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## Chronology of CALIFORNIA CHIROPRACTIC EDUCATIONAL FOUNDATION & MINUTES OF THE BOARD OF REGENTS & ADMINISTRATION OF LACC

1947 (Jan 22): CCEF receives charter (Aesculapian, 1961, p. 11)

1948 (Dec 13): CCEF letterhead indicates Ralph J. Martin DC is chairman, John Koer DC is secretary, and Siney Milbank DC, Lloyd A. Walters DC and Mr. William L. Gleeson are members of the Board of Regents (Martin, 1948)

1950 (Jan 7): CCEF Board Minutes #35:

-Regents present include: Sidney W. Milbank DC, President; John W. Koer DC, Secretary-Treasurer; Robert Stump DC; Clifford B. Eacrett DC; Mr. Julian A. Rachal  
-also "In attendane for reports and counsel" are: Ralph J. Martin DC, President of LACC; Raymond H. Houser DC, Dean of LACC; Leland P. Roberts DC, Acting Dean of LACC; Lee H. Norcross DC, Dean of LACC Graduate School; Mr. Wm. H. Daughtrey, LACC Bursar; Mr. C.P. Von Herzen, Legal Counsel to CCEF; Mr. John B. Norbert, Auditor; Mr. W.L. Mitchel, Associate Auditor

1950 (Feb 4): CCEF Board Minutes #36:

-Regents present include: Sidney W. Milbank DC, President; John W. Koer DC, Secretary-Treasurer; Robert Stump DC; Clifford B. Eacrett DC; Mr. F. Paul Marino; Mr. Julian A. Rachal  
-also "In attendane for reports and counsel" are: Raymond H. Houser DC, Dean of LACC; Lee H. Norcross DC, Dean of LACC Graduate School; Mr. Wm. H. Daughtrey, LACC Bursar; Mr. C.P. Von Herzen, Legal Counsel to CCEF  
-Houser notes Harrower Laboratory buildings in Glendale available on rental basis, owned by Cecil B. DeMille, now leased by Lambert Pharmaceutical Company who have vacated property  
-some Regents (Milbank, Stump) distressed that Ralph Martin has authorized purchase of alternative, "Knight property," at 908 Venice Blvd in LA  
-Norcross urged by Milbank to have Grad School courses pay for themselves (break even, at least); Eacrett reported said that "the graduate school and its program should be worth more than a slight loss -- we as a college owe the field by commitments every opportunity of assisting the doctors with further knowledge and education and that it be offered to them at a cost to cover expenses"  
-Stump "speaking for the Board stated that it was of a prerogative of the Bursar to recommend what classes shall be taught -- it is none of the Bursar's business what the Board of Regents desire -- whether we continue with classes at a loss or gain."  
-Board of Regents (BofR) accepts resignation from BofR of Mr. Wm. L. Gleeson  
-Julian A. Rachal reappointed to BofR  
-Houser, in executive session, asked to explain LP Roberts DC's resignation; notes students have little respect for Ralph Martin or bursar Mr. Daughtrey; Stump says Ralph Martin himself proposed that he be replaced as president by a well-trained educator; Houser proposed that Roberts serve as "Dean of College" and he, Houser as "Dean of Students"  
-Harry Q. Scott to replace Daughtrey as bursar  
-Ray Leiser DC, NCA delegate and H Arvis Talley DC, CCA President and Leo Montenegro, CCA VP, speak to BofR; CCA reps feel BofR should better inform field of activities, since field

funded creation of new LACC; BofR says it will consider distributing its minutes to CCA

-official report from Daughtrey indicates College is still seeking IRS tax-exempt status; Grad School lost \$629.24, suggests further losses will materialize unless changes made



Cecil B. DeMille of Metro-Goldwyn-Mayer (MGM) movie studios meets with leaders of the LACC in association with the College's lease agreement for its Glendale campus; left to right: board member Robert F. Stump, D.C.; Dean Raymond Houser, D.C., N.D.; board member and secretary John Koer, D.C., N.D.; Mr. DeMille; college President Ralph J. Martin, D.C., N.D.; board President Sidney W. Milbank, D.C.; Graduate School Dean Lee Norcross, D.C., N.D. (LACC Registrar's collection)

1950 (Feb 4): CCEF Board Minutes #37:

-Regents present include: Sidney W. Milbank DC, President; John W. Koer DC, Secretary-Treasurer; Robert Stump DC; Clifford B. Eacrett DC; Mr. F. Paul Marino; Mr. Julian A. Rachal  
-also "In attendane for reports and counsel" are: Raymond H. Houser DC, Dean of LACC; Mr. C.P. Von Herzen, Legal Counsel to CCEF  
-guests are: Dr. J. Lowrey Fendrich; Mr. Van A. Nation  
-Mr. Von Herzen "seriously questioned the propriety of the college going into this business," i.e., Audiometry, including Grad School training and sales through Prescription Hearing, Inc.; Marino also dubious  
-BofR considers appointment of Nation to BofR, and of Fendrich to replace Ralph Martin as president; Stump notes that Fendrich must realize probable decrease in student body after expiration of veterans' benefits  
-Nation appointed to BofR  
-Von Herzen will negotiate with IRS for tax-exempt status  
-Houser discusses availability of Glendale campus  
-Dean's report: Dr. Richard Swift left faculty, replaced by James O. Empringham DC, MS, new chair of Dept of Radiology;

Pathology lab equipment expanding; Feb. issue of Chirogram very well received (pictorial), printing of 5,000 extra copies was good idea; disgruntled student complained to VA about Henry Higley's teaching style

1950 (Mar 4): CCEF Board Minutes #38:

-Regents present include: Sidney W. Milbank DC, President; John W. Koer DC, Secretary-Treasurer; Robert Stump DC; Clifford B. Eacrett DC; Mr. F. Paul Marino; Mr. Julian A. Rachal; Mr. Van A. Nation

-also "In attendane for reports and counsel" are: Ralph J. Martin, President of LACC; Raymond H. Houser DC, Dean of LACC; Lee H. Norcross DC, Dean of LACC Graduate School; Mr. Harry Q. Scott, LACC Business Manager; Mr. C.P. Von Herzen, Legal Counsel to CCEF

-BofR appropriates \$250 to send James Empringham DC, MS to NCA Council x-ray symposium in Chicago

-Norcross reports visit to Honor Russell of San Francisco College of Chiropractic (SFCC) and McClintock at California Chiropractic College of Oakland (CCC-O) as rep of CCA, not CCEF:

San Francisco -- Mrs. Russell, owner of the S.F. College of Chiropractic invited the writer to visit the College during our off teaching time Sun. Feb. 26. There is much of interest to report that was learned during the visit and shall await the pleasure of the Bd. for an opportune time to more fully cover this event.

Respectfully submitted,  
Lee H. Norcross D.C.  
March 3, 1950

-Stump calls for committee to coordinate By-Laws of CCEF vs. By-Laws of LACC, since "Dr. Churchill drew up By-Laws through her attorney to control the college until she was full paid."

-still seeking IRS tax-exempt status

-Martin recommends ads for LACC in Parent-Teachers Association magazine, to reach teachers; BofR approves

-Martin recommends Clinic employ a nurse; BofR approves

-Martin proposes visits from educators to sit in with meetings of department heads

-BofR dismisses Fendrich as potential LACC president

-Martin pushes for campus development at 908 Venice Blvd in LA; Houser notes progress with Glendale campus option; Milbank raises issue of investing in equity vs. rent; **Bof R approves lease of Glendale campus**

-Martin offers "Report on Economic Outlook for LACC"; notes no significant, "dependable sources of income other than from tuition"; college currently enrolling 37-50 new veterans each term, but this will soon end; need to re-negotiate current contract for reimbursement from VA

-Martin's report further notes that "Cleveland Chiropractic College of LA (CCC/LA) and Hollywood Chiropractic College (HCC) are offering serious competition for students "on a basis of lowest possible standards and price cutting...Some means must be found to cause the State Board to use our school as a purely minimum standard which will require all schools to meet our standards in all respects. C.C.A. officials have been contacted in this respect, and every effort must be put forth to check this most serious threat to our school program"

-Martin notes that with loss of veterans students, space requirements at LACC will shrink

-Martin urges implementaton of two-year, pre-professional liberal arts admissions requirements for LACC applicants

1950 (Mar 18): CCEF Board Minutes #39:

-Regents present include: Sidney W. Milbank DC, President; John W. Koer DC, Secretary-Treasurer; Robert Stump DC; Clifford B.

Eacrett DC; Mr. F. Paul Marino; Mr. Julian A. Rachal; Mr. Van A. Nation

-Regents absent: Clifford B. Eacrett DC

-also "In attendane for reports and counsel" are: Ralph J. Martin, President of LACC; Raymond H. Houser DC, Dean of LACC

-BofR finalize plans to lease Glendale campus

-BofR "discussed the matter of the schools in northern California"; Stump & Koer of BofR will start negotiations with Mrs. Russell of SFCC & McClintock of CCC-O

1950 (Mar 25-26): Lee H. Norcross, dean of the LACC graduate school, reports on visit to SFCC and CCC (Norcross, 1950):

...Dr. Stump and I visited the San Francisco College and the California College at Oakland.

We were cordially received by Dr. McClintock and Mrs. Russell and there was much of interest to report. May I report particularly as concerns the Graduate School. Dr. McClintock spoke with much enthusiasm of our Graduate School and its program including having one Statewide educational institution. He declared that classes should be held in a College not a hotel and then offered his facilities emphasizing no charge or commitment.

In San Francisco Mrs. Russell in a more quiet way made the same offer "The Graduate School is welcome to our classroom and clinic facilities." Mrs. Russell especially offered one of her anatomical specimens and the use of the dissection room for our Graduate School use.

May I make clear that both Dr. McClintock and Mrs. Russell voluntarily and unsolicited made the above offers and comments on our Graduate School as both Dr. Stump and I acting as your representatives looked and listened, and therefore made no reply other than a courteous acknowledgement.

At the Coordinating Council Sunday afternoon we were asked "have we explore the advantages of holding Graduate School classes in the two northern Colleges?" My answer on the floor was "That was on Dr. Stump's and the speaker's agenda." Sunday evening in the main floor (library) of the Leamington I listened to many discussions regarding holding classes in the colleges. It seemed to be known to everyone excepting (us) that College facilities would be offered at this time. We could hold X-ray, Psychiatry, Iridiagnosis and General lectures at McClintock's, his clinical space is very small, inadequate for any teaching class. Patients would be required to walk three flights, no elevator service Saturday afternoon or Sunday. At San Francisco, clinic space adequate, dissection room facilities would permit a Graduate level class. Elevator service available as the College occupies the entire building.

Among conversations I listened to regarding Bay are extension classes I feel certain that holding the classes at the colleges would stimulate class attendance and would afford facilities for actual clinical demonstration and practical work. It is my belief that it would add favorably on future professional relationship. Reflecting a remark between Drs. Coquet and Hightower that classes suitable to the best available facilities be held at either the San Francisco College or the Oakland College. Further qualifying that this would allay professional political factionalism.

Report of the dean of the Graduate School to the Board of Regents, 1 April 1950 (Minutes of the Board of Regents of the California Chiropractic Educational Foundation; Office of the President of the Los Angeles College of Chiropractic)

1950 (Apr 1): CCEF Board Minutes #40:

-Regents present include: Sidney W. Milbank DC, President; John W. Koer DC, Secretary-Treasurer; Robert Stump DC; Clifford B. Eacrett DC; Mr. F. Paul Marino; Mr. Julian A. Rachal

-also "In attendane for reports and counsel" are: Ralph J. Martin, President of LACC; Raymond H. Houser DC, Dean of LACC; Mr. Harry Q. Scott, Business Manager

- “In absentia: Dr. Lee H. Norcross, Dean Graduate School LACC”
- Martin “called attention to the minutes in which no reference was made to his opposition to Glendale property”
- Houser notes that CCA has asked for space on new campus in Glendale; Houser feels there is inadequate room; Martin feels CCA office would be politically wise
- Martin notes VA feels LACC faculty salaries are too low; board adjust upward to maximum of \$550/month
- Martin leads BofR to consider details of move to Glendale
- BofR names committee to change name of LACC
- Rachal “led discussion relative to the position of President now held by Dr. Martin”; BofR “apprised...that college cannot be accredited...until we have employed a president with the Ph.D. title and the department heads must likewise have the same title -- this is an accepted pedagogical requirement in colleges”
- Martin agrees to continue as president until a PhD can be employed
- Stump reports trip to Northern CA schools:
  - ...talked with Dr. Percy, Secretary State Board of Chiropractic Examiners and with Dr. Talley, President of the CCA -- had interview with Mrs. Russell on Sunday at 10:00 AM, with Dr. McClintock at 11:00 AM -- and a meeting with the coordinating council at 3:00 PM. Dr. Stump informed the Board of Regents that Dr. Percy said that there were no funds available to inspect schools -- only requirements to be enforced are those in No. 16 Initiative -- Dr. Percy concerned over the educational requirements of the new law. Dr. Stump observed and listened to the various views expressed by the doctors in the field -- Mrs. Russell and Dr. McClintock will acquiesce to one college, request what is necessary to cooperate and fulfill this desire -- impressions of various members of the field that we should bring pressure on Board of Examiners for enforcing educational standards -- the LACC should not present a program setting forth standards or enforce them -- may cause factional strain and division in field -- the majority want only one college.
  - Dr. Stump presented a plan discussed by the Board of Regents to the doctors of the North as follows -- one college in the State -- **main campus** and college for teaching theory and didactic material **in the southland** and clinics established in Oakland or where necessary. Consensus of opinion of Board of Regents that acceptance of Russell school would be a liability. Board of Examiners apparently will set standards of profession at level of inferior schools -- LACC will be laboring under difficulty circumstances of running a school with the high standards we have established.
- Martin’s written report notes:
  - ...Physicians and Surgeons Society...has the sympathy of a large number of our faculty and students...The P&S leaders have asked of us what is the use of a 4480 hour course for such a restricted practice and why attend graduate school classes unless it leads toward a less restricted scope of practice? They say that students can get an unlimited medical license for an equivalent course so why invest so much time and money for a chiropractic license? Their leaders are making the claim that only through a broader license, (P&S) can chiropractors become included in the eventual socialized medicine program of both state and nation ([Martin, 1950b](#)).
- Martin’s report further proposes that any student or DC who brings in a non-GI student should receive a \$100 tuition waiver or grad school tuition credit
- Martin proposes LACC name change to: “Pacific University, College of Chiropractic,” “Southwest University, College of Chiropractic,” or “Southwestern States University, College of Chiropractic”; says Martin:
  - There are numerous tangible advantages to University rating as differentiated from a “college.” To secure these advantages is our reason for selecting University status.
- Houser’s written report includes:
  4. Mrs. Russell of the San Francisco College of Chiropractic spent three hours in my office on Friday during which time she stated that

she is now of the opinion that there should be but one chiropractic college in California, and that she is willing and ready to cooperate fully to bring this about. She is ready to negotiate on almost any reasonable terms. It would seem necessary and advisable, however, that the students which she has matriculated should be completed at the college or at some college in the bay area. She had in mind that perhaps we might acquire her college, conduct an undergraduate curriculum long enough to complete the training of those now enrolled and at the same time to use the facilities of the college for the Graduate School work. At the present time they have **enrolled 60 students**. From a financial standpoint the college represents an investment of \$15,000.00, \$10,000 of which was borrowed from her husband and \$5,000.00 of her own money. The new value of the equipment which she now has is \$11,000.00. The present value, as recently computed, is \$8,000.00. She indicated, of course, that she would like to get out of the college her original investment though she also made clear that she is ready and willing to negotiate.

1950 (May 6): CCEF Board Minutes #42:

- FIRST MEETING OF BOARD ON GLENDALE CAMPUS
- Regents present include: Sidney W. Milbank DC, President; John W. Koer DC, Secretary-Treasurer; Robert Stump DC; Clifford B. Eacrett DC; Mr. F. Paul Marino;
- also “In attendance for reports and counsel” are: Raymond H. Houser DC, Dean of LACC; Norcross; Von Herzen; Mr. Harry Q. Scott, Business Manager; Mr. Edward Flynn, Public Relations; Mr. R.N. Witt, President of the Student Body LACC; Mr. W.E. Thomas, Student Council, LACC
- Norcross recommends Doctor of Science for Nilsson, master’s degrees for Drs. Hopkins, Grove & Higley
- BofR considered LACC name change to “College of Chiropractic Physicians” and add “Surgeons” later; Von Herzen says Attorney General will undoubtedly disallow
- “Committee on Research & Evaluation of Treatment Procedure” appointed by Milbank, including Eacrett (chair), Martin, Houser, Roberts, Dr. L.G. Roeder, Haynes & Mr. Von Herzen
- BofR officially thanks student body for help in moving to Glendale campus
- Stump reported that McClintock & Russell each want \$30K for their respective schools:
  - ...will take \$10,000 down and balance over an equitable time basis -- schools in North realize that they cannot comply or compete with the standards of the L.A.C.C. -- should continue with negotiations without enmity or arousing ill-will -- let us keep in touch with Dr. McClintock and Mrs. Russell -- coordinating council of the C.C.A. met in the North during march and they full recognize the problem and desire a speedy and expedient solution -- members of profession in the North in full accord to maintain the high standards as expressed by the L.A.C.C.
  - The Board of Regents discussed the matter of buying the Northern schools -- consensus of opinion of Regents was in favor of setting up a separate school for the Graduate School and a clinic.
  - The Board discussed the matter of offering the North as a means of securing funds for this school problems, 60% of money raised due to the sale of tickets in “Fund-Raising” campaign.
  - MOTION by Dr. C.B. Eacrett that the Board of Regents authorize Dr. Robert Stump and Dr. Lee Norcross to explore into the possibility of obtaining a clinic building for the Graduate School in Oakland and that we encourage the field in the North to develop this unit of the Graduate School under the direction of the C.C.E.F.
- SECONDED...CARRIED
- The Board of Regents instructed Dr. Norcross and authorized him to assist in forming a **National Association of Graduate Study**.
- BofR reviews letter from U.S. Treasury Dept. granting tax-free status of the CCEF as of 23 June 1949

1950 (June 3): CCEF Board Minutes #43:

- Regents present include: Sidney W. Milbank DC, President; John W. Koer DC, Secretary-Treasurer; Robert Stump DC; Clifford B. Eacrett DC; Leo E. Montenegro DC; Mr. F. Paul Marino; Mr. Van A. Nation
- also "In attendane for reports and counsel" are: Ralph J. Martin, President of LACC; Raymond H. Houser DC, Dean of LACC; Lee H. Norcross, Grad School Dean; Mr. C.P. Von Herzen, Legal Counsel to CCEF; Mr. Harry Q. Scott, Business Manager; Mr. Edward Flynn, Public Relations Manager LACC
- "In absentia: Mr. Julian A. Rachal - Absent due to illness"
- Leo Montenegro appointed by CCA to serve 3-yr term on BofR, replace Clifford B. Eacrett DC, ND, effective Feb. 19, 1950
- Stump opposes seating of Montenegro, whose "concepts and principles relative to chiropractic -- feels not in harmony..."
- George Haynes is Director of LACC Clinic
- Eacrett will be awarded honorary "Doctor of Science in Chiropractic" degree at June commencement
- Russell of SFCC speaks to BofR:

The chair entertained advice and plans of approach before asking Mrs. Russell into meeting. Mrs. Russell, owner of the San Francisco College of Chiropractic, was introduced to the Board of Regents by Dr. Stump. Mrs. Russell proceeded to tell board of her problems to procure laboratory license and read a series of letters between she and the Board of Health and the Board of Examiners. General discussion and questions ensued -- Mrs. Russell offered Mr. von Herzen her file of correspondence for his study and perusal.

-Martin's written report to BofR says:

1. A laboratory technologist has been required by the State Board of Health in each branch of our school clinic. Our permit for the Glendale branch is not complete until this compliance has been made. The matter has been presented to Mr. von Herzen to avoid taking any steps which might compromise our position relative to diagnostic privileges granted by our administrative law.

2. Acquisition of the Russell School in San Francisco would give the Bay area graduate school clinic and teaching facilities and personnel to operate the school could be used to assist graduate school administrative problems eliminating much travel expenses. The purchase cannot be consummated without advance approval by the Department of Education of California and the Veteran's Administration.

3. An emissary from Dr. McClintock contacted the author of this report at the convention in Oakland. He indicated that Dr. McClintock foresees that he will eventually be forced to give into the program of educaiton adopted by the profession represented by the C.C.E.F. but desires to remain in teaching capacity when amalgamation takes place.

-Martin's report notes that LACC faculty request free auditing without credit of Grad School course offerings; Martin recommends that the BofR send a letter to Dr. Haynes:

...concerning his outstanding success in securing equipment for the clinic amounting to \$31,000 - \$24,000 of which was at no cost.

1950 (July 8): CCEF Board Minutes #44:

- Regents present include: Sidney W. Milbank DC, President; John W. Koer DC, Secretary-Treasurer; Robert Stump DC; Leo E. Montenegro DC; Mr. F. Paul Marino; Mr. Julian A. Rachal
- also "In attendane for reports and counsel" are: Ralph J. Martin, President of LACC; Raymond H. Houser DC, Dean of LACC; Lee H. Norcross, Grad School Dean; Mr. Harry Q. Scott, Business Manager
- "In absentia:" Mr. C.P. Von Herzen, Legal Counsel to CCEF; Mr. Van A. Nation
- George Haynes is "Assistant Dean"
- issue of requiring "loyalty oaths" of faculty members

-member of BofR will serve on editorial board of Chirogram; BofR distinguishes between editor and "managing editor," latter not to pass judgment on editorial matters

-concern over student indoctrination in the "chiropractic concept" vs. "medical aspect"

-Lee Norcross' 1947 plan for Grad School

-Martin's written reports suggests that pledges to California CRF be paid directly to CCEF, since DCs no longer have faith in CRF, but made pledges to help LACC

-resolutions include:

...petition and request the State Board of Chiropractic Examiners to promptly fix and establish the standard of education for chiropractic colleges, upon the highest and best standard now existing in the is state and that all temporary and provisional [sic] approvals of colleges failing to meet this standard be terminated immediately.

1950 (Aug 5): CCEF Board Minutes #45:

-Regents present include: Sidney W. Milbank DC, President; John W. Koer DC, Secretary-Treasurer; Robert Stump DC; Leo E. Montenegro DC; Mr. F. Paul Marino

-also "In attendane for reports and counsel" are: Raymond H. Houser DC, Dean of LACC; Mr. Harry Q. Scott, Business Manager; Frank B. Hamilton DC, Chief Obstetrical Clinician; Mr. C.P. Von Herzen, Legal Counsel to CCEF

-"In absentia:" Mr. Van A. Nation, Mr. Julian A. Rachal, Ralph Martin, Lee Norcross

-Frank Hamilton DC notes loss of observation privileges at area hospitals, could do home deliveries, notes cost of \$57 for "home pack" recommended by Los Angeles City Maternity Service; loss of privileges due to State Board of Health's ruling that hospital must have "teaching license" to permit DC-students to observe

-Percy of BCE recommends "...we do only normal cases - any other cases bordering abnormal or pathological problems should be referred to other professions."

-Hamilton notes LA Fire Dept will give "full cooperation" if first aid or resuscitation needed; County Hospital will accept any case in labor deemed in need of in-patient referral; consider using former dissection lab at 920 Venice Blvd in LA as site for "lying-in service"

-note that:

...we must continue to fight the legality of the practice of obstetrics by our field -- in past 15 years no cases have been lost by the Chiropractic profession.

Counsel offered the following information -- Attorney General U.S. Webb rendered a decision about 20 years ago that Chiropractors cannot practice obstetrics and offered the following cases. Dr. Shook case acquitted, Dr. Long case acquitted, Dr. Hightower case acquitted, Dr. Rigler convicted on charge of surgery -- episiotomy. Mr. von Herzen recommended that we must sustain the practice of obstetrics in our profession. Recommended further that we remove OB cases from the college until we are sure that the Veterans Administration is favorable to our case.

Board of Regents unanimously agreed that we press our case for legal recognition -- that we do all in our power to maintain OB clinic and that we render all legal assistance necessary to practitioners involved in court action.

-officers of BofR re-elected

-Martin absent while attending "National convention in Washington, D.C."

-Leo Montenegro heads "Committee on Research and Evaluation of Treatment Procedures," which has discussed at length the issue of introducing pharmacology courses in grad and undergrad curriculum

-Houser's written report notes:

As you know our obstetrical clinic program has been progressing nicely under the guidance of Dr. Hamilton. Since the inauguration of this service, less than a year ago, there have been a number of

deliveries and the Senior students participating in the clinic have been very active in building up this department. It seems now, however, that we are faced with the loss of hospital affiliations for deliveries. Apparently pressure has been brought to bear on the hospital which we use by the State Department of Public Health who have informed the hospital that since they do not hold a teaching permit undergraduates cannot be permitted to observe activities within the hospital. This naturally is a serious blow to our obstetrical program. At the present moment no solution to this problem is seen.

1951 (Mar 13): Harry Q. Scott's report to BofR and Martin (included with CCEF Minutes of 3/17/51) notes:

We are proceeding with arrangements to vacate the premises at 920 Venice Boulevard as of April 20th, in accordance with the lease entered into with the California School of Practical Nursing.

1951 (Apr 28): CCEF Board Minutes #53:

-Regents present include: Sidney W. Milbank DC, President; John W. Koer DC, Secretary-Treasurer; Robert Stump DC; Leo E. Montenegro DC; Mr. Van A. Nation, Mr. Julian A. Rachal, Mr. F. Paul Marino

-also "In attendance for reports and counsel" are: Martin; Raymond H. Houser DC, Dean of LACC; Lee Norcross DC; Mr. George D. Klimer, Business Manager LACC; Frank B. Hamilton DC, Member, Committee on Clinics; Mr. C.P. Von Herzen, Legal Counsel to CCEF

-BofR considers whether they should ask Martin to continue without pay as president; Nation would have Martin continue, Montenegro says Martin did not represent the CCA's views when Martin was their representative on the BofR; Montenegro wants Norcross appointed temporary president, Milbank recommends looking for someone else; **Milbank is appointed new LACC president**

-**Martin steps down as LACC president**; BofR "authorizes Dr. Martin's pay be extended to April 30 and with two weeks separation pay"

-von Herzen notes that CA Sec'y of State rejects name change to "College of Chiropractic Physicians"; BofR tells counsel to continue to try to secure new name

-Mr. Klimmer replaces Mr. Scott as Business Manager

1951 (May 9): CCEF Board Minutes #54:

-Regents present include: Sidney W. Milbank DC, President; John W. Koer DC, Secretary-Treasurer; Robert Stump DC; Leo E. Montenegro DC; Mr. Julian A. Rachal,

-also "In attendance for reports and counsel" are: Raymond H. Houser DC, "Acting Administrative Officer, LACC"; George D. Klokmmmer, Business Manager; Mr. C.P. Von Herzen, Legal Counsel to CCEF; Dr. Martin (no title)

-"In Absentia:" Mr. Van A. Nation, Mr. F. Paul Marino

-notes:

Board of Regents discussed the rumors that are existent regarding the appointment of Dr. George H. Haynes as Acting Dean of LACC -- there seems to be some dissension because of this temporary appointment.

-notes:

Dr. Milbank called on Dr. Martin to report on matter of the school in the North -- Dr. Martin stated that commitments should have been submitted by last Thursday, May 3 -- the principles concerned in the negotiations are the Board of Regents, Board of Examiners and Dr. McClintock as owner of the California College of Chiropractic.

Dr. McClintock would sell his school to the Board of Regents for about \$20,000.00 and that the school in Oakland would be operated under the specifications of the NCA educational program and the Board of Regents -- to be paid by his serving as a paid officer.

Dr. Milbank informed the Board of Regents that he would meet with Dr. Molle of the Board of Examiners -- Board of Examiners to close the San Francisco College of Chiropractic...

Board of Regents feel that the LACC would have to subsidize the Northern School

-Milbank appoints committee of Stump, Koer, Montenegro, Von Herzen, Klimmer & Martin to look into absorbing McClintock's school in Oakland

1951 (June 9): CCEF Board Minutes #55:

-Regents present include: Sidney W. Milbank DC, President; John W. Koer DC, Secretary-Treasurer; Leo E. Montenegro DC; Mr. Julian A. Rachal; Dr. George Taylor

-also "In attendance for reports and counsel" are: Raymond H. Houser DC, "Acting Administrative Officer, LACC"; George H. Haynes, "Acting Dean," LACC; L.P. Roberts DC "Assistant Dean, Graduate School; George D. Klokmmmer, Business Manager; Mr. C.P. Von Herzen, Legal Counsel

-"In Absentia:" Mr. Van A. Nation, Mr. F. Paul Marino

-Taylor succeeds Stump as member of BofR

-notes:

Dr. Haynes gave a brief but interesting supplement -- stated that special tests for incoming students were being given and that two recommendations were necessary and that Intelligence tests after they are enrolled are being given.

-Leland Roberts reports on trip:

...to visits in Oklahoma City, Fort Worth, New York, Michigan, Missouri. Related the desire of various schools and associations to adopt graduate study -- asked if the LACC could set up similar graduate school courses in any other colleges -- Chirogram well received throughout the rank and file of the profession.

-Montenegro becomes VP of BofR

1951 (Aug 4): CCEF Board Minutes #57:

-includes letter from Stuart Schillig DC (son of Charles E. Schillig DC):

STUART F. SCHILLIG, D.C.  
432 McHenry Avenue  
Modesto, California  
June 28, 1951

Dr. L.E. Montenegro

6606 Sunset Blvd.

Hollywood, Calif.

Dear Monty:

Thank you for your letter of the 25th calling my attention to the Ratledge College matter.

By an dlarge, I go along with your thoughts on standards and college approvals. Further, I would like to see ONE good school in California - period - with a campus in both the geographical north and south.

I am doubtful that Dr. Cleveland's "pressure" on the State Board will be productive. However, as per your suggestion, I have an appointment with Dr. Percy and will take the matter up with him.

I would like to have had a chat with you about the NCA situation. Doubtless Talley and I will have some fun with it in Detroit. I speak of our friend the gnu!

Again, thanks for the suggestion - and be assured that your thoughts on various problems will be well received in this quarter.

Cordially yours,

Stuart

Stuart F. Schillig, D.C.

1951 (July 22-27): Minutes of the annual meeting of the National Chiropractic Association (NCA) Council on Education, Detroit:

Drs. Stewart Schillig and Arvis Talley, present and past Presidents of the California Chiropractic Association were also invited

in to present their viewpoint on the subject. Following were the main points brought out in the related discussions...

5- When these men were asked as to whom they would approve of as the NCA representative on the Board of Regents of the L.A. College to fill the vacancy of Dr. Koer they stated that they would approve of either Dr. Clyde Martyn or Dr. Floyd Cregger but not Dr. Ralph Martin...

8- It should be mentioned that Drs. Schillig and Talley had previously met with Dr. Nugent and some of the members of the accrediting committee and had definitely advised them of the official C.C.A. attitude in relation to the question at hand and that essentially it was one of "hands off".

9- Mention should also be made of the fact that in a consequent meeting the Executive Board of the NCA and a representative group of the Council on Education advised the Board that the Council recommended the appointment of Dr. Clyde Martyn as the NCA representative on the Board of Regents of the L.A. College ([Minutes, 1951](#)).

1951 (Aug 17): "Report covering the April 20, 1951 to August 17, 1951 Semester" from "Acting Dean" George H. Haynes, D.C. to "Acting Administrative Officer" Raymond H. Houser, D.C., reviews courses taught, number of students, etc.; notes "semester started with a total enrollment of 394 students"; notes also that the San Francisco College of Chiropractic (SFCC) "closed its doors on May 9, 1951" (LACC Registrar's Archives)

1951 (Sept 1): CCEF Board Minutes #58:

-Floyd Cregger DC (NCA appointee) replaces John Koer DC on BofR

1952 (Feb 2): CCEF Board Minutes #62:

-Regents present include: Sidney W. Milbank DC, President; Leo Montenegro DC, VP; George Taylor DC; Vierling Kersey PedD; Mr. Julian A. Rachal

-this is Kersey's first meeting as member of BofR?

1953 (June 4): CCEF Board Minutes #73:

-Regents present include: Sidney W. Milbank DC, President; Leo Montenegro DC, VP; Floyd Cregger DC, Secretary-Treasurer; George Taylor DC; Vierling Kersey PedD (Regent and Administrative Director of LACC); Mr. Julian A. Rachal

-also present are: CP Von Herzen, Legal Counsel; Raymond Houser DC, Dean; George Haynes DC, MS, Asst Dean; James A. Newton DC, Acting Dean of the Graduate School; Lee H. Norcross DC, ND, Director of Professional Relations; Nancy Whalen, Secretary, LACC

-text:

Dr. Kersey made the statement that before Dr. Norcross presented his report, he wanted the Board to know that Dr. Norcross' trip to Washington was not represented by himself nor the school. He stated that the college was not financially able to finance this trip and he didn't feel justified in authorizing such a trip.

Dr. Norcross presented his report, which will follow, and stated that his expenses were financed by the Proctology Society for the amount of \$150.00, and by the California Chiropractic Association for the amount of \$254.00.

Report of activities of Lee H. Norcross for Meeting, June 4th, 1953. Brief outline will be supplemented as requested.

Item ONE: THE TRIP TO WASHINGTON D.C., APRIL 27TH-30TH, 1953

Purpose of the trip: To obtain action on the formal application for acceptance of an accrediting agency for Chiropractic Education. Colleges to be designated as Institutions of Higher Education - that meet Criteria - and the recognition of Chiropractic Specialists.

Item TWO: The major points covered in the conversations and results -

1. A clear understanding of our educational and professional status (?) our vocational status (?) and its meaning to us as individual practitioners, or collectively, and to our colleges.
2. Received a written acknowledgment of our formal application that action for approval is to be withheld pending further developments.
3. During our conversations suggestions and directives were given for development prior to the next meeting in Washington, D.C. The items and conditions pertaining were fair, understandable, and certainly possible to meet.
4. I was courteously received, no hurried conferences, by the various officials directly concerned with our project and application and by the Official of Government related to the organization, the formation of policy, and the scope of responsibilities of this new cabinet rank DEPARTMENT OF HEALTH, EDUCATIONAL WELFARE under a Secretary.
5. We are now acquainted with the administrative procedure and have established active and personal contacts with the administrative assistants of the Officials of Government, the Department Secretary, and the heads of the Department Agencies directly concerned with all matters of Health, Education and Welfare - including our application.

1954 (Feb 4): CCEF Board Minutes #77:

-Linnie Cale joins CCEF Board

-Mr. Rachal recommends that BCE mandate 2 yr pre-professional requirements, or that NCA Council on Education require such for accreditation

-desperation re: decreased enrollment; proposal to reactivate alumni association

1954 (Apr 1): CCEF Board Minutes #78:

-student body is only 135, and "no prospects of an increase soon"

-Sidney Milbank DC (no longer CCEF Regent, now LACC president) advises against discontinuing 2-yr pre-professional college credits admissions requirement

-Haynes notes loss of 35 students owing to 2-yr pre-professional requirement

-Vierling Kersey PedD is CCEF board member and "Administrative Director" of LACC

1954 (Apr 22): CCEF Board Minutes #78a:

-Dr. Jack Borland (DC?), member of CCEF board, recommends purchase of California Chiropractic College in Oakland

-McClintock wants to sell CCC for \$6,500K in installments; Haynes sent to Oakland to survey equipment, assets, debts, etc.

-CCEF board is frustrated that BCE has not required 2-yr pre-professional college requirement

1954 (May 20): CCEF Board Minutes #79:

-Vierling Kersey PedD says LACC's annual income is \$129K...going quickly into debt

-strategies for fund-raising discussed, including operating night school for secretaries

1954 (June 17): CCEF Board Minutes #80:

-payroll crisis

-DeMille wants to sell Glendale property, but first wants 4 months back rent paid

-Von Herzen still working to change name of corporation to "College of Chiropractic Physicians"

1954 (Aug 1): CCEF Board Minutes #80b:

-Nugent attends; CRF/NCA will loan LACC \$10K to overcome fiscal crisis

-LACC rejects help from CCA for fear CCA will want undue control of CCEF board

1954 (Aug 2): CCEF Board Minutes #81:

-William Thomas DC, representing CCA, offers that CCA will bail LACC out if all current board members resign; Drs. Cale and Borland, appointed by CCA, directed to agree with CCA's offer

-Linnie Cale alternatively proposes that NCA and CCA each loan LACC \$5K in compromise; CCA representatives (Thomas, Lee Norcross, Frank Hamilton) refuse, indicate they are not authorized to negotiate

-Nugent emphasizes that NCA does not want to purchase school, but wishes LACC to be "self perpetuating"

1955 (Jan 13): CCEF Board Minutes #83:

-C. Robert Hastings DC appointed to CCEF Board by the Board (perhaps to replace Borland, who has resigned)

-Hastings notes that CCA president feels that full scope-of-practice (i.e., "parenteral therapy, antibiotics, etc.") should be taught and practiced in LACC training clinics

1955 (Feb 17): CCEF Board Minutes #84:

-Board still wishes to retain 2-yr pre-professional college admissions requirement

-Haynes notes continuing loss (transfers out) of LACC students due to rigor of curriculum

-Cregger says recruitment PR/literature should emphasize that LACC standards are the highest

-Haynes concerned re: finances; thinks Venice Blvd property could be sold for \$80K

-Haynes concerned re: excessive faculty work overload, and not prospect for relief on horizon

1955 (Mar 19): CCEF Board Minutes #85:

-Haynes reviews operating expenses; notes continuing deficits; employees are: 8 full-time instructors, 2 part-time instructors 5 clerical employees & 2 janitors; Haynes notes that total student body is <110

-Haynes notes that Verling Kersey's salary of \$350/mo is four months in arrears; Haynes is owed \$300 by CCEF; JG Anderson is owed \$240 in back pay

-Board notes loss of student enrollment due to 2 yr pre-professional requirement, due to competition from CCC/LA and Hollywood College: "Low standard colleges, the apathy of the C.C.A. and the profession as a whole toward high standard colleges."

-Board drafts ultimatum to CCA

1955 (Mar 29): CCEF Board Minutes #86:

-Nugent & Haynes report trip to Sacramento to meet with BCE to urge adoption of higher standards for all CA schools

1955 (May 5): CCEF Board Minutes #87:

-Irving Dundas DC represents CCA, has frank talk with CCEF board; all agree on need for better communications between CCEF board and CCA board

1955 (June 25): CCEF Board Minutes #89:

-Board accepts Verling Kersey's resignation from Board and as "Administrative Director" of LACC, owing to College's budget

deficit; Kersey will be pleased to come back if finances change; position of "Administrative Director" abolished; LACC still owes Kersey \$1,050 in back salary

-Higley is "Director of the Department of Research," but no longer teaching

1955 (July 26): CCEF Board Minutes #90:

-Cregger, Haynes & Anderson will represent LACC at BCE meeting of colleges in Fresno on 8/6/55

-Seymour H. Cane, D.C. appointed "agent of the C.C.E.F."

1955 (Aug 23): CCEF Board Minutes #91:

-Haynes' role as administrator lightened by appointment of Harold A. Houde, D.C. to run business matters in Glendale Clinic:

WHEREAS, at the present time due to circumstances, the dean of the college has been forced to fulfill the duties of an administrative officer, dean, business manager and instructor, and

WHEREAS, it is unfair to expect one man to carry this heavy responsibility indefinitely, and

WHEREAS, it is the desire of this Board to ultimately relieve the dean of all responsibilities relative to the business administration of the college thus permitting him to lend his efforts entirely to the academic phase of the college administration...

1955 (Aug): *CaCAJournal* [11(12)] includes:

-"C. Robert Hastings, D.C., Sec'y. C.C.E.F." authors "A report on the Los Angeles College of Chiropractic" (pp. 13-4); notes:

...the re-establishment of night school and the temporary ruling which will permit the acceptance of students with a high school diploma. Those were both emergency moves, made with reluctance on the part of the Board of Regents. However, with two other colleges in the area having a night school and accepting high school graduates, it became necessary as an economic factor. It should be thoroughly understood, however, that the same high standards of education have been maintained. The Board of Regents is still of the opinion that we should have two years college as a prerequisite and just as soon as we have the support of the field and the Board of Examiners, we shall reinstate the rule...

A great deal of time was spent in discussing the purchase of the Glendale property. Two committees were appointed to investigate some of the factors involved. We hope to be able to soon go ahead with this fine project.

There is one very serious problem facing your college with which every one connected with the college is struggling. That problem is FINANCES. This is not a new problem. This writer well remembers a report given by Dr. R. Stump in 1948 when he was a member of the Board of Regents. He stated that the time was fast approaching when we would have to find some way of subsidizing the colleges if we wanted them to be rated as institutions of higher learning. That observation has proven to be exactly correct. It is an absolute impossibility (as pointed out in the supplementary report to the C.C.A. Board of Directors) for a college to operate on tuition alone and still maintain the level of education which we all desire for our profession. No other branch of the healing arts is able to do it and neither can we. The chiropractic profession has reached a fork in the road of progress. We must choose which road to take. One road leads to continued advancement and ultimate recognition as an institution of higher learning. The other leads back to the trade school classification. We can have which ever classification we want. If we choose the former, it means that those of us who are in practice must contribute a portion of our yearly earnings toward the cost of providing that type of education...

Members of the Board of Regents of the California Chiropractic Educational Foundation:

President: Dr. Floyd Cregger, 2528 W. Santa Barbara, Los Angeles, California, Ax-minister 1-0033.

Vice-President: Dr. Raymond H. Houser, Mt. Ecclesia, Oceanside, California, Saratoga 2-2792

Sec'y-Treasurer: Dr. C. Robert Hastings, 331 E. Carson Street, Long Beach 7, California, 4-5825.

Member: Dr. Linnie Cale, c/o Fifield - Wilshire, 2619 Wilshire Blvd., Los Angeles, California, Dunkirk 9-2293.

Member: Mr. Julian Rachal, 903 Fair Oaks Ave., South Pasadena, Calif., Pyramid 1-1153.

Member: Mr. Maurice Gomes, 1251 Ingraham St., Los Angeles, Calif., Madison 9-1445.

-“Linnie A. Cale, D.C., CCA Scholarship Chairman” authors “Scholarship in action” (p. 14); reports on fund-raising by district to support LACC students

1955 (Sept 27): CCEF Board Minutes #92:

- Board rejects George A. Wilson DC's request to use LACC facilities & student body for cancer research until Wilson submits his book for review with detailed proposal for research to be conducted & details of his research at Spears Hospital
- Haynes notes enrollment up from 97 to 157, including 19 transfers from Hollywood CC to LACC
- Maurice Gomes, Regent, is auditing LACC's financial books back to 1947

1955 (Oct 18): CCEF Board Minutes #93:

- members of Board of Directors of LACC are: Milbank (chair), Eacrett, Stump, Koer
- Gomes' audit shows Grad School losing money; Board directs Anderson to implement his plan that grad students commit to course package, commit to pay total tuition rather than per session
- California School of Practical Nursing will vacate 920 Venice Blvd campus in LA rather than continue to pay \$600/mo rent (wanted reduction to \$250/mo)
- Haynes notes 600 attended 2-day homecoming; 16 transfers from CCC/LA plus several Hollywood CC; LACC now has 170-180 students
- Alumni Assoc helped with homecoming & painting the campus

1956 (Feb 28): “Report to the Board of Regents of the California Chiropractic Educational Foundation from George H. Haynes, D.C., Dean of the Los Angeles College of Chiropractic”:

- Haynes reports NCA Council on Education meeting in Toronto, February 14-18, 1956; WSCC will accept no new ND students, has received \$44K loan
- NCA Council rejected program of undergrad coursework offered by the “We Walk Again” Foundation and the NCA Council on Physiotherapy
- tuition at NCA schools:

	<u>Tuition for course</u>	
N.Y. Institute	\$2000.00	
Northwestern	\$1170.00	- \$1440.00 in Sept. '56
L.A.C.C.	\$1680.00	
Texas	\$2045.00	
Canadian	\$1600.00	
National	\$1170.00	- \$1440.00 in Sept. '56
Lincoln	\$1440.00	

-Council on Education tabled motion to restrict postgrad instruction outside of College's state; this is result of Michigan/CANE incident; Haynes comments:

As usual the Lincoln and New York schools closely followed the position of the National. The Texas College supported our position...

The L.A.C.C. does not have the money to send representatives to tour the different states, not even those states that are adjacent to California. This is done by the National, Lincoln, and New York colleges. The National College has advertised for students in

California newspapers and we have not protested, and I do not believe we should protest. But by the same token, I feel that the L.A.C.C. should not be under constant attack.

- conflict between Haynes and Houde over clinic accounts; student newspaper includes article complaining of point system in clinic
- Haynes argues that someone must have CEO responsibility for entire college, rather than, for e.g., Clinic Director or CFO reporting directly to Board rather than CEO

1956 (Feb 28): CCEF Board Minutes #96:

- Board of Regents grant Haynes full administrative and fiscal control of all departments at LACC

1956 (Mar 27): CCEF Board Minutes #97:

- Board of Regents considers purchase of land adjacent to Glendale campus for construction of hospital
- enrollment has grown to 232 students
- student body purchased and installed new LACC sign in front of campus
- Vitaminerals, Inc. will finance course “Business Side of Practice,” and is paying for research on Vitamin E absorption
- CCA Board voted 13 to 1 to help LACC buy Glendale campus and build hospital

1956 (June 26): CCEF Board Minutes #100:

- Haynes says summer enrollment is 200, with 60 students on vacation
- notes suit brought by Hollywood Chiropractic College over BCE's mandate of 2 yrs of pre-professional college education as a chiropractic college admissions requirement



“California Chiropractic Educational Foundation, Inc., Board of Regents. TOP ROW, left to right: C.P. Von Herzon, legal advisor; C. Robert Hastings, D.C., Secretary; Raymond H. Houser, D.C., Vice-President; Julian Rachal, member. BOTTOM ROW: Sidney Milbank, D.C., President of the College; Linnie Cale, D.C., member; Floyd Cregger, D.C., President of Board of Regents. Not shown: O.C. Kelly, member.” (Aesculapian, 1959, p. 6)

1956 (Nov): **CaCAJournal** [12(15)] includes:

- article “Dr. Frederick A. Bullard” describes DC's role as chairman of LACC Building and Hospital Fund Committee; includes photo of Bullard:





1960 (Feb 18): CCEF Board Minutes #114:

-BofR present are: Cregger, Houser, Hastings, Cale, Kelly  
 -Haynes reports:

...that three educators had been secured to make a survey and recommendations regarding the educational program of L.A.C.C. in view of becoming an institution of higher learning. They are:

Vierling Kersey, Ph.D.

Majored in Pedagogies

President of Los Angeles College of Optometry

A.B. University of Southern California

A.M. University of Southern California

L.L.D. Whittier College

Ped.D. University of Southern California

Litt.D. Chapman College

Vice-Principal - Central High School, Los Angeles, California

Director of Continued Educaiton, Los Angeles, California

Assistant State Superintendent of Education, California

Superintendent of Public Instruction, State of California

City Superintendent of Public Instruction, Los Angeles, California

Director of Valley Junior College

Administrative Director of Los Angeles College of Chiropractic

Consultant to Loyola University on Development of Department Education

Consultant to the Junior College Accreditation Committee

Former member of the Board of Regents of University of California...

Don Prosser, Ph.D.

Majored in Educaiton Psychology

Professor of Psychology - Loyola University of Los Angeles...

John T. Waterman, Ph.D.

Majored in Germanic Philosophy

Professor of Linguistics, University of Southern California...

William Teague, M.S.

Vice-President of Pepperdine College, California...

-Haynes notes that "The DeMille interests have indicated that they will accept a down payment of \$75,000 and carry the balance of \$175,000.00"

1961 (Feb 16): CCEF Board Minutes #119:

-Linnie Cale resigns from BofR of CCEF, is appointed to Board of LACC

-other BofR members present: Raymond H. Houser, D.C., President; Floyd Cregger, VP; C. Robert Hastings, D.C., Sec'y; Mr. Julian Rachal; elections held (see listing for next meeting)

-Haynes reports that Pepperdine College holds classes on LACC campus on Saturdays, coursework counts toward B.S. degree

-Haynes attaches to Minutes: "Report of the Administrative Dean to the Board of Regents of the California Chiropractic Educational Foundation, Fiscal Year September 1, 1959 to August 31, 1960"

Haynes GH. Report of the Administrative Dean to the Board of Regents of the California Chiropractic Educational Foundation, Fiscal Year September 1, 1959 to August 31, 1960. Minutes of the California Chiropractic Educational Foundation, 16 February 1961a (Office of the President of the Los Angeles College of Chiropractic):

Haynes GH. Dean's report: Report of the Administrative Dean to the Board of Regents of the California Chiropractic Educational Foundation and L.A.C.C. Alumni, Fiscal Year - September 1, 1959 to August 31, 1960. *Chirogram* 1961b (Mar/Apr); 28(2): 7-15

Physical planning.

Three years ago the Regents, alumni, faculty, administration and representatives of the profession reached a solid agreement that in addition to the purchase of the property now occupied by the college we would require the building of a training hospital adjacent to the campus. The group present at the meeting concurred with the faculty's reason for the training hospital. The practical training of the future doctors of chiropractic can only be further improved through hospital experience, where the student can follow the progress of in-patients under chiropractic care.

Thus we have reached several definite conclusions in our physical planning. We have accepted a general plan for a permanent site for the college. We agreed that the site for the hospital should be given first and urgent priority. We are in accord that the second step should be the buying of the collesite, to be followed by the building of the hospital. To brush this work aside as so much day-dreaming would be to do something less than justice to the careful and thoughtful work of many people. This general plan and program imposed on all concerned, a responsibility to give serious consideration to the future of the college. That the obligation was not taken lightly I can vouch, and I would pause here to express deep appreciation to the members of the Regents, the alumni, the faculty and the profession who labored so earnestly and generously to advance our plans to the present state of development.

The progress has been slow, for unfortunately the initial funds must be supplied by the members of the profession, which fund will then serve as the magnet to attract monies from other sources. I say "unfortunately" because many members of our profession, not being accustomed to the thought of a non-profit chiropractic college, refuse to accept the fact that no individual or group of individuals are financially profiting from the operation of the college, nor can they recognize that the LACC is not owned by any one person but that it belongs to the profession-at-large. The LACC is much like the University of California which belongs to no one individual but to all of the residents of the State, yet that does not mean that we can walk into the university and individually operate it. We operate it through a Board of trustees, the same applies to the LACC. The perusal of the college's and CCEF's papers of incorporation and the consideration of the meaning of our Federal non-profit status should clear this point once and for all. This condition of misconception is but a sign of a young profession; it is one of the factors that slows down chiropractic progress.

On this matter of financial support fo the college I was happy to see the following as part of the report being preared by the afore mentioned Dean's Committee. "A non-profit specialized, technical institution financially dependent upon tuition is nowadays in no position to expand or improve its facilities unless additional sources of revenue are available. Colleges that depend solely upon tuition for their support very likely face extinction I this era of inflationary finances. The Committee therefore feels strongly that the continuation of a sound, progressive, educational program will not be assured until

there is economic security. The committee points out that this could best be accomplished through the willingness of the profession-at-large to assume a much higher degree of financial responsibility than is now case. Although full aware that some progress in this direction has been made, the Committee cannot stress too forcefully the unavoidable and urgent fact that the responsibility for the future fiscal state of the college rests ultimately with the members of the profession."

The site for the hospital was bought on a shoe-string but through careful management it is now secure. The present income from the rentals of the buildings on this site almost covers the cost of maintenance and payments on the mortgage. The value of this land has greatly increased and the mortgage debt is relatively small. The acquisition of this property has been a wise financial investment for the college.

Now we face the second step of our physical program: the buying of the school site. About ten percent of the amount required for the downpayment has been collected. If the speed of this drive is not rapidly accelerated there is a good chance that our golden opportunity to purchase a permanent home for the college at fifty percent of the actual valuation of the property will be lost. It could even be possible that the college would find itself homeless. The profession has been slow in responding to our need, which is also theirs. If each alumnus of the LACC would donate but \$100.00, the property could be bought immediately. The profession must be made to realize that their future depends upon the economic security of their professional institution, that the economic well being of the individual doctor of chiropractic depends upon the calibre and stability of their chiropractic colleges. Even as young a profession as osteopathy and optometry have become aware of this basic fact. This is proved by their generous moral and financial support of their schools. They do not contribute a few dollars once in a while, but make yearly gifts averaging nearly two hundred dollars.

#### Institutional objectives.

In the area of academic development it was inevitable that we should be thrown back to a consideration of our educational objectives and philosophy. Whatever we do must, of course, be within the framework of a chiropractic view of education. Again, while we may expand somewhat, ours is not the problem of mass education. What we are doing is to provide a certain type of education for those who desire it. What we hope to achieve is the development of chiropractic practitioners and leaders who will exert a beneficial influence on the society in which they live. It is our thinking that this influence can be best exercised by men and women whose chiropractic education is founded upon a scientific basis and not on fanaticism. Our immediate concern then, is to present a course on chiropractic along accepted academic procedures designed to develop thinking men and women.

#### Curriculum.

No changes have been made in our curriculum. Its extent continues to exceed minimum requirements of the law or educational rules of the State Board. Our sequence of presentation, designed to have our students progress from elementary or pre-requisite subjects to more advanced subjects and to the final achievement of the objective of the course, has been approved by the Dean's Committee who state: "The curriculum, both in content and scheduling, is outstanding in comparison with that of other colleges of chiropractic." and again, "The LACC curriculum is well organized as to subject matter and sequence."

1961 (Mar 9): CCEF Board Minutes #120:

- Alexander Goodman DC appointed to BofR to fill unexpired term of Linnie A. Cale, D.C., D.O.
- other members of the BofR are: C. Robert Hastings, D.C., President; Floyd Cregger, D.C., VP; Raymond H. Houser, D.C., Sec'y; Mr. Julian Rachal; Mr. O.C. Kelly

-Haynes reports discussions with Nutritional Education Research Foundation about possible Foundation support for an LACC "strong Department of Nutrition"

-Haynes reports:

4. The resignation of Dr. Daniel W. Carlson as Editor of the Chiropractic Physician. In this connection Dr. Haynes presented a written report concerning the publication and this report is hereby made apart of the minutes.

-Haynes' report on Chirogram mentions "my program of transforming the Chirogram into a scientific journal"; Carlson is paid \$350/month as Editor, began in 1958; Haynes had agreed to Carlson's request to continue as Editor despite his relocation to Bay area in 1959, would come back to LA for 2 days every two weeks; Chirogram gradually began to be published late; when Haynes tightened up Carlson's job duties, Carlson resigned

1961 (Apr): JCaCA (XVI[12]) notes

-C. Robert Hastings, D.C., president of CCEF, announces appointment of Alexander Goodman DC to Board of Regents of CCEF to replace Linnie A. Cale DO, DC, Cale has held seat since 1954; Floyd Cregger is VP of BofR of CCEF, Raymond H. Houser DC is sec'y of BofR of CCEF; Mr. O.C. Kelly and Mr. Julian A. Rachal also on CCEF BofR (p. 3)

1961 (July 31): CCEF Board Minutes #121:

-notes "reinstatement of Dr. Daniel W. Carlson as Editor-in-chief of the Chiropractic Physician"

-Haynes reports: \$500 contribution for arthritis research from Arthritis National Research Foundation through Sam Yorty, newly elected Mayor of LA

-Haynes' reports meeting with NCA Council on Education in Las Vegas in June: Nugent's contacts with USOE, plus:

- b. The complete retirement of Dr. Nugent from the position of Director of Education thus making it impossible to use his services even on a consultation basis.
  - c. An address by Dewen Anderson at the N.C.A. convention in which Dr. Anderson stated that, in his opinion, all presently accredited N.C.A. colleges fall short in standards required for recognition by the U.S. Office of Education.
  - d. The action of the Board of Directors of the Foundation for Accredited Chiropractic Education to withhold further grants to the colleges until a new inspection is made of all colleges by an educator yet to be selected. In this connection, Dr. Haynes discussed the extreme hardship placed upon L.A.C.C. because of programs which were instituted and to which the college is committee based upon the anticipated continued financial assistance from F.A.C.E.
  - e. The unstable position of the Council on Education created by Dr. Nugent's retirement, the above action of F.A.C.E. and the fact that the N.C.A. House of Delegates voted to place the responsibility of the educational program in the hands of the Executive Board of the N.C.A.
  - f. His letter, in his capacity of President of the Council on Education, to all members of the Council outlining a positive program and suggesting an early meeting of the Council with the N.C.A. Executive Board.
3. The college is in a most difficult and precarious financial position and accordingly submitted an unofficial financial report, a copy of which is attached and to become a part of these minutes.
  4. That there is a possibility that L.A.C.C. could be accredited by the regional Association of Western States Colleges [WASC] and that he plans to pursue this matter further.
  5. The Graduate School struggles year after year to operate in the black and requested the Board of Regents to consider the advisability of raising the tuition.



Left to right: "Mr. O.C. Kelly, Dr. Houser, Sec., Dr. C.R. Hastings, Pres., Dr. Goodman, Dr. F. Maynard Lipe. Not Pictured: Mr. C.P. Von Herzen, Legal Counsel, Dr. Floyd Cregger, Vice-Pres., Mr. Julian Rachal" (Aesculapian, 1962, p. 9)

1962 (Feb 27): CCEF Board Minutes #122:

-BofR accepts resignation of Floyd Cregger DC; F. Maynard Lipe DC appointed to fill Cregger's unexpired term

-Haynes reported:

1. The receipt of \$6000 from F.A.C.E. as a result of an emergency appeal...
3. The Directors of the C.C.A. recently voted to increase from 1% to 5% the portion of membership dues to be paid to the college.
4. A slight drop in enrollment from the same time last year. Present enrollment, 186.
5. The renovation of the library which includes the installation of a false ceiling, new shelving, drapes, tables and chairs. The total cost to the college of this project is estimated to be less than \$200 due to the fact that most of the labor and some of the materials were donated...
7. The abandonment of the plans for the nutrition class as discussed in the previous report due to inadequate enrollment.
8. Contacts with the secretary of the **Western College Ass'n.** [WASC]...
10. The conviction of Dr. Bernhardt, Dunham and Lund and impending civil suit against the college, its officers, members of the clinic, the Board of Regents and others

-"MOTION by Dr. Goodman that Dr. Haynes be authorized to take whatever steps necessary to call attention to and bring about a clarification of the position of the college with regard to obstetrics in the light of present conflict between State Board rulings and recent court decisions.

"SECONDED by Dr. Houser. CARRIED"

1962 (July 10): CCEF Board Minutes #124:

-Mr. Julian Rachal resigns from BofR due to illness

-Haynes notes that FACE has issued challenge grant of \$38,847 if LACC can raise \$19,423 for operating expenses

1962 (Oct 13): CCEF Board Minutes #127:

-Maynard Lipe DC resigns from BofR; Gordon Goodfellow DC is appointed to fill Lipe's unexpired term

1962 (Dec 13): CCEF Board Minutes #129:

-approval of new Articles of Incorporation and By-Laws for the LACC refer to members of the LACC's Board as "Regents"; therefore, CCEF's Board hereafter referred to as Board of Directors or Board of Trustees (BofT)

-present at this meeting were BofT members: C. Robert Hastings, D.C., President; Alexander Goodman, D.C., VP; Raymond H. Houser, D.C., Sec'y; O.C. Kelly; absent is Gordon Goodfellow D.C.

-also present are Vierling Kersey Ped.D., President of LACC, and George Haynes DC, MS, Dean

-Haynes reports that Alumni Association fund-raising campaign to purchase Glendale campus is led by RJ Martin DC, FA Bullard DC and Joseph Berg DC

1963 (Feb): Fred Bullard DC replaces Robert Hastings DC on BofR

1963 (May 28): CCEF Board Minutes include Haynes' mention of contact with WASC beginning in 1961 (Haynes, 1963):

For the last two years we have been in contact with the Western Association of Schools and Colleges which is the regional accrediting agency. Dr. Waterman has had three meetings with Dr. Briggs, the Executive Secretary and I had two meetings with Dr. Benson, President of the Association.

They have pointed out the main areas in which an accreditation team will base its evaluation of the college. They are:

1. Physical plant - Ownership is preferred, though not absolutely essential to accreditation.
2. Finances - Non-profit institution. The tuition income should not cover over 80% of the cost of operation.
3. Salaries - To the extent that faculty salaries are computed on the basis of full-time employment, they should not fall below the figures prepared by the American Association of University Professors.
4. Library - They are interested in the library of a school seeking accreditation as a specialty institution only insofar as academic holdings are concerned; that is, those areas which have their counterparts in liberal arts colleges. (anatomy, histology, bacteriology, chemistry, hygiene and sanitation, psychology and possibly nutrition.
5. Faculty - They are concerned with the academic background of the teachers who give instruction in the basic sciences. They should have at least a Bachelor's degree with a major in the subject.
6. Teaching facilities - A specialty institution can expect a close inspection in this area, particularly the laboratories. They would have to measure up - qualitatively and quantitatively - to the facilities appropriate to a liberal arts college of comparable size. Adequate faculty working facilities will be looked for.
7. Admission procedures - A specialty institution must require a high school diploma as a minimum entrance requirement. It should have adequate testing procedures to determine the academic and intellectual qualifications of applicants. The High School grade point average must be at least 2.00 (C). The college must require the completion of at least 30 semester-units of transferable non-professional instruction at a college level. By "non-professional" the Association means course-work not considered pre-requisite to or part of the professional curriculum.

Dr. Waterman said: "In general I can report that Dr. Briggs was most encouraging. Basing his decision upon what I told him (and I tried to be as accurate and objective as possible), he willingly agreed to recommend to the Executive Committee of the Association that an accrediting-commission be established whenever we so request. This in itself is a big step forward, since he is the screening agent who determines which institutions might reasonably expect to get accredited. He frankly admitted that it would be difficult to avoid a certain amount of prejudice, although he said that our accreditation committee would be made up of academic rather than medical people. However, he did not feel that any possible prejudice would affect the outcome of the investigation, so long as we presented a fairly strong case."

After discussion of this matter with Dr. Kersey and Dr. Waterman, we agreed to recommend that the administration be empowered to apply for regional accreditation when they feel the college is strong enough to insure success.

George H. Haynes D.C.

Dean

1963 (June 3): Resolution of the Board of Regents to shift remaining funds from LACC Building and Hospital Fund to general fund of the LACC (Office of the President of the Los Angeles College of Chiropractic)

1963 (Oct): **Chirogram** [30(8)] notes:  
-(p. 17):

CALIFORNIA CHIROPRACTIC COLLEGE  
AMALGAMATES WITH L.A.C.C.

The Los Angeles College of Chiropractic proudly welcomes the graduates of the California Chiropractic College into its fold. The amalgamation of the C.C.C. student records with those of the L.A.C.C. took place on August 3, 1963.

Through the gracious cooperation of Dr. G. Stanley Hesse the dream of amalgamating of graduates of the different California schools under one protective roof has taken another step towards realization.

California Chiropractic College President Hesse, with a view to strengthen the educational development of our profession and desirous of protecting the graduates of his college, has transferred all his students' records to the L.A.C.C. "for that college to act as a permanent repository of records for the students of the Chiropractic that graduated or attended the California Chiropractic College." He also wishes that C.C.C. graduates be considered as part of the L.A.C.C. alumni. The college is more than glad to accede to this request.

The L.A.C.C. re-assures the graduates of the C.C.C. of the fulfillment of all its obligations assumed by the amalgamation, including the certification of credits earned.

This amalgamation following that with the Hollywood College of Chiropractic, took place last November fifth. It is powerful evidence of the rapidly developing solidarity of Chiropractic in California. A great debt of gratitude is owed to Dr. Helen Sanders and Dr. Robert Gray of the former Hollywood College for their unselfish action in supporting Chiropractic educational progress and forcibly giving it added impetus.

1963 (Aug 13): Minutes of the CCEF #132:  
-BofT still trying to buy Glendale campus

1964 (Feb 20): Minutes of the BofR of CCEF:  
-members of the BofR include Frederick Bullard, D.C., chair; Mr. O.C. Kelly; Gordon M. Goodfellow, D.C., N.D.; Alexander Goodman, D.C., Sec'y; Raymond Houser, D.C., N.D.  
-BofR accepts Houser's resignation from the BofR

1964 (April 30): "Minutes of the Special Meeting of the Board of Trustees of the California Chiropractic Educational Foundation held at the Los Angeles College of Chiropractic":  
-members of the BofT present at meeting include Frederick Bullard, D.C.; Mr. Otis C. Kelly; Alexander Goodman, D.C.  
-also present were Vierling Kersey PedD and George Haynes DC, MS  
-minutes read:

The Secretary read the minutes of the previous meeting. They were not approved. No motion was taken.

A standard bank form was signed by Dr. Alexander Goodman.

A discussion was debated about Dr. Kersey signing checks for the College - by an error of omission the name of Dr. Vierling Kersey was omitted from the minutes of the previous meeting.

Dr. F.A. Bullard mentioned that the Chiropractic Associates of California was buying the property of the Los Angeles College of Chiropractic, due to legal difficulties of the Los Angeles College of Chiropractic.

Dr. Alexander Goodman debated that the Board of Trustees and Regents and the Chiropractic Association of California give legal protection to the Dean, Instructors and the Members of the Board of Trustees and Regents. Dr. Bullard did not agree on this procedure.

Dr. Alexander Goodman asked if certain property located at the corner of the Los Angeles College of Chiropractic and held in the name of Dr. and Mrs. F.A. Bullard.

Dr. F.A. Bullard stated the property was in his name for legal reasons.

There being no further business, upon motion duly made and seconded the meeting adjourned.

(signed) Alexander Goodman, Secretary & Treasurer

1964 (Sept 22): "Minutes of the Special Meeting of the Board of Trustees of the California Chiropractic Educational Foundation held at the Los Angeles College of Chiropractic":

-members of the BofT present at meeting include Frederick Bullard, D.C.; Mr. Otis C. Kelly; Gordon M. Goodfellow, D.C., N.D.; Alexander Goodman, D.C.; Mr. Rietz

-also present were Veerling Kersey PedD and George Haynes DC, MS

-minutes read:

The Secretary read the minutes of the previous meeting, and Dr. Bullard complained about writing in the minutes that the school property was in his and Mrs. Bullard's names.

Dr. Goodman asked Dr. Bullard if the property was in his wife's name also, and it was verified that it was, ~~and later on Doctor and Mrs. Bullard transferred the property back to the Los Angeles College of Chiropractic.~~

A motion was duly made by Dr. Goodfellow that the President and Secretary get together and go over the minutes for correction, the motion was seconded by O.C. Kelly, and carried by a majority.

There being no further business to come before this meeting, and upon a motion duly made, seconded and carried unanimously, the meeting thereupon adjourned.

(signed) Alexander Goodman, Secretary & Treasurer

1964-65: according to the *Aesculapian* (1964-65, p. 11), the Board of Regents includes: Vierling Kersey, Ph.D., Chairman; Gordon Goodfellow, D.C., Vice-Chairman; Floyd Cregger, D.C., Secretary-Treasurer; Alexander Goodman, D.C.; William McKesson, LL.B.; Ordean Syverson, D.C.; Frank Taylor

1974 (June): **Journal of the California Chiropractic Association** [30(11)] includes:

-photo of Robert F. Stump DC, "is honored as a Life Member of this Association and is Entitled to all Rights, Privileges, Benefits Thereof in Accordance with Provisions of its Articles and By-Laws" (p. 7):

1975 (Jan): **JCaCA** [31(6)] includes:

-photo of Robert F. Stump DC notes he is 1941 LACC grad, practiced in Santa Monica for 33 years, semi-retired now, practices psychotherapy exclusively




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- Haynes GH. Report tot the Board of Regents of the Los Angeles College of Chiropractic, 28 May 1963 (Office of the President of the Los Angeles College of Chiropractic)
- Martin RJ. Letter to C.O. Watkins, D.C., 13 December 1948 (Collected papers of Ralph J. Martin)
- Martin RJ. Report to the Board of Regents of the California Chiropractic Educational Foundation, 1 April 1950b (Minutes of the Board of Regents of the California Chiropractic Educational Foundation; Office of the President of the Los Angeles College of Chiropractic)
- Minutes of the annual meeting of the NCA Council on Education, Detroit, July 22-27, 1951a
- Norcorss LH. Report of the dean of the Graduate School to the Board of Regents, 1 April 1950 (Minutes of the Board of Regents of the California Chiropractic Educational Foundation; Office of the President of the Los Angeles College of Chiropractic)