-six students were commencing the course, a very slight increase over the previous three years but not a sufficient number to operate economically. Despite the pressure brought to bear by the profession to raise college entrance requirements to Ontario Secondary School Honour Graduation, or equivalent, little was accomplished on the legislative front to raise the licensing requirement to a corresponding level. More students than ever were crossing to colleges in the U.S.A., requiring only four years of high school, since their provincial licensing boards would accept them upon their return. Why shouldn't they save a year?

The tranquility was shattered by a **gun shot that snuffed out the life of Dr. Steve B. Hindle**, one of the most co-operative and interested faculty members, a graduate who had worked increasingly in the interest of the chiropractic profession. This came as a serious blow to friends and relatives, exemplifying the manner in which a life of service can be stained and destroyed by vicious people and by the tendency of others to believe the worst.

At the September meeting of the Board of Management the **undersigned requested that a dean and administrator be sought to take over the operation of C.M.C.C.**, since frustration, disillusionment, lack of support and general stress were taking a higher health toll than considered justified. It is very flattering to have a desk full of complimentary letters, but not very helpful in the operation of a college. The average contribution per Canadian chiropractor to the corner-stone of the profession is less than ten dollars (\$10) per year. If this is all the college is worth to the profession, it is not worth the effort expended over these last sixteen years.

It was requested that this decision be kept confidential to avoid disturbing the operation of the college until such time as a new chief-of-staff could be located. As expected, word did leak out, but not as widespread as might have been anticipated.

"Students" of the present generation add much to the frustration, and although more to be pitied than censured, try the patience of Job. These young people have been brought up on a "something-for-nothing philosophy," with the idea that "work" is a dirty word. They enter college woefully ill-equipped with the Queen's English, unable to comprehend a textbook and oblivious to self-expression via the written word. More students are failed for lack of expression than from lack of knowledge. While the ideal would be to lengthen the course to add instruction in English, logic and other humanities, there is a further need to make clinic internship separate and complete from the academic side of the course. Were such to be done, four years of eight months each might be arranged with one full calendar year of internship. This arrangement would permit C.M.C.C.'s students to compete for summer employment on a more equitable basis with the university students. Some of the U.S. colleges are using a nine semester of four months each basis with the ninth semester internship only. This would not work for C.M.C.C., since there is only one enrollment per year and there would only be internes for four of the twelve months. The system that appears to be most feasible at the present time would be to encourage new graduates to remain in clinic for one full year following the present course. With new clinic facilities such an arrangement should be more attractive. The clinic hours could then be greatly extended without a corresponding increase in cost of operation through the necessity of the supervisory staff. These young graduates could practice on a percentage basis and assist in the supervision of undergraduate internes.

At such time as the college is adequately subsidized and students receive adequate scholarships and bursaries, thought might be given to extending the course to five years. So long as the shorter courses and lower entrance requirements exist in the colleges across the border no serious thought should be given to increasing the strain upon students and enrollments. Prior to any further up-grading of requirements the licensing boards should first increase the standards and C.M.C.C. follow, otherwise the present situation will prevail and C.M.C.C. will be force to take the strain.

C.M.C.C. has never had more equipment for the teaching and use of students, nor has the equipment had less use. Unfortunately, few students have a thirst for knowledge, but are satisfied to meet minimum requirements and obtain a diploma. The library receives little attention and the **U. of T. libraries have not been strained by our students, since arrangements were made for the use of these facilities.** All these factors make the administrative job frustrating.

The inability to provide decent faculty salaries and fringe benefits has been a continuous source of disappointment to the writer and provides little incentive to staff, as well as eliminating the ability to exercise proper discipline and control of a faculty. With subsidized operation of the future, living salaries should be paid, requiring in return forty hours of service per week to include teaching, preparation, research and university courses. More faculty members are required to

maintain a better student-faculty ratio so important in any inspection for accreditation. While the idea of reducing the faculty, increasing the individual work load and dividing the present pay roll into decent salaries is popular among some, it has both dangers and disadvantages. Students are presently over-exposed to individual faculty members; a reasonable faculty-student ratio must be maintained for the present accreditation; a faculty member upon whom too much depends becomes too independent and demanding; should anything happen to such a faculty member a serious gap occurs.

The system presently in use has been to attempt to develop one man in all phases of each important subject, such as anatomy, pathology, diagnosis, etc., then bring in part-time instructors to take over sections and have the major instructor teach some of the lighter subjects. This system has not evolved according to plan to the degree desired due to losses in staff. Examples would be the coverage of pathology by Dr. hunt, diagnosis by Dr. Hindle, anatomy by the writer, the attempted development of Dr. Howe in anatomy and more recently Dr. Petrykany. Some subjects such as chemistry, histology, and embryology lack interested faculty members, willing to understudy these subjects. Proving faculty could be held for sufficient time, departmentalization could be instituted.

On the administrative side, the ideal arrangement would be to have four full-time men:-

A president-administrator to co-ordinate all phases of college operation, academic, clinic, business, and Board of Management.

A dean to operate the academic side, write articles of a technical nature and represent the college academically, also to organize the postgraduate programme which must become a more important phase of C.M.C.C.'s influence in the field.

A registrar to take care of records and assist the dean in general academic management, promote student enrollment and student enrollment programmes, keep in much closer touch with high schools, vocational guidance exhibitions, and be available to meet with groups of prospective students in strategic cities and towns across Canada.

A fourth, as a combination public relations, industrial relations and government lobbyist. For the college to attain prestige and recognition it is essential that good-will be stimulated by cultivating industrialists, government officials, university personnel and other people of substance. Further, chiropractic should be heard on every topic before any government body that concerns the health of the public. Industrialists must be brought to an awareness of the value of chiropractic knowledge when applied to working conditions to prevent accidents, fatigue, disease and time loss. Further, professional and amateur sports should be apprised of the value of chiropractic, both in the prevention and care of athletic injuries. The promotion of Posture is another vast field. All of these would benefit C.M.C.C. and the profession.

Due to the limitations of finances, it may be necessary to load some of the tasks of the latter upon the president and some upon the registrar.

The writer has attempted to make some of these contacts in the academic and governmental levels, but has done little or nothing in the other areas. In Ottawa, Mr. Chas. E. Rea, M.P., Mr. Rolland Mitchener M.P., Mr. Wm. Beech M.P. and Dr. T.H. Matthews, Executive Director of the Federation of Canadian Universities are examples. In Toronto, the Minister of Health, Dr. MacKinnon Phillips formerly and now Dr. M. Dymond, the Deputy Minister Dr. Brown, the executive secretary to the Attorney General, Dr. Murray Ross, President of York University, Prof. Hamilton, Dept. of Pathology, Mr. Lewis, Dept. of Anatomy, Mr. Jos. Evans, former Registrar of U. of T., Dean Fisher of the College of Optometry, etc. The possibilities in this area are tremendous for the right person.

At this point, mention should be made of a most loyal co-worker of many years, Dr. S.M. Hunt. Dr. Hunt has valuable business background, was an army captain, served as clinic supervisor and then director, registrar and assistant dean, as well as having taught every section of pathology, some diagnosis, several of the specialties, palpation and technique. In choosing personnel for the administrative level, it is strongly urged that this man's qualifications, dignity, personality and character be not overlooked by gazing into distant pastures that may look greener and likely are "greener" from the point of view of experience, knowledge and proven value. Stan is capable of handling any position outlined above.

A brief summary of the financial picture over the years of administration of the undersigned may provide the background, especially for new Directors, for assessing the constructive program to be outlined later in this report.

Indebtedness:-

	Aug. 31/52	Aug. 31/60
1st mortgage	40,283.58	30,000.00
2nd mortgage	20,250.00	12,250.00
Loans	600.00	----
Bank overdraft	<u>33,955.20</u>	<u>5,538.57</u>
	95,088.78	47,788.57
	<u>47,788.57</u>	

\$47,300.21 is the amount

by which indebtedness reduced, and an additional \$30,755.69 was paid in interest, to make a total of \$78,055.90.

\$64,100 was the cost to purchase 57-59-71 Prince Arthur Avenue and a total of \$21,375.00 was owing as of August 31st, 1960, or \$42,725 paid out in actual cash, giving a grant total of \$120,780 in capital expenses.

During the same number of years the college received in donations from every source \$93,888.11. It may be appreciated that the contributions fell \$26,892.79 short of paying off the varied forms of indebtedness, but this was done, so the profession received approximately 29% return on the contribution made. Where else can such a return be earned on an investment?

The auditor's statement shows the real estate to have a value of \$279,000, depreciated to \$237,222.14. However, the present value, submitted by an appraiser, is \$482,000 or a gain of \$202,900 over cost price. With the commencement of subway operation this value will take an additional jump.

Expenses of operation have continued to increase over the years and although the fees to the association were increased the venture into joint public relations with the other two associations cut into any balance that might be expected to come to C.M.C.C., and further such monies are used in capital payments, not operation. The P-R department has added costs to college operation through no fault of Dr. Sutherland. In addition to supplying an office for the director, one of his secretary and a storage room, for which \$500 per year is received as rent, \$200 of which comes out of C.M.C.C. fees account, thereby netting \$300. Heat, light, telephone extension, janitorial service must be provided. Printing is done at the expense of C.M.C.C. and the Journal account is never able to completely discharge its financial obligation. Further, the contributions to the salary account from the associations falls \$40.00 short of meeting the actual payroll. It is not right for the college operating account to have to subsidize any project for the profession. The college should be the responsibility of the profession, rather than the reverse.

Clinic has continued to operate at a deficit due in part to a smaller interne staff than last year, general economic slowness, and the unfavourable physical surroundings. People are certainly not attracted by the appearance or efficient lay-out of the clinic, nor are the internes

inspired to bring in friends and relatives. A new building should add enthusiasm and interest for students, staff and public.

C.M.C.C. can never hope to operate as an educational institution, preparing graduates for the many and varied licensing boards, maintaining standards for accreditation, up-grading in preparation for recognition within the Canadian academic circle of higher education, without substantial annual subsidy from some source. During the sixteen years of operation, C.M.C.C. has received an average of \$8,308.82 per year in donations, or less than \$8.30 per year per chiropractor. This money went into capital account to pay interest and principal and purchase equipment, none being available for operation. The only certain way of providing such a subsidy at the present time would seem to be by development of the real estate holdings to the point of a net operating profit. Hence the effort expended in the past few years to sell this idea. Through the initial effort at fund raising sufficient money came in to permit hiring experts in the field and a detailed report of the survey over the past six weeks is to be presented. Mr. Elmer Nowak, General Manager of Trans-Provincial Leaseholds Corp. and Mr. Howard Strong, Administrator of the Wells Organizations of Canada Ltd., have done a tremendous amount of work, have stirred up a good deal of interest in the chiropractic profession and will present their findings.

It would be the undersigned's strong recommendation that this programme of fund raising be commenced immediately and that the first building be started just as soon as the pledges indicate the money is available to pay for it. The first building should be built on Prince Arthur property for the following reasons:-

1. The leases on the houses expire this spring.
2. 57-59 would require several thousands of dollars to restore them to rental condition and this money could, no doubt, be obtained from the T.T.C.
3. A tenant is available for the top floor at a rental of \$12,000 to \$15,000 per year.
4. The swimming pool could be rented for about \$14,000 per year with special arrangements for student use.
5. The parking facilities could provide at least \$7,000 for a total annual income of some \$33,000.
6. The gymnasium could provide a temporary clinic and would be sufficiently far removed from the noise of demolition of the front building and the building of the new structure. Most of the business offices could be accommodated in the athletic building to avoid rental expenses and any decentralization of operation.
7. A new building should provide sufficient public interest to maintain clinic attendance at a reasonable level, and avoid loss by moving away from the familiar location.
8. Available parking within the building should add to the clinic attraction.
9. Sufficient financial backing is available at present to complete this building, or bridge any gap between pledges and collections.
10. The completion and payment for this first building would provide greater backing during the erection of the larger front building.

There would seem to be little, or no, reason for not launching this project immediately and assuring proper operational subsidy for C.M.C.C. at the earliest possible moment. No administrator should be expected to struggle with the problems of education on the meagre financing presently in vogue.

A promise from the Minister of Health was extracted by the undersigned to have license renewal fees raised by \$30 per year with this increase coming to C.M.C.C. for operational use. This would provide \$15,000 to \$18,000 per year to aid operation. This is greatly in excess of any money previously received to support the educational end of the institution.

A new tube stand, rail and additional tube have just been installed in the x-ray department at a cost of \$1500. The old stand had worn out after fourteen years of use. The added tube was indicated for fluoroscopy and other G-I work, which has increased considerably in amount.

A new departure has been instituted this year by obtaining the services of Dr. Pierre Gravel to teach his Integrated Technique as a post-graduate course for CMCC. This has been quite successful to date and has proven remunerative for the Building Fund. The first course away from C.M.C.C. was held February 16, 17, 18 and 19th in Edmonton, Alberta. Others are planned for those areas wishing to receive instruction closer to home.

In closing, deep appreciation must be extended to members of the Board of Directors and Board of Management, past and present, for their effort, interest, counsel, support and criticism without which this position would have been untenable long before this. The Board of Management of the past several years has been well balanced, representing senior practitioners, the middle age group, and graduates of C.M.C.C., harmonious in that no cliques or personal animosities developed; differences of opinion were resolved or majority vote prevailed without ill-will. Each member deserves mention for personal sacrifice and contribution but Dr. H.K. Lee is singled out for particular thanks for the years of friendship enjoyed since the opening of C.M.C.C., his support, aid and wisdom have ever been a guiding influence.

It is my sincere hope that the ground has been prepared, the seeds planted, and the favourable climate developed for the next administrator and dean to achieve the success and stature for C.M.C.C. which it so richly deserves. By stepping aside at this time it is hoped that the profession can be awakened to the personal responsibility every Canadian chiropractor owes to the college and that support, effort and encouragement will be forthcoming for the new men in these important positions of leadership. **I leave C.M.C.C. saddened that more could not be accomplished during my term of office**, but knowing that I did my very best, earned every cent taken out of the college, and did gain some ground. May the fruits of your labours be rich in the growth, expansion and progress of C.M.C.C.

Respectfully yours,

A.E. Homewood, D.C., Dean

AEH/gh

1961 (Feb 27): letter on CMCC stationery from AE Homewood DC, Dean to "Dear Doctor" (CMCC Archives):

Dear Doctor:

A last minute reminder of the Annual meeting of the Canadian Memorial Chiropractic College and the Canadian Chiropractic Association at 9:30 A.M., Saturday, March 4, 1961, in the auditorium of C.M.C.C.

If you are interested in chiropractic, professional growth, expansion of C.M.C.C., greater prestige for yourself, practice growth, and National Health, you will be on hand. Several thousands of dollars have been spent to obtain the answers to the above problems and they are now available for you.

Calls are being received at C.M.C.C. relative to the course by Drs. Peet and Peet on March 18th and 19th. It is to be clearly understood that C.M.C.C. has merely entered into a rental agreement for the use of the auditorium and is in no way sponsoring this course. Drs. Peet and Peet have very generously offered to contribute an additional 10% of their receipts to the Building fund, but are paying the two day rental fee.

Looking forward to meeting you at the Annual meeting, I remain,
Sincerely,...

1961 (Mar 14): CMCC dean A.E. Homewood DC authors letter on CMCC stationery (CMCC Archives):

Dear Doctor:-

It is now common knowledge that the undersigned has resigned as President-Dean of your college.

To those who have aided in the support of C.M.C.C., my deepest appreciation. You have tried to make my position easier and have shown foresight, interest in, and appreciation of your profession. C.M.C.C. remains as the criterion of chiropractic education for Canada and can only be as good as the profession makes it.

To you who have not supported my resignation makes possible new leadership, which can be as effective as the profession's support and encouragement permits. Old animosities, prejudices and excuses for non-support should terminate and active, enthusiastic encouragement given in the form of financial contributions and student referrals.

Sixteen years of struggle and turmoil in the interest of C.M.C.C. and Canadian chiropractic have been mine – difficult years – interesting years – many friends – some enemies – progress – public acceptance – some academic recognition.

The Fund Raising Company has been hired and the plans for two new buildings have taken form. There is little doubt that \$1,500,000 will be raised, that the new buildings will be a reality, that the rental income will provide an annual operating subsidy of about \$50,000. Then real progress will be seen on every hand at C.M.C.C.

While this is in the making, support for C.M.C.C. is urgently needed. If your province does not have compulsory association membership, you are urged to join and become a part of those building chiropractic for the future. If, for any reason, you cannot become a member of your provincial association, the C.C.A. and the C.M.C.C., at least pay your \$20.00 C.M.C.C. class B membership dues and, if possible, the \$100 donation to the Capital Account to become a class A member (ten post-dated cheques of \$10 each, if necessary). Remember your fees and donations go into the Capital Account only to pay for real property and equipment.

Over the years the college Operating Account, which pays salaries, purchases supplies, heats, lights and maintains the buildings has received no financial backing from the profession. All of the money donated has gone into the purchase of property and equipment, even the surplus from the Fees Account (your dues). This statement is backed by the following figures accumulated as accurately as possible from the Auditor's Annual Statements from 1945 to 1960 inclusive:-

Cost of Bloor St. property	\$215,000.00
Prince Arthur property	64,100.00
Equipment	62,657.12
Interest paid	<u>50,252.05</u>
	Total 392,009.17
Mortgages & Loan as of Feb. 28/61	<u>61,675.00</u>
	Total paid out 330,334.17
Contributions from all sources	<u>153,498.72</u>
C.M.C.C.'s contribution	176,835.45

or about 115% return on the profession's investment.

Kindly remember that most of the \$176,835.45 came out of the Operating Account, leaving that much less to pay salaries, purchase supplies, etc.

However, the present evaluation of the total property as submitted by an outside real estate valuator is \$482,000, which means that the \$153,498.72 contributed by the profession has increased by \$328,501.28, or almost 214%. Where else can you get such return on your investment?

C.M.C.C. and Canadian chiropractic is on the march toward greater progress, recognition and prestige. Become a part of it. Support

C.M.C.C. and its new administration in the interest of Canadian chiropractic and in your own interest.

Be assured of my every effort until the last day of my term of office and my continuing interest on behalf of C.M.C.C.

Sincerely,...

1961 (Mar 15): CMCC dean A.E. Homewood DC authors letter on CMCC stationery (CMCC Archives):

Dear Doctor:

RE: Chiropractic Integrated Technique

Dr. Pierre Gravel of Montreal will conduct his next course of Chiropractic Integrated Technique in the auditorium of C.M.C.C. –

APRIL 6th, 7th, 8th, and 9th

Enthusiasm has been very pronounced and all reports favourable. A number of practitioners have returned for a second exposure to this completely chiropractic technique course to assist the doctor to get sick people well.

The nominal fee for four full days of instruction is seventy-five dollars (\$75.00) for Association members and one hundred dollars (\$100) for non-members. Fifty percent of the proceeds comes to C.M.C.C. Dr. Gravel pays all of his expenses and those of assistants from his share.

Consistent with C.M.C.C. continuing policy, you will never receive greater value for your dollar. Your cheque in the amount of ten dollars (\$10.00) will assure a seat in the limited class. Balance payable April 6th.

See you at the Chiropractic Integrated Technique course.

Very truly yours,...

Lee HK. Dr. Homewood resigns. *Journal of the Canadian Chiropractic Association* 1961; 5(3): 9

1961 (Aug): Homewood resigns as president & dean of CMCC, relocates to St. Petersburg FL (Brown, 1989); **but see Homewood's memos of March 13 & 14, 1961**

1961 (Sept/Oct): ***Digest of Chiropractic Economics*** [4(2)] includes:

-A.E. Homewood, D.C. authors "Chiropractic jurisprudence: source of law" (pp. 12, 26-7)
 -"P.S.C. now Palmer College" (pp. 30-1) describes Dave Palmer's investiture as president of PCC; four photographs, involving Sutherland, Thaxton, Homewood, Robert N. Thompson

1961 (Nov/Dec): ***Digest of Chiropractic Economics*** [4(3)] includes:

-A.E. Homewood, D.C. authors "Chiropractic jurisprudence: the chiropractor as a witness" (pp. 16-7)

1962 (Jan/Feb): ***Digest of Chiropractic Economics*** [4(4)] includes:

-A.E. Homewood, D.C. authors "The chiropractor as a witness" (pp. 12-3)

1962 (Mar/Apr): ***Digest of Chiropractic Economics*** [4(5)] includes:

-A.E. Homewood, D.C. authors "The chiropractor as a witness" (pp. 14, 16-7)

1962 (May/June): ***Digest of Chiropractic Economics*** [4(6)] includes:

-A.E. Homewood, D.C. authors "Psychic or somatic" (pp. 14, 35)

Dr. Dwayne Moulton
Dr. R.O. Morgan

1962-64: Homewood is business administrator at Lincoln Chiropractic College in Indianapolis (Brown, 1989); Lincoln College president Lewis F. Bierman DC hires Homewood as business administrator to build up enrollment (Homewood, 1995)

1962 (Sept 8): letter to Roger K. Partlow DC at 210 Talbot St. E., Aylmer, Ontario to Arthur M. Schierholz DC on behalf of FACE (CMCC Archives):

Dear Dr. Partlow:

I have your letter of August 25 in which you inquire about the Canadian Memorial Chiropractic College receiving funds from FACE.

This matter came up three or four years ago when the first grants were made by FACE. It was discussed at considerable length by the NCA Executive Board, the trustees of FACE, the Accrediting Committee and the NCA Educational Council which included Dr. Homewood who was Dean of the Canadian College at that time.

It must be remembered that the main purpose for granting funds from FACE to our colleges is for upgrading them so they will be accredited by the Department of Health, Education and Welfare in Washington D.C. Once this is accomplished, then the colleges in the U.S. will be eligible for special endowment [sic] and grants.

The Canadian Memorial Chiropractic College cannot qualify for accreditation by the Department of Hew in Washington. So it was agreed at that time to give the Canadian College one grant in the amount of \$4800 from the FACE Education Fund and that they would not anticipate any grants in the future. The funds in FACE are limited and the distribution must be directed to the colleges that will qualify for federal accreditation.

However, it was agreed that the Canadian College would be an active participant and member of the NCA Educational Council and NCA Accredited Colleges. I would recommend that you discuss this further with Dr. A.E. Homewood and Dr. Jack Schnick. I'm sure they can fill you in on any other details.

I trust this arrives in time for your convention. May I extend to you our best wishes. Thanks for your inquiry and if you have further questions, feel free to writ us.

Sincerely,

A.M. Schierholz, D.C.

AMS:jw

cc: Dr. L.M. Rogers
Dr. Cecil Martin
Dr. D.W. Macmillan

1962 (Sept 18): letter from R.K. Partlow DC to Arthur M. Schierholz DC at 501 Main Street, Ames IA (CMCC Archives):

Dear Dr. Schierholz,

Thank-you very much for your letter of September 8th.

It has arrived in good time for our convention and I see that an A.C.A. report is listed on our program.

Your outline will be helpful.

There is one point which does not agree with my present understanding of the circumstances. I will discuss this with Dr. Jack Schnick as you suggest and with Dr. Homewood if he is at our convention.

If there are further questions, I shall feel free to send them along.

Kindest personal regards. Cordially yours,...

cc: Dr. L.M. Rogers
Dr. Cecil Martin
Dr. D.W. Macmillan

1962 (Sept/Oct): **Digest of Chiropractic Economics** [5(2)] includes:

-A.E. Homewood, D.C. authors "Acromio-clavicular sprain" (pp. 30-2)

1962 (Nov/Dec): **Digest of Chiropractic Economics** [5(3)] includes:

-A.E. Homewood, D.C. authors "A word of caution" (pp. 21, 26-7)

1963 (Jan/Feb): **Digest of Chiropractic Economics** [5(4)] includes:

-A.E. Homewood authors "Sudden death, Part 1" (pp. 28, 30, 35)

1963 (Mar/Apr): **Digest of Chiropractic Economics** [5(5)] includes:

-A.E. Homewood authors "Sudden death, Part 2" (pp. 22-3)

1963 (May/June): **Digest of Chiropractic Economics** [5(6)] includes:

-A.E. Homewood, D.C. of Toronto authors "The chiropractic opportunity – posture and public health" (pp. 6-7)

-A.E. Homewood authors "Identification of the deceased, Part 3" (pp. 32-3)

1963 (July/Aug): **Digest of Chiropractic Economics** [6(1)] includes:

-A.E. Homewood, D.C. authors "Chiropractic jurisprudence: your x-rays in court" (pp. 18-9)

1963 (Sept/Oct): **Digest of Chiropractic Economics** [6(2)] includes:

-A.E. Homewood, D.C. authors "Chiropractic jurisprudence: your x-ray in court" (p. 20)

-Herman S. Schwartz, D.C. authors book review of Homewood's **Neurodynamics of the Vertebral Subluxation** (p. 30)

1963 (Nov): **JNCA** [33(1)] includes:

-C.W. Zinkan, D.C., faculty member at Lincoln College, authors "NCA clinicians' seminar held" (pp. 22, 69); includes photograph:



Those doctors of chiropractic attending the first Clinicians' Seminar, held at the Lincoln Chiropractic College, September 21-22, are (left to right): Drs. Gehl and Fink, Logan College; Drs. Stowell and Zinkan, Lincoln College; Dr. Ploudre, International College of Chiropractors; Dr. Wedin, Chiropractic Institute of New York; Dr. Fay, National College of Chiropractic; Dr. Bierman, Lincoln College; Dr. Roberts, Logan College; Drs. Homewood, and Cassavino, Lincoln College.

- 1963 (Nov/Dec): **Digest of Chiropractic Economics** [6(3)] includes:
-A.E. Homewood, D.C. authors "Chiropractic jurisprudence: your x-ray in court, Part 3" (p. 22)
- 1964 (Jan/Feb): **Digest of Chiropractic Economics** [6(4)] includes:
-A.E. Homewood, D.C. authors "For whom are you losing money?" (pp. 20-1)
- 1964 (Mar/Apr): **Digest of Chiropractic Economics** [6(5)] includes:
-Paul Smallie, D.C. authors "World-Wide Reports" (p. 7); includes:
BELGIUM
"The Microdynameter was not a quack instrument in itself. – only in its presentation of claims made for it. And chiropractic suffered because we used it without shouting our criticism at the author of the propaganda used to sell it. – H. Gillet... Dr. Gillet, Editor of ECU Bulletin, has published an extensive review of Dr. A.E. Homewood's "NEURODYNAMICS of the VERTEBRAL SUBLUXATION." He says, "In this work, both subject matter and presentation are perfect. Dr. Homewood replaces the "pinched nerve" concept with a knowledge of the great complication of the actual mechanism involved."
-A.E. Homewood, D.C., chairman of the Department of Chiropractic at Lincoln Chiropractic College, authors "Chiropractic jurisprudence: your legal responsibility in drug withdrawal" (pp. 20-1)
- 1964 (Apr 18): "Regular Meeting of the Board of Governors" (CMCC Archives):
-present: Drs. Trelford, Gauthier, E. Carson, I.C. Hough, Grice, D. Viggiani, T. Offen, R. Gitelman, R.S. Wynn
-re-emphasizes that naturopathy will NOT be taught at CMCC
-arbitration hearings with Metro Toronto delayed until 5/4/64
-Homewood compensated for time lost at Lincoln College to prepare evidence on behalf of CMCC in arbitration hearings with Metro Toronto
- 1964 (May/June): **Digest of Chiropractic Economics** [6(6)] includes:
-A.E. Homewood, D.C., chairman of the Department of Chiropractic at Lincoln Chiropractic College, authors "Chiropractic jurisprudence: utilizing injectibles" (pp. 10-11)
- 1964 (July/Aug): **Digest of Chiropractic Economics** [7(1)] includes:
-A.E. Homewood, D.C., chairman of the Department of Chiropractic at Lincoln Chiropractic College, authors "Chiropractic jurisprudence: So you want to be a 'specialist'" (pp. 16-7)
- 1964 (Sept/Oct): **Digest of Chiropractic Economics** [7(2)] includes:
-A.E. Homewood, D.C., chairman of the Department of Chiropractic at Lincoln College, authors "Caring for the infant" (pp. 44-5)
- 1964 (Nov/Dec): **Digest of Chiropractic Economics** [7(3)] includes:
-A.E. Homewood, D.C., chairman of Department of Chiropractic at Lincoln Chiropractic College, authors "The challenge is now!" (pp. 13, 34)
- 1965 (Jan): **JCCA** [9(1)] includes:
-A.E. Homewood DC, Chair, Department of Chiropractic, Lincoln College, authors "A posturometer survey" (pp. 9-10)
- 1965 (Jan/Feb): **Digest of Chiropractic Economics** [7(4)] includes:
-A.E. Homewood, D.C., Chair, Department of Chiropractic, Lincoln College, authors "Does 'unity' demand uniformity?" (pp. 34-5)
- 1965 (Mar/Apr): **Digest of Chiropractic Economics** [7(5)] includes:
-A.E. Homewood, D.C., Chair, Department of Chiropractic, Lincoln College, authors "Fraudulent practices" (pp. 22-3)
- 1965 (May/June): **Digest of Chiropractic Economics** [7(6)] includes:
-A.E. Homewood, D.C., chairman of the Department of Chiropractic at Lincoln Chiropractic College, authors "Chiropractic jurisprudence: misrepresentation" (pp. 22-3)
- 1965 (July/Aug): **Digest of Chiropractic Economics** [8(1)] includes:
-A.E. Homewood, D.C., chairman of the Department of Chiropractic at Lincoln Chiropractic College, authors "Chiropractic jurisprudence: Justice for the client" (pp. 16-7)
- 1965 (Sept/Oct): **Digest of Chiropractic Economics** [8(2)] includes:
-A.E. Homewood, D.C. authors "The unwelcome opportunity" (p. 31)
- 1965 (Nov/Dec): **Digest of Chiropractic Economics** [8(3)] includes:
-A.E. Homewood, D.C. authors "Traumatic neurosis" (pp. 18, 57)
- 1965: Brown (1989) notes:
In 1965 he became Dean Designate of a chiropractic college being planned as part of Brandon University in Manitoba. Brandon University wanted to assimilate CMCC and liquidate all its assets in Toronto but Dr. Homewood vociferously objected to this proposal for fear that once this was accomplished, the Brandon facility would be abandoned. Instead, he wanted to keep both Colleges operational. However, the provincial government in Manitoba changed and the President of Brandon University, John E. Robbins, Ph.D., resigned. This killed CMCC's hopes of affiliation.
- 1966 (Jan/Feb): **Digest of Chiropractic Economics** [8(4)] includes:
-Paul Smallie, D.C. authors "World-Wide Reports" (p. 4); includes:
BOOKS
"Chiropractic and the Law," by Dr. A.E. Homewood, 17 Avondale Ave., Willowdale, Ontario, Canada, is described as a text that provides the guiding principle of law to assist the DC from the day of graduation, through patient management, to the witness stand as an expert witness. There I no similar text for aid of the DC. \$10.00, postpaid.
-A.E. Homewood DC, ND, CMCC Dean Emeritus, authors "Chiropractic jurisprudence: Let's prosecute" (p. 24)

-“Dr. E.A. Homewood to teach at Los Angeles College” (p. 63):

Dr. A.E. Homewood, well known author and educator of Toronto Canada, will head the Los Angeles College of Chiropractic, department of Principles and Practice, starting with the winter semester on January 24th according to Dr. Geo. Haynes, Dean of the College.

Dean Emeritus of the Canadian Memorial Chiropractic College, Dr. Homewood has recently published the second in a series of books of interest in the profession.

His latest volume, “The Chiropractor and the Law” is an up-to-date manual for the guidance of the professional man in his practice and business affairs. His first book, “The Neurodynamics of the Vertebral Subluxation” has already become a classic in chiropractic literature – used in most of the colleges as a teaching text for the students.

1966 (Mar/Apr): **Digest of Chiropractic Economics** [8(5)] includes:

-Paul Smallie, D.C. authors “World-Wide Reports” (p. 4); includes: CANADA

...The Canadian Assn. has purchased from Manitoba 100 articles written by Dr. A.E. Homewood for use by all Provinces without charge...

-A.E. Homewood, D.C., chairman of the Department of Principles & Practice at LACC, authors “Diagnosis vs. analysis” (p. 14)

1966 (May/June): **Digest of Chiropractic Economics** [8(6)] includes:

-A.E. Homewood, D.C., chairman of the Department of Principles & Practice at LACC, authors “Protecting our prior rights” (pp. 10-1)

1966 (July/Aug): **Digest of Chiropractic Economics** [9(1)] includes:

-A.E. Homewood, D.C., chairman of the Department of Principles & Practice at LACC, authors “Cardiac arrest” (p. 18)

1966 (Sept/Oct): **Digest of Chiropractic Economics** [9(2)] includes:

-A.E. Homewood, D.C., chairman of the Department of Principles & Practice at LACC, authors “Do you diagnose?” (pp. 33, 46)

1966 (Nov/Dec): **Digest of Chiropractic Economics** [9(3)] includes:

-A.E. Homewood, D.C., N.D. authors “You must diagnose” (pp. 12, 30)

1966 (Dec): according to Brown (1989):

In the summer of 1966 Earl returned to Toronto to raise funds for CMCC. Between December 1966 and April 1967, he sold \$250,000 in debentures bearing interest at 7% per annum, to the chiropractic profession across Canada. This money was used to help pay off a \$500,000 mortgage in 12% interest.

1967 (Mar/Apr): **Digest of Chiropractic Economics** [9(5)] includes:

-A.E. Homewood, D.C. of Willowdale ON authors “Establishing the expert witness” (pp. 18-9)

1967 (May/June): **Digest of Chiropractic Economics** [9(6)] includes:

-A. Earl Homewood, D.C. of Willowdale ON authors “Qualifications of the expert witness” (pp. 25, 35)

1967 (May): Homewood appointed president & dean of CMCC; works with Gerhard Moog to build new campus on Bayview Avenue, convinces Moog to expand campus plan from 34,000 to 54,000 sq. feet (Brown, 1989)

1967 (May/June): **Digest of Chiropractic Economics** [9(6)] includes:

-“Dr. Homewood appointed president of Canadian Memorial Chiropractic College” (p. 19); includes **photo** of Homewood

PHOTOGRAPH



Hon. Mr. Justice Gerard LaCroix, Quebec (1967)

1967-69: Homewood (1995) recalls:

We became involved almost immediately with a developer, Mr. Gerhardt Moog, M-O-O-G, who saw the wisdom in building a suitable facility on property that he owned at the north end of the city. He traded two acres of his land and the building for the holdings on Bloor Street West. I became deeply involved in the details of this very complex trade of properties and construction of a new 54,000-square-foot facility for the CMCC. The year became very hectic with the need for rezoning of the property at the north end, and [with] the purchase of the adjoining property to the east which the city of Toronto had expropriated. The college held a first-offer-to-purchase [on the eastern parcel of land]. Mr. Moog also needed this section of property to build the proposed facility for the Ontario Institute for Studies in Education. I was deeply involved in all of these projects and worked with his architect to prepare the new plant for CMCC. It had been my goal for many years to see CMCC in a new facility that had been built for the purpose of a college. By the Christmas-New Year break in 1968-1969, the move was made into this new location at 1900 Bayview Avenue in Toronto, although not all of the inside finishing was complete.

1967 (July/Aug): **Digest of Chiropractic Economics** [10(1)] includes:

-Lyman C. Johnston DC, “President of the Posture Research Foundation of Canada, Director of Postural Research of the

Canadian Memorial Chiropractic College” authors “Spinal equilibrium: a three-dimension concept” (pp. 14, 25)

-A.E. Homewood DC, CMCC president, authors “Canada’s contribution to chiropractic” (pp. 34-34A):

Canadians have never been accused of displaying braggadocio as a national trait, but in this centennial year of Canada’s birth as a nation perhaps we can be forgiven for drawing to the attention of the world at large the contributions that have been made by native sons and daughters both at home and abroad. Daniel David Palmer was such a Canadian of whom we are justly proud for his contribution of chiropractic to the world in the interest of suffering humanity.

D.D. Palmer was born in Port Perry, Ontario, “a wide spot in the road” and a mere town even today, some 45 miles northeast of Metropolitan Toronto. On the shore of Lake Scugog stands the statue of the founder of our profession in Palmer Park in this quiet town as the only imposing reminder to the townspeople of the illustrious son who sought fame and fortune in the United States.

Fifty years to the day, September 18, 1945, another more virile, noisy and utilitarian monument came into actual being with the first lectures in the Canadian Memorial Chiropractic College. This college was dedicated as a Canadian institution to serve the chiropractic needs of this sprawling country, with a considerably larger land area than that of the U.S.A., but a population of about one tenth that of the U.S.A. CMCC was dedicated as a Memorial and a living tribute to Daniel David Palmer. The Canadian chiropractors, in convention assembled, agreed that the basic principles of the founder should be those taught to students in this college. This policy has never been rescinded and the fundamental truths of health and disease continue to be imparted.

D.D. Palmer would be proud to know that his Canadian Memorial has attracted students from every province of Canada, the U.S.A. and, many foreign countries. **What began as a source for Canadian chiropractors now appears to be a small version of the United Nations with at least sixteen countries represented by students and with much less friction.**

These students are being taught that disease is the result of mechanical, chemical and/or mental environmental stress, acting through the nervous system, or directly, to overcome the inherent resistance of the body with resultant distortion or subluxations which contribute to the further disturbance of neural function. Disturbed nerve supply results in the functional and organic alterations with the concomitant symptoms called disease...

-“College Reports: Canadian Memorial” (p. 36):

The expropriation by Metropolitan Toronto of a portion of the College’s property in April, 1959, has led to more than eight years of operational complications, expensive litigation, and disruption of smooth functioning. It has been necessary to fight through an arbitration, an Ontario Supreme Court and the Supreme Court of Canada, the latter having been completed June 16th. Now the decision of the highest court in the land is awaited. Despite these complications additional land has been acquired and the College now holds one of the most valuable and desirable assemblages in the area with a double level subway station under its teaching building.

After working with C.M.C.C. in a successful attempt to pay off a high interest, short term, first mortgage by the sale of debentures to the profession, and an understanding bank, Dr. A.E. Homewood resumed the position of President of C.M.C.C. on May 15, 1967, after an absence from the scene of nearly six years, during which time he had served several of the leading chiropractic colleges in the U.S.A. Fortunately, having worked with most of the staff and being conversant with the total programme of the college, the transfer of responsibilities could be effected with the minimum of disturbance to the function of the institution.

On May 27th graduation exercises were conducted in the auditorium of the Lakeshore Teachers College with Dr. J.A. Fisher, Director of Education of the A.C.A., doing a masterful job as guest speaker for the occasion. Thirty-five new doctors of chiropractic entered the field, representing seven different countries and six of the ten Canadian provinces. Dr. Fisher graciously remained over to appear with the C.M.C.C. delegation before the Ontario Committee on the Healing Arts, a government appointed committee to study the various professions licensed to practice the branches of the healing in this province with a view to the needs of the community under the proposed National Health scheme. Again Dr. Fisher’s contribution was excellent and most sincerely appreciated.

The teaching building is to be repaired and repainted, now that the need is over to leave the cracks and damage from subway construction as evidence. Thus, the students will return in September to a much more pleasant environment than they have enjoyed since the subway construction commenced in 1960.

The **applications for admission to this college have increased 100% over 1966** with prospective students applying from 15 foreign countries and 7 Canadian provinces. It appears likely that some applicants may have to be refused admission.

The Synchro-Therme and Posturology programmes are expected to move forward with renewed vigor. The sale of debentures for the college, bearing interest at 7%, should move with even more enthusiastic momentum to assure the administration the greatest fluidity in their “wheeling and dealing.”

Planning for new facilities is taking up much of the time of the administrative staff, but there is every expectation that important announcements will be forthcoming during the World Congress on Chiropractic in Montreal, Quebec, the last week of July, 1967. This will be Canadian chiropractic’s centennial project. As Canada moves into its second century as a nation, C.M.C.C. anticipates moving into another more expansive phase of continuing progress.

1968 (Jan/Feb): **Digest of Chiropractic Economics** [10(4)] includes:

-CMCC president AE Homewood DC, ND, LLB authors “The serious need for educating the public” (p. 25)

-“College News: Canadian Memorial Chiropractic College” (p. 42):

The past several months have been busy around C.M.C.C. Students undertook to present Shakespeare’s Julius Caesar as their annual talent programme for 1967. The rehearsals, building of scenery and selling of tickets involved a great many hours of work by the majority of students. The entire effort was a success.

The Circle K Club (Kiwanis) have been selling Christmas trees to raise money for the support of orphans and this project promises to be lucrative.

Synchro-Therme research has been proceeding at a renewed pace with a number of students deeply involved. Other students have been engaged in a study of the relationship between emotional stress, as measured by the Cornell Index, and postural deviations, as measured by the Posturometer.

Life has been hectic for the administration due to settings of the Committee on the Healing Arts appointed by the provincial legislature to assess the professions and health needs of the public. Three briefs have had to be prepared, one, the original outline of the stature of the chiropractic profession and its education; second, a strong rebuttal of the unkind things said by allopathic medicine; third, documentation for answers to questions asked during the oral presentation. A portion of the Michigan Committee on State Affairs was met in Montreal for a discussion of chiropractic and chiropractic education in Canada. It is

hoped that the Michigan doctors were served well by this presentation and success will crown their efforts to amend the Chiropractic Act.

November 13 to 18 were the annual meetings of the Canadian Chiropractic Association and C.M.C.C. Board of Directors, with all of the reports and sessions such meetings entail. Plans for 1968 are most progressive and important announcements of C.M.C.C.'s developments will be forthcoming. The sour note is the failure of the Supreme Court of Canada to render a decision in the case against Metropolitan Toronto, arising out of the expropriation of a portion of the property in April of 1959.

The New Year of 1968 is anticipated as a year of unprecedented progress for C.M.C.C. and Canadian chiropractic, which it is hoped will be true for all divisions and institutions in the U.S.A. also.

1968 (Mar/Apr): **Digest of Chiropractic Economics** [10(5)] includes:

-“Supreme Court of Canada Says ‘No’ to College Appeal” (p. 28):

The final and binding decision by the Supreme Court of Canada was handed down January 23, 1968, in the case of the Canadian Memorial Chiropractic College vs. Metropolitan Toronto. The Supreme Court had heard the case early in June, 1967, and dismissed the action, leaving the decision of the Ontario Court of Appeal to stand.

This action was caused by the expropriation (condemnation proceedings in the U.S.A.) of an 80 foot wide strip of land through the centre of the College's property in April, 1959, subsequent underpinning of the building with serious damage, disruption of normal operation of the College for 32 months, loss of income, increased expenses, etc. To fix compensation the case was taken before an arbitrator in May, 1962, who fixed the award at \$770,000, plus 5% interest from December 15, 1959, but did not return title to the property.

Metropolitan Toronto took the case to the Ontario Court of Appeal where title to the property was returned but the award reduced to \$143,500, plus interest on \$93,500 from December, 1959.

C.M.C.C. appealed to the Supreme Court of Canada and counsel presented the case early in June, 1967, and the decision came down in January, 1968. This is final and irrevocable, so C.M.C.C. will receive only \$143,500, plus interest, but finds itself with a cause of action in law against Toronto Transit Commission which was responsible for the construction of the subway. The damages and losses have been considerable and continue. However, the experience of having to fight the “establishment” and the serious financial hardship caused by this expropriation and litigation raise serious doubts as to whether another creature of the municipality, backed by the tax payers' money, should be engaged in legal combat. The stakes are high, but so are the costs at a time when financial anemia has the patient, C.M.C.C. in a serious, if not grave, condition.

There are few precedents for the treatment received by this college at the hands of the municipality to which students have been attracted from every province of Canada and 16 foreign countries. The price of service has come exceedingly high.

1968 (June 20): letter on new CMCC stationery featuring artist's conception of Bayview Avenue campus, from A.E. Homewood DC, president; at page bottom the “Planning and Development Committee” lists H.L. Gauthier DC, A.E. Homewood DC and D.C. Sutherland DC (CMCC Archives):

HURRAH!

THE SHOVELS ARE DIGGING THE FOUNDATION!

Yes, doctor, after all these years of dreaming and promising, C.M.C.C. is to be in new buildings this September.

The building to your left is the teaching building with four classrooms, library, two technique rooms, chemistry, physiology, two microscopic, dissection labs, amphitheatre with teaching x-ray equipment, dressing and locker rooms, lounges for students and faculty. A gymnasium-auditorium is under the patio between buildings. The building on the right has a full floor of clinic, another of administrative offices and supply department, and a third of 6,000 square feet of rental space. There are two acres of land and adequate parking, adjoining Sherwood Park for additional recreation.

Don't miss this opportunity to inform your patients, friends and the general public what chiropractic has accomplished!

Please display prominently in your office, the poster that is to follow very soon. Give your patients the privilege of expressing their gratitude for what you and chiropractic have done for them. Send out far and wide the folders that will be supplied to inform the public of chiropractic progress.

If you feel that you can assist financially, your cheque in payment for the pamphlets will be most helpful, but order and mail as many as possible. If you would like to contribute to the cause, your name will appear on that piece of furniture or equipment that the donation can buy. If you, or anyone, wishes to provide a lasting and useful memorial to a loved one, please specify how the plaque is to read.

Canadian chiropractors have been seeking more Public Relations and a manner to ethically tell the chiropractic story – HERE IT IS! Make the most of it! It is likely to be some time before such an opportunity comes along again.

The public supports every imaginable type of charitable organization. Give them a chance to support chiropractic. Remember that any time a person invests a dollar in a project, he has a lasting interest in that project – in this case, CHIROPRACTIC.

A.E. Homewood, D.C., President

1968 (Aug): **ACA Journal of Chiropractic** [5(8)] includes:

-Donald C. Sutherland DC, CCA executive secretary, authors “Canadian report: Canadian Memorial Chiropractic College constructing new buildings” (p. 13); includes photo with Mr. G.W. Moog, Homewood, Sutherland, Mr. Kenneth Cooper & Gauthier:

1969: Homewood (1995) recalls:

Enrollments had been running consistently at approximately fifty students at September registration, with no midyear enrollments. For this reason, the classrooms were planned for seventy-two students and the laboratories for thirty-six. However, as the first enrollment in September 1969 drew to a close, we found we had an accepted enrollment of about 110. This necessitated some drastic changes in the layout and use of the new facilities. The cafeteria had to be moved from its original location to uncommitted space on the second floor of another college building. New doors had to be cut into the outside walls and many drastic change made. However, by enrollment date all was ready, and classes commenced as scheduled, although there was an entirely new schedule developed during those last several weeks. Since that time, the enrollment at CMCC has continued to expand, and it runs at capacity with a **sizeable number of applications having to be rejected each year**. Within several years, an addition was added to accommodate the ever-expanding student body.

1969 (Jan/Feb): **Digest of Chiropractic Economics** [11(4)] includes:

-cover photo of A. Earl Homewood DC, ND

-“Meet Your New Neighbors: Canadian Memorial Chiropractic College” (pp. 8-9); photo collection; notes Herb Vear DC is new dean, Dr. Jack Tolfree is new registrar (20 years of military experience); also:

Drs. Dan and Howard Spears have furnished the Registrar’s office in memory of their uncle, Dr. Leo L. Spears, one of chiropractic’s greats...

-A. Earl Homewood DC, ND, CMCC President, authors “The chiropractor’s secret weapon” (pp. 54-7)

1969 (Jan 8): history notes from Herb Vear (6/15/2000):

N.B.: The following few paragraphs have been drawn from memory and may not have confirmation support in CMCC archive files. However, they are accurate as far as my memory is concerned.

1. I was appointed Dean of CMCC in the late fall of 1968 and took office on or about January 8, 1969. My appointment wasn’t the best choice according to a number of CMCC faculty, who favored one of their own. That there was a small clique of part and full time faculty, who were graduates circa 1960- 1965, who believed they were better qualified for the position. After a grueling interview process by the CMCC Board and Dr. A.E. Homewood I was selected over the opposition of the faculty clique. I had taught pathology, histology and clinical nutrition from 1957. My major subject was pathology which I backed up with a 21/2 year attendance at post mortem=s at the Banting Institute of the U of Toronto. This arrangement was made by Dr. Homewood with the then Head of pathology at U of T, Dr. Anderson, who was a friend of Dr. Homewood. This resulted in my developing a Pathological Museum at CMCC from the pathological body parts I was allowed to remove after the Post Mortem Conferences. In addition, I was able to expand and improve the teaching of microscopic pathology including the sectioning of pathological tissues in our own lab. I was lucky to have the professional skill of Deiter Reshka, a valued member of faculty.
2. It is my opinion that my teaching skills, practice experience, and presence at over 200 post mortem=s from 1958 to 1962, and the accompanying brain cutting sessions, and case conferences, and not to mention the museum, were a major factor in my selection. To my knowledge, no other member of the chiropractic faculty had any similar experience.
3. Shortly after I started in January, there was a faculty meeting during which my appointment was questioned. Dr. Homewood, literally, lowered the boom, on dissension and advised the faculty to forget the conspiracy. During the spring semester, 4 of the dissenters submitted their resignations stating that they wanted more time in practice. Of these, only one was an unbiased resignation, and his decision to become active in association problems.
4. Within two days I had accepted the resignations and replaced the dissenters with very qualified persons who remained at the college for years, with one still on staff. No doubt I was expected to bargain with those who resigned and meet whatever conditions demanded. I believe this action set an example which was never repeated. I had just finished an 8 year term in the RCAF Reserve as an administrator and was used to standing firm on protocol if order was to be retained. I will not reveal the names of the rebels.

1969 (Feb 18): letter from Homewood to R.J. Paterson, Vice President of Johnson & Higgins Willis Faber Ltd. re: insurance for the college (CMCC Archives)

1969 (Mar 8; Saturday, 2PM): “Dedication” program for new campus (CMCC Archives):

-lists Board of Directors (all are chiropractors):

A.D. Bennett, Toronto	P. Martin, Hamilton
M. Bonvouloir, Montreal	A.D. Moore, Oakville, <i>Chairman</i>
D.A. Churchill, Dundas, Ont.	R.A. Oswald, Stoney Creek
J.S. DeLaurier, Stouffville, Ont.	D.M. Proudlock, Edmonton
G.L. Ferguson, Winnipeg	J.D. Rennicks, Toronto
N.W. Grizzle, Toronto	G.G. Reynolds, Port Alberni, B.C.
L.R.W. Hamilton, Regina	F. Soloduka, Toronto

-“Administrative Staff”: A.E. Homewood, D.C., President; H.J. Vear, D.C., Dean; Donald C. Sutherland, D.C., Executive Secretary; J. Tolfree, D.C., Registrar

-guest speaker is John Fisher, M.A., LL.D., ACA Director of Education

PHOTOGRAPH



President A. Earl Homewood, D.C., N.D., LL.B. & former President Robert N. Thompson, D.C. (M.P.) during 1969 dedication ceremonies of new campus for CMCC at 1900 Bayview Avenue, Toronto

1969 (Mar/Apr): ***Digest of Chiropractic Economics*** [11(5)] includes:

-“College News: Canadian Memorial Chiropractic College” (pp. 48-9); notes workmen still busy on new campus as classes proceed; Herb Vear is new dean; resignation of business manager (Mr. Howard Strong); Homewood is now “President’Administrator”

1969 (Mar/Apr): ***JCCA*** [13(1)] includes:

-cover photo & caption mentions dedication & opening of new campus of CMCC on 8 March 1969; Fred L. Clubine DC elected Board president

-“Canadian Memorial Chiropractic College dedication ceremony honours pioneers”; John A. Fisher, Director of Education for

ACA, is speaker; photo of Homewood & R.N. Thompson DC, MP (pp. 3-6)

–“Fred Clubine, D.C., elected college board president” (p. 7)

1969 (Sept/Oct): **JCCA** [13(3)] includes:

–“Canadian Memorial Chiropractic College” includes “Dean’s Report,” photo of John Kuruliak DC, clinic director (p. 7)

–“C.M.C.C. registers 120 freshman” (p. 8)

–“The candlestick: a presentation to C.M.C.C. by Duncan M. Allen, D.C., retired faculty member”; includes photo of Homewood & Allen (p. 9)

–ad mentions Homewood’s book, *The Chiropractor and the Law* (p. 22)

1969 (Oct): Homewood is abruptly fired as president & administrator of CMCC (Brown, 1989); Homewood (1995) recalls:

The board of directors met once per year in October, and at that meeting I was summarily dismissed without any discussion or any cause given, and to this day do not know the reasons for the board action. I had invitations to join the faculty of National College [of Chiropractic] and to return to Los Angeles College to work with Dr. Haynes. I chose the latter and returned to LACC to assist Dr. George Haynes, whose health was failing.

1969 (Dec 6): memo from former CMCC president Homewood to CMCC Board of Directors & Senate (CMCC Archives):

It has come to my attention that the claim was circulated, maliciously or negligently, that I had kept a letter from Dr. F.C. Peters, President of **Waterloo Lutheran University**, unanswered for an extended period of time and was opposed to investigating some form of affiliation with W.L.U. This is merely one example of some staff members circulating stories without first obtaining the facts.

Dr. Peters’ letter is dated Oct 20/69 and an answer was in the process of formulation with four pages and 0 points on paper, while preparing for the annual meeting and conducting business as usual. Dr. R.N. Thompson had informed me in the summer that there was an interest and recommended that the first approach should be made by Don Sutherland to his counterpart at W.L.U. This was brought to Don’s attention upon his return from holidays. He went to Waterloo on Mon., Sept. 29 and Dr. Peters visited C.M.C.C. on Tues. Sept. 30 and followed up with his letter on Oct. 20th. A return visit was arranged for Don, Herb and Jack from Nov. 7th and, apparently, every effort made to keep me from learning of this visit, since it is reported that I might “sabotage” the effort, but it leaked out.

It happened that Dr. Dave Larder and Father Postma, Pres. And Assistant of **Notre Dame U.** of Nelson, B.C., were scheduled for a visit to C.M.C.C. on Nov. 7th anyway.

Now, let’s get the record straight as to my attitude toward university association for C.M.C.C.:-

1) I am enthusiastically for the prestige, transfer of credits and, especially, the financial grants and subsidization;

2) In the light of the history of the eclectics, homeopaths and osteopaths I would be cautious about adding C.M.C.C.’s assets to the common pot of a university, since they could never be recovered;

3) I do not worship at the shrine of any university, nor believe that all brains reside in an university;

4) Most of the teaching at C.M.C.C. is equal to the average in university;

5) An extended course without extended privileges at a time when many more Ds. C. are required could well mitigate against enrolment,

especially, at a time when the course for the M.D. is being shortened without losing face;

6) Failure of the chiropractic course by holders of baccalaureate degrees has not been uncommon, thus university education is not necessarily an assurance of success in college or practice.

Therefore, with many additional thoughts, I am interested in enthusiastically exploring the possibilities of an association that would provide the benefits, but safeguard the future of Canadian chiropractic education. Let us not take the same road, or another of our own making, to hell and oblivion that has been trod by others. Prestige for present practitioners may be bought at the expense of loss of another healing art.

By all means, let investigation continue and an attempt be made, but with due caution.

1969 (Dec 10): letter from former CMCC president Homewood (CMCC Archives):

Dear Doctor:-

“The old order changeth” – at C.M.C.C. The President was ousted without explanation in accord with a plan formulated, apparently, last summer, since Dr. Alex Cameron of Chicago knew in July, Dr. John Kuruliak before coming to the clinic in Aug. and the Registrar was taking a business administration course this fall.

So, ours was a mere exercise in futility in writing the field, although the better than 12 to 1 ratio of over 225 replies to the questionnaire in favour of my continuing in the position of president are a source of comfort. My thanks to one and all who replied.

In May, 1963, CMCC paid the Canadian Associates Business Consultants for a report which said in part, “The lack of decisive leadership, combined with the failure to provide sufficient authority to those to whom responsibilities are given, the absence of a clear chain of command, plus other factors are primarily responsible for the intolerable situation the College finds itself in – administrative as well as financially.” (by a Ph.D. in Economics).

“I suggest that government by committee has been tried often enough that its failure to cope with each of these three functions (of a president) may safely be predicted.” – Dr. D.C. Williams, President and Vice-Chancellor, The University of Western Ontario, in an article “Who Shall Govern?” – July, Canadian University & College magazine.

For telling the Boards these truths, I lost my job, since it bruised the egos of Board members, although no criticism of the conscientious effort of Board members was intended. The system was the issue, not personalities. Busy practitioners cannot be expected to be able to administer a college. This is the job of employees who are supposed to be knowledgeable in their field.

At least the amendment to the By-laws, creating the office of President and providing him with reasonable authority, was passed, so the next president should be able to operate in a more realistic and business-like manner.

My retort to Dr. Clubine’s letter had been mailed prior to his explanation on Oct. 28th that he had not understood my intent to mail a letter to the field, hence it might have appeared that his veracity re. the letter was at question. An apology has been and is extended for any embarrassment caused him.

Individuals come and go at CMCC, but the institution must continue to be the first source of concern and has earned the right to the moral, financial and student referral support of every Canadian chiropractor. No profession can be better or stronger than its educational institution(s). My most sincere desire is to encourage every Canadian chiropractor to do his part to assure a strong and vibrant CMCC.

It has been a privilege to have served CMCC for more than 18 years, Canadian chiropractic and to have known so many of you personally, nor am I unmindful that the qualities and reputation that make my services desirable to a number of U.S. colleges were developed at CMCC. My thanks!

Sincerely yours,...

1969 (Dec 11): letter from J.A. Langford DC to A.E. Homewood DC in Willowdale, Ontario (CMCC Archives):

Dear Earl:

Thank you very much for your letter of Dec. 6th re university affiliation.

I am in complete agreement on many points, particularly the possibility of losing control of chiropractic. **Again this year I saw to it that C.C.A. directors passed motions making it an offence to code of ethics for a practitioner to openly negotiate for chiropractic inclusion in a health sciences complex.** This of course, was in regards to **U. of Alberta.**

The only place I see my thoughts varying from you own is in the number of students we should be ready to accept. I believe C.M.C.C. should know exactly how many students we can take as a maximum and do a good job and that we should not go over this number. If Canada needs more practitioners than this number will produce, then we need a second college, and this should come about.

You mention the extended course as working against enrolment, but students are themselves extending the course by take some university prior to C.M.C.C. The fact that we go to 5 years at C.M.C.C. beyond Grade 13 does not extend the chiropractic part which really remains 4 years, but we would be preparing them to make us of the 4 years. Admittedly medicine talks of reducing the course, but not the total number of years beyond grade 13. Most now have a 3 year B.A. before going into medicine while it used to be a 2 year pre med. The same is true in law. You can get in after 2 years of university but most have the 3 year B.A. first, and in my opinion the students themselves will gradually do this same thing at C.M.C.C.

It's good to hear from you Earl and I know how concerned you are for C.M.C.C. Only time will tell whether the correct decisions are made, but I'm a firm believer in the idea that the more thoughts we have on these subjects the better the final decision.

Best wishes,...

PHOTOGRAPH



A. Earl Homewood, D.C., N.D., LL.B., 12 December 1969 in Toronto (LACC Registrar's collection)

1970: Homewood named Assistant Administrative Dean of LACC (Brown, 1989)

1970-1974: AE **Homewood** DC, ND, LLB serves as Asst. Administrative Dean, then Dean at **LACC** (Rehm, 1980)

1970 (Oct): **JCCA** [14(3)] includes:

-“Canadian Memorial Chiropractic College” (p. 7-8); notes Homewood has taken job at LACC; photos of faculty including Scott Haldeman, now a student at the University of British Columbia

1970 (Nov): **Chirogram** [37(11)] includes:

-AE **Homewood** DC, ND notes death of Thure C Peterson DC, former president of the **Chiropractic Institute of NY**, on September 18 (p. 26)

1971 (July): **Chirogram** [38(7)] includes:

-additional **photos** in "Dr **Janse** honored" pictorial essay, including **Haynes, Goodfellow, Homewood, Lipe and Kirby** (pp. 15-8)

1971 (Nov/Dec): **Digest of Chiropractic Economics** [14(3)] includes:

-A.E. Homewood DC authors “A stimulus to education” (pp. 26, 78)

1973 (Jan/Feb): **Digest of Chiropractic Economics** [15(4)] includes:

-A. Earl Homewood, D.C., N.D., asst. administrative dean of the LACC, authors “77 years of turning the other cheek” (pp. 26, 28-9)

1974: AE **Homewood** becomes Adminstrative Dean of **LACC** (Rehm, 1980); had been Assistant Administrative Dean

PHOTOGRAPH



1974 (Mar): **Chirogram** [41(3)] includes:

-report on **Haynes'** elevation to president of **LACC**, Homewood becomes dean; **photos** of **Kersey, Haynes, Homewood** (pp. 16-8)

PHOTOGRAPH



A. Earl Homewood, D.C., N.D., LL.B. & Arthur V. Nilsson, D.C. at DTA Banquet, June 1974 (LACC Registrar's collection)

1974 (Sept): *Chirogram* [41(9)] includes:

-photo of Howard Balduc DC2B, AE Homewood LLB, DC and several other students who won top scores on NBCE exams (p. 18)



-photo of Wolf Adler DO, DC, ND, LLB, new Dean of "the Chiropractic College of the Pasadena University" and AE Homewood LLB, DC, Dean of LACC (p. 19)

1974 (Nov): *Chirogram* [41(11)] includes:

-reprints of several letters from chiropractic leaders (Leonard Fay, Haynes, Homewood) concerning CCE's recognition by DHEW (pp. 15-21)

1976: AE Homewood becomes LACC president (Rehm, 1980); resigns in 1976 (Aug) owing to dispute with Board of Regents (Brown, 1989)

PHOTOGRAPH



Richard H. Timmins & A. Earl Homewood, circa 1978

1976: Homewood (1995) recalls:

We began a building program to increase the classroom facilities for LACC, and since we were still unable to find a suitable location for the college, built a classroom building on the old campus. As the months passed, Dr. Haynes was forced to take more and more time off, and I assumed more of his duties, until in 1976, he came in one morning and cleared out his desk. [He] told me that he would not be back and [that I should] carry on as president. This transfer of authority and responsibility caused no ripple within the student body or staff.

Dr. Leonard Savage had been elected to the board. Several of his minions on the board began moving into the administration of the college rather than taking responsibility for policy and other board duties. One of the faculty was promoted to dean without my knowledge or consent. [This] was contrary to the administrative manual, since the president was responsible for the hiring and firing of all staff. Rather than causing any unpleasantness, I resigned and returned to Florida.

Within a few months I was invited to take over the presidency of the Naturopathic College in Portland, Oregon. I also had an invitation to join the staff of Western States Chiropractic College. [The invitation came from] the president, Dr. Richard Timmins, with whom I had worked for several years on the Council on Education. At that time, Western States was on its present campus and was enjoying a period of prosperity and adequate enrollment. Over the years, Western States has maintained a broad-scope education and scope of practice in Oregon and has had an influence upon the state of Washington, which has always been restrictive in its outlook on the chiropractic practice.

I chose to return to Portland to my alma mater, Western States College. However, when I arrived in Portland and Western States, Dr. Timmins had been relieved of his duties, and Dr. Herbert J. Vear was promoted from vice president to president. Dr. Vear had been a student of mine at CMCC in our first class beginning in 1945. I had hired Dr. Vear to teach while I was the administrative dean, and when I took over as president-dean, I had promoted him to the position of dean.

Robert Tolar, Ph.D. was the vice president at Western States. Unfortunately, Dr. Tolar appeared to resent my being on staff and

[seemed] concerned that I might be after his job, since I had a great deal more experience in chiropractic college operation than he had. The truth of the matter was that I was content to be an instructor and had no desire to return to administration in any college. In fact, I maintained a very low profile due to my association with Dr. Vear, the president. I avoided the cultivation of friendships of the various staff members to attempt to minimize Dr. Tolar's concern.

Of course, I had known some of the senior staff members for many years and had socialized with them at various conventions and speaking engagements throughout the country. I had known Dr. Appa Anderson and Dr. Richard Stonebrink for many years. Dr. John H. Jeffries joined the faculty shortly after I did, and we had adjoining offices. Both of us had many years of experience in the profession and shared many similar views. We became close friends. Paul Shervy, Ph.D., and Dr. (inaudible), who was chairman of the department in which I served, were on very friendly terms also. Dr. Michael Carnes had begun his teaching career in chiropractic at the Los Angeles College of Chiropractic while I was on the administrative staff there. Subsequently, he became a student of chiropractic and completed his education in chiropractic at Western States and joined their staff.

After three years with WSCC I turned sixty-five years old, and Dr. Tolar used this as an opportunity to have me retire and get me out of his field of concern. I had not intended to retire quite so soon, but I sold my house in Portland and returned to St. Petersburg, Florida, where I remain in complete retirement...

1977 (May/June): *Digest of Chiropractic Economics* [19(6)] includes:

-A. Earl Homewood, D.C., N.D. authors "This I believe" (pp. 52-3)

1978 (May/June): *Digest of Chiropractic Economics* [20(6)] includes:

-A. Earl Homewood, D.C., N.D., LL.B. of St. Petersburg FL authors "Cervical adjusting" (pp. 56-7)

1978: Homewood is "Distinguished Professor" at WSCC (Brown, 1989)

1981: Homewood receives "honorary Doctor of Laws" (LLD) at CMCC commencement exercises, award made by WSCC president Herb Vear DC & CMCC president Don Sutherland DC (Brown, 1989)

1981 (Aug 19): letter from A.E. Homewood, D.C., N.D., LL.B. to Ralph J. Martin, D.C., N.D. (in my Martin file)

1981 (Oct 18): letter from A.E. Homewood, D.C., N.D., LL.B. to Ralph J. Martin, D.C., N.D. (in my Martin file)

1982: Homewood retires to Florida (Brown, 1989)

1983 (Nov 26): letter from A.E. Homewood, D.C., N.D., LL.B. to Ralph J. Martin, D.C., N.D. (in my Martin file)

1983: Homewood publishes revised edition of Homer G. Beatty DC, ND's 1939 text, *Anatomical Adjustive Technique* (Brown, 1989)

1984 (Jan 27): letter from A.E. Homewood, D.C., N.D., LL.B. to Ralph J. Martin, D.C., N.D. (in my Martin file):

1984 (Feb 13): letter from A.E. Homewood, D.C., N.D., LL.B. to William A. Nelson, D.C., and copied to Ralph J. Martin, D.C., N.D. (in my Martin file); includes:

Dear Bill:-

Many thanks for the copy of your letter to Ralph in response to my critique of his latest book, a critique which he requested.

It would seem that Ralph took offense at my candor, although he has known me for many years and should have realized that when asked for a frank assessment, he is likely to get just that, otherwise it would have been a non-committal, diplomatic response. I deeply regret any bruised feelings that may have been caused to one whom I have respected and admired for years, as well as thinking of him as "friend."

For almost 40 years I have been emphasizing the teachings of D.D. Palmer that environmental stress, mechanical, chemical and/or psychological causes subluxation, and the location is dependent upon heredity (body type), posture, prior traumata, degree of concentration of the stress, irritability of the N.S., etc. Such stress may well have an autonomic influence in addition to the somatic, since the body is an unit of structure and function and one system is not activated without activity in the other, i.e., muscle contraction requires increased blood supply (sympathetic control). However, the autonomic response, therefore visceral alteration, is generalized, as in the fight-flight mechanism. Another factor must be introduced to focus the dysfunction in a specific viscus or visceral system. This chiropractic does admirably...

1984 (Feb 17): letter from A.E. Homewood, D.C., N.D., LL.B. to Ralph J. Martin, D.C., N.D. (in my Martin file):

Dear Ralph:-

Yours of the 12th received today and, as I feared, offence was taken at my response to your criticism of chiropractic theory.

I am at a loss to understand your remark, "I am surprised that you discount my credibility of my many case histories, but I guess that explains why academia has give me such a bad time."

There has never been any thought or intent to discredit any of your work or writings. I have never had anything but the deepest respect and regard for you as both a man and a practitioner. It is my intent only to share with you thoughts that might contribute to the total explanation and make it more meaningful for all concerned.

D.D.'s chiropractic was so seriously bastardized by the one-cause-one-cure boys that it has taken many years to get across the idea that the subluxation is an important cog in the process from environmental stress to disease or pathology and, as I see the picture, without the subluxation the body response is generalized as in the flight-flight response. What I thought that I was doing for you, was to help you to see how your discussions of stress were likely targeting specific organs, not with any thought of denigrating your contribution to our understanding of the body's response to stress.

Criticism of chiropractic always stirs the inferiority complex and causes a response that may be more harsh than justified. For such, I apologize and beg forgiveness.

How strange that I never knew about your brother being a fellow alumnus of Homer Beatty's. Many thanks for the picture which is excellent of Homer and Louisa. There was one more to make it six children in all. He got off to a late start, but made up for lost time.

It was interesting to learn that your son had been married in your home by the Rt. Rev. Dr. Jay Davis Kirby and that he was headed for Portland.

Sorry to hear that your wrists are giving you problems. That must have been quite a fall. I finally got rid of my sciatica, after about 18

months of pain that I hope never to repeat. Now there is just the odd twinge in the hip.

My #6 "son" arrived from Thailand on Dec. 19th and is struggling with the language. Don has returned to college and doing nicely. I hope to go up home in March to make some video tapes for CMCC on History, Principles and Technique, then bring my sister back with us.

All the best to you and yours.

Ever yours, Earl

1987 (Oct 30): letter from A. Earl Homewood, D.C., N.D., LL.B. to Edwin H. **Kimmel**, D.C. (in my Kimmel/CINY files):

Dear Ed:-

Thanks for yours of recent date.

I am not familiar with the research of Arlan Fur (?), although I believe that I did read an article, but cannot locate it and the content did not register too well.

As for the Activator, I am deeply prejudiced and biased against any mechanical device for "adjusting" and do not believe that exact direction can be translated from an x-ray to the patient, nor from an instrument. In other words, it is my, not-so-humble, opinion that only by direct contact of the doctor's hands on the tissue can exact direction, needed depth and force be sensed – this is part of the ART that, I fear, is being sadly neglected by those "manipulators" who are, in fact, mere animated pile drivers.

If a more exact thought relative to his research project is of interest, perhaps you could steer me to the article and I shall try to digest it and regurgitate some thoughts.

Best wishes, *Earl*

1987 (Nov 9): letter from A. Earl Homewood, D.C., N.D., LL.B. to Edwin H. **Kimmel**, D.C. (in my Kimmel/CINY files):

Dear Ed:-

Many thanks for the additional material relative to the forthcoming FIRST INTERNATIONAL CONFERENCE 1988. I shall get a few thoughts away, which may be of interest, or even some use to you, before beginning another time-consuming task.

Personally, I am sick of the nonsense about research and the worshipping at the shrine of allopathic medicine, as though they have the answers to all health problems. If their methods were even safe, it would not be so bad, but the record shows 200,000 deaths and 5% of the 1.4 million hospital admissions annually are the result of prescribed drugs. (Gross) David M. Spain wrote in his book, "Unfortunately, therefore, iatrogenic disease can now take its place almost as an equal alongside the bacteria as an important factor in the pathogenesis of human illness."

The U.S. Office of Technology Assessment in Sept., 1978, wrote, "...only 10 to 20% of all procedures used in present medical practice have been shown to be of benefit by controlled trials..."

Rep. Claude Pepper in his hearings on quackery said, "A quack is anyone who promotes medical remedies which are unproven." Do we need to ask who the quacks are? When will our profession recover from its inferiority complex?

Sam McClatchie, M.D., in his MISDIRECTED MEDICINE wrote, "Saying anything against research nowadays is like running down motherhood or blaspheming against God. Research, in fact, has become a religion, with its high priests, its acolytes, its prestigious trappings and, unfortunately, its zealotry and bigotry." Also, he wrote, "It is not necessary to do formal research to be a good doctor, and the sooner the high priests learn this, the less wasteful of money and manpower they will be."

Perhaps you receive THE CHIROPRACTIC REPORT directly, but enclosed is a copy of the Sept. issue that had much of interest to me relative to this subject of research.

What I have been unable to get across to Joe Keating, Ph.D., of NWCC is that chiropractic does not have a "this-for-that" type of approach; that every patient has a hereditarily different nervous system; the history of that nervous system is different in each case; the environmental causes are different in each; then, each chiropractor has a different grasp of the ART of adjusting, as well as a different technique. My concern is that our students are chasing techniques before mastering the ART of adjusting. To quote McClatchie again, "Farmer – I got more knowin' now that I does, and until the doin' I does catches up with the knowin' I has, I can't see no reason for knowin' no more." Until our young people learn the ART and LORE of what we have, there is not much sense in trying to teach them anything more. Money is being wasted on research to replicate the studies that have proven chiropractic twice as effective as allopathy in musculoskeletal conditions. Even with ten on the Research Dept. staff of NWCC, they are not writing elaborate reports of the benefits in visceral problems.

The first priority of our colleges should be to teach chiropractors the principles which make us different from other branches of generic medicine and adjusting, not manipulation, with the ART thoroughly ingrained. The LORE, as I call it, is that knowledge of how and when and where to adjust for visceral problems to stimulate or inhibit the autonomies, knowing that this is not going to be as exact in response as pushing buttons on a computer, but most likely to produce a more desirable response than brute-force-and awkwardness of manipulation. Unfortunately, I see some of our young people using the same move in the same direction on everybody with no thought as to the degree of lordosis, whether on the inside or outside of a scoliosis, etc. I don't know one that has mastered the six directions of correction of occiput on atlas to say nothing of the minor variations.

Enough already! You will note that practice has only made me more proficient in making typographical errors. I just hope that my adjustive skills have not degenerated accordingly.

Best wishes, *Earl*

1987 (Dec 4): letter from A. Earl Homewood, D.C., N.D., LL.B. to Edwin H. **Kimmel**, D.C.; Homewood complains about FCER's grant awards for LBP rather than visceral disorders (in my CINY files)

Dear Ed:-

Thanks for the note and enclosure.

It is interesting to see that in typical chiropractic fashion research is being segmented with the funds subdivided into miniscule amounts for each. "Miniscule" in comparison with the billions for the allopaths.

FCER is setting aside \$147,000. for A COLLABORATIVE CLINICAL TRIAL ON LOW BACK PAIN. Yet there are the retrospective surveys done by Roland Martin, M.D. of the Ore. Workmen's Com. Board, Wolf's study of Calif. comp., the one here in Fla., the insurance actuarial tables, the commissions in N.Z., U.S., Australia, Canada, Eng., etc., have demonstrated chiropractic to be effective in low back problems in a high percentage.

Why should money be wasted to replicate what has been proven. Why not research on some of the visceral conditions?

Better still, why not break in to the foundations for the sophisticated problems, like M.S., M.D., Parkinson's, etc. The friendly M.D. is not making much of a show and it might surprise everyone what a bit of good chiropractic could accomplish.

It is very difficult for me to remember that I am a "has-been" and my place is on the shelf with my mouth shut, when I see the public

need and chiropractic becoming no more than an ancillary method for allopathy in musculoskeletal conditions.

It is hoped that you will continue the good work and add to the chiropractic "light."

With every good wish for the forthcoming Christmas and New Year season, as well as the best 1988 ever, I remain,

Sincerely,...

1990 (Feb 26): A. Earl Homewood dies at his home in Florida (Nash, 1995)

1995 (May 23): letter to J.C. Keating from Herbert J. Vear DC (in my Vear file):

Dear Joe:

While going through my personal papers, I came across the attached material [1976 letter of resignation as dean of CMCC]. I thought that you might be interested. As you know. The CMCC rejected the presidential system of management until about 1980-1. Although Don Sutherland was appointed president on my resignation, he had no more authority than me until CCE forced the college to adopt a presidential system in 1980. The threat was real, either adopt a workable system or no accreditation.

The Board was a management board and held all the authority. They met every month for 8 to 10 hours and attempted to anticipate management problems. A system which was totally unworkable. As the senior management officer, I received mixed signals and direction from many board members with executive or committee authority, sometimes on a daily basis. A board which was wrapped-up in its own importance and read its own press releases.

For me it was the end of a nightmare and the beginning of a more productive life. It took me a decade to overcome my distrust of CMCC autocracy, but today there are no lingering problems for the present managements approach to education. Someday, I would like to record the conversion of CMCC from autocratic board management to the present system. The board at that time was painfully wrong not to mention incompetent. Earl Homewood was the first victim of the system as were other senior officers.

Joyce and me look forward to brunching with you. We will be at the banquet and can finalize our plans then.

All the best,...

1999 (Sept 11): letter from Don Sutherland to J.C. Keating:

...[Colin Greenshields] must be around 90 years of age and would have significant information to submit. He served as chairman of the Board of Directors of the college at a time when Dr. Earl Homewood was the dean. If you wish me to let Colin know of the project you are undertaking I would be glad to do so; however, you may want to do this yourself...He is a graduate of the Palmer College and did post-graduate work at CMCC, completing it in 1948. At that time graduates of Palmer were required to do additional studies at CMCC in order to qualify to write the Board exams in Ontario...He always kept meticulous records and was in office at a critical time, so I believe he could make a significant contribution. He also served on the faculty...

2002 (Sept 17): e-mail from Herb Lee, D.C. (herbertlee@sympatico.ca):

It appears that a member or members of the Board thought Earl should be relieved of his position as Dean, even though he was doing a good job and had the confidence of the profession and the majority of members on the Board. One Board member who didn't support Earl said that it was time for him to go. One has to conclude that it was

personal animosity on the part some Board members who wanted him out and who were able to persuade the others to vote him out. For no one had ever claimed that he was incompetent, obnoxious, or not caring.

In dismissing him the Board used the weak excuse that they were concerned about his health and for his own good they were relieving him of his responsibilities.

This was the last thing that Earl would have wanted. He enjoyed the responsibility of the job and had full intentions of staying on for some time to come. Even though he wasn't a robust person (he was under weight but had a fighting spirit and determination to get the job done). He took the responsibilities of the position as a challenge and enjoyed each working day. He enjoyed the support and confidence of the profession while he was in office.

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